



Annual Report  
2025

“We believe progress starts with protection. In 2025, we strengthened the foundations that allow us to fulfil that commitment – empowering individuals, families, and businesses across the GCC to thrive with confidence.”

David Healy – Group Chief Executive Officer



His Majesty Sultan Haitham bin Tariq Al Said

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# Chairman's Report

(For the Year Ended 31 December 2025)

**Mr. Khalid Muhammad AlZubair**  
Chairman

## Dear Shareholders,

On behalf of the Board of Directors of Liva Group SAOG and its subsidiaries (the "Group" or "Company"), I am pleased to present the consolidated results of the Group for the year ended 31 December 2025.

### Regional Economic and Market Landscape

In 2025, the GCC economy demonstrated continued resilience, with GDP growth of around 3.3% driven by recovering oil production, strong non-oil expansion, and accelerated infrastructure investment under national transformation programs. The Sultanate of Oman's sustained non-oil growth and fiscal stability contributed to supporting the foundations of the business environment. The United Arab Emirates continued to demonstrate strong economic performance, with GDP growth of 4.8%, driven by economic diversification. The insurance sector benefited from regulatory reforms and expanded mandatory health coverage across the region, lifting penetration and broadening access, even as rising climate-related risks and ongoing geopolitical tensions increased pressure on underwriting and risk management, with strong regulatory momentum sustaining a positive long-term growth outlook.

### 2025 Financial Performance and Operational Resilience

We delivered robust financial performance in 2025, demonstrating consistent progress in scaling operations, enhancing profitability, and strengthening operational resilience across our business lines. These results reflect our disciplined execution of strategic priorities and sustained momentum toward long-term growth. Insurance Revenue increased by 24% to OMR 408.3 million, supported by strong economic activity

across our core markets: Oman, the UAE, and the Kingdom of Saudi Arabia (KSA). Our Insurance Service Result improved to OMR 13.7 million, representing a recovery from an OMR 5.6 million loss in the prior year. This turnaround was driven by focused underwriting actions, enhanced risk management discipline, and stabilisation in claims following a prior period impacted by adverse weather events.

A considered approach to portfolio optimisation drove a 20% increase in investment income to OMR 17.2 million. The Group maintains a diversified investment portfolio, combining debt and equity instruments to strike a balance between risk mitigation and maximising returns.

As a result of the above factors, the Group recorded a net profit after tax of OMR 14.2 million for the year.

### Strategic Outlook and Growth Priorities

The Group continues to reinforce its strategic partnerships as part of its long-term growth plans, underscoring its commitment to its customers and sustainable value creation. In parallel, it has advanced its digital distribution channels in alignment with its customer-first ambition, simplifying access and enhancing education around motor products.

Looking ahead to 2026, we are poised to capitalise on our newly acquired Participating Insurer status in the UAE. Secured at the close of 2025, this milestone allows Liva to enter the Low Salary Band (LSB) health segment, providing a scalable new revenue stream while improving healthcare accessibility for a vital part of the workforce.

**Environmental, Social, and Governance (ESG): Building Sustainable Value**

In 2025, Liva aligned its Corporate Social Responsibility initiatives with its core pillars including health and wellbeing, innovation and education, environmental stewardship, and community advancement. The Group also advanced our ESG strategy, established a robust framework, and prepared our inaugural ESG report. In creating this framework, we aligned ESG priorities with our purpose while reflecting national objectives such as Oman Vision 2040 and regulatory expectations.

In 2026, Liva will focus on enhancing measurable social impact and expanding opportunities for people and communities by fostering youth potential, strengthening community wellbeing, and establishing a unified CSR value exchange across the GCC.

**Strategic and Operational Milestones**

Key strategic and operational milestones in 2025 included:

**UAE Integration:** The successful transfer of the National Life & General Insurance Company (NLGIC)'s portfolio in the UAE to Liva Insurance in September 2025, unifying all aspects of the entities, strengthening Liva's position as a leading multi-line insurer in the region. This marks the complete integration of NLGIC's business across all markets into Liva.

**KSA Merger:** KSA remains a core market in our GCC growth strategy, with ongoing merger discussions with Malath.

**Credit Ratings and Corporate Recognition**

We entered 2025 with an AM Best 'A-' (Excellent) financial strength rating, supported by a robust balance sheet, a prudent investment strategy, and a diversified GCC presence. During the year, AM Best also assigned Financial Strength Ratings of 'A-' (Excellent) and Long-Term Issuer Credit Ratings of 'a-' (Excellent) to Liva Bahrain and Liva Oman, including their branches.

Liva Oman was named 'Insurance Company of the Year' at the AIWA Awards and received the 'Rebranding Campaign of the Year' award at the Oman Leadership Awards; This industry recognition serves as an encouraging indicator that our new identity and strategic direction are resonating within the market.

**Acknowledgements**

We are grateful to our inspirational leader His Majesty Sultan Haitham bin Tarik for his vision and initiatives as he continues to lead the country on the path of development, peace, and enduring prosperity.

On behalf of the Board of Directors, I would like to thank the Financial Services Authority, Sultanate of Oman, Muscat Stock Exchange, The Central Banks of the United Arab Emirates, and Bahrain, the Insurance Authority and The Saudi Capital Market Authority (CMA) of the Kingdom of Saudi Arabia, the Insurance Regulatory Unit of Kuwait and the Qatar Financial Centre Regulatory Authority for their continued support and guidance.

I would also like to thank our dedicated teams at Liva Group and across our Group companies for their commitment and hard work.



**Mr. Khalid Muhammad AlZubair**  
Chairman

**2025 Board of Directors**

**Chairpersons**

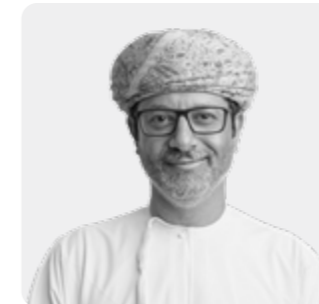


**Khalid Muhammad AlZubair**  
Chairman

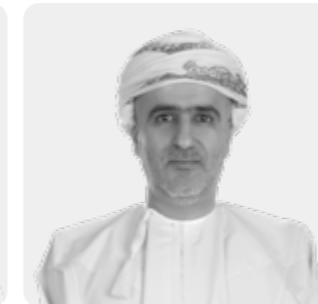


**Yousef Ali Al Quraishi**  
Vice Chairman

**Members**



**Sheikh Khalid Abdullah Al Khalili**



**Hon. Al Sayyid Zaki Hilal Al Busaidi**



**Mohammed Taqi Al Jamalani**



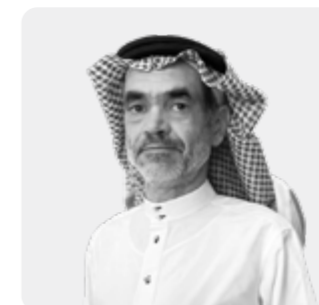
**Abdul Aziz Mohammed Al Balushi**



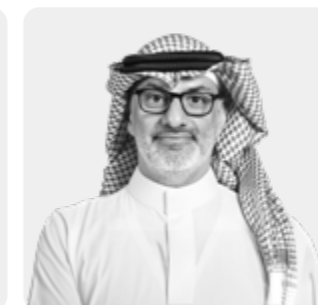
**Sanjay Kawatra**



**Abdallah Ali Al Oraini**



**Adnan Hamza Bogary**



**Saeid Mohamed Binzagr**



**Aliya Hamad Mohammed**

**Update:** The Memorandum of Agreement with Malath Insurance was not renewed on 23 March 2026, consequently, the proposed transaction did not proceed.



## Group Chief Executive Report

**David Healy**  
Group Chief Executive Officer

**This year marks a defining moment in Liva Group's journey. As I stepped into the role of CEO in January 2026, the business was demonstrating clear momentum and renewed strength. This has translated into meaningful progress across all fronts – enhancing performance, solidifying our foundations, and positioning us for sustainable, long-term growth.**

### Performance and disciplined execution

Our focus in 2025 was firmly on execution, including stronger underwriting discipline, enhancing operational efficiency, and reinforcing risk management across the organisation.

These efforts have delivered a marked improvement in performance. Insurance Revenue increased by 24% to OMR 408.3 million, supported by sustained momentum across our GCC markets. We also achieved underwriting profitability, with the Insurance Service result improving to OMR 13.7 million while investment income grew by 20% to OMR 17.2 million. This outcome, combined with disciplined cost management, resulted in a net profit after tax of OMR 14.2 million.

### Driving growth across our core markets

We continued to build scale across the region, with growth driven by increased business volumes across Oman, the UAE and KSA, supported by strong regional fundamentals and rising insurance demand.

A landmark achievement during the year was the completion of the UAE's portfolio integration, marking a full transition to the Liva brand and establishing our position as a unified brand offering diverse insurance products.

We continue to assess opportunities in line with our considered approach to growth and capital allocation across our core markets.

Geopolitical developments in early 2026 have added a layer of uncertainty to the global outlook. As the broader implications continue to unfold, the resilience of regional fundamentals and our disciplined execution provide a solid foundation for continued success.

Our strategy remains focused on delivering sustainable, high-quality growth through disciplined underwriting, targeted expansion in core markets, and continued investment in customer-centric capabilities. Central to this are the partnerships we have built; with distribution partners, healthcare networks, and institutional stakeholders, whose alignment with goals continues to drive value across the region.

### Advancing capability and embedding sustainability

We continue to invest in digital capabilities and data-driven decisions to enhance underwriting precision, improve claims management, and deliver more seamless customer experience. Our people remain at the heart of this progress – we have continued to invest in talent development, build internal capability, and foster a culture of accountability and performance across the Group.

During the year, we are proud to have established a structured ESG framework aligned with our purpose and regional priorities, creating long-term value for our stakeholders and communities. Our community commitments – spanning financial literacy, health awareness, and social investment across our GCC markets – reflect our belief that lasting growth must benefit people and places we operate in, not just stakeholders.

### Conclusion

Looking ahead, our focus is to deliver consistent underwriting performance, scale our presence across core markets, and deepen customer engagement through innovation and capability. With a strong platform in place and supportive regional fundamentals, I am confident in our ability to adapt, execute and capture the opportunities ahead – building an insurer that delivers enduring value for our stakeholders and the communities we serve across the GCC.

### Acknowledgements

I would like to thank our shareholders, regulators, partners, and customers for their continued trust. I am especially grateful to our colleagues across the Group for their dedication and commitment, which have been central to the Group's performance and continued momentum.

I would also like to acknowledge my predecessor, Martin Rueegg, who led the Group until January 2026.

## 2025 Highlights

"2025 marked a defining year for Liva Group. Achieving USD 1 billion in Gross Written Premium and serving almost two million customers across the GCC is a testament to the clarity of our strategy and the rigour of our execution. With a reaffirmed AM Best rating, a sharpened strategic focus, and deepening presence across five GCC markets, we enter the next phase from a position of confidence. Our mandate is to convert scale into sustainable value - for our shareholders, our customers, and the communities we serve."

Dr Dhafir Al Shanfari  
Group Chief Operating Officer, Liva Group

### Insurance Revenue

**408.3m** OMR

24% year-on-year increase

### Key milestones

<p><b>USD 1 billion</b></p> <hr/> <p>in Gross Written Premium (GWP) in 2025</p> 	<p><b>2 million customers</b></p> <hr/> <p>across all Markets</p> 	<p><b>A- (FSR) A- (Long Term ICR) AM Best</b></p> <hr/> <p>reaffirmation of confidence</p> 	<p><b>Kuwait rebranding</b></p> <hr/> <p>finalising full integration</p> 
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### Insurance Service Result

**13.7m** OMR

### Investment Income

**17.2m** OMR

20% growth from 2024

### Net Financial Result

**878.2K** OMR

### Net Profit After Tax

**14.2m** OMR

Turnaround from a loss of (5.6)m OMR

<p><b>Successful transfer</b></p> <hr/> <p>of NLGIC's UAE portfolio to Liva marking the completion of the Group's UAE integration</p> 	<p><b>Digital transformation</b></p> <hr/> <p>by embedding AI-led capabilities into core of operations within underwriting and claims processes</p> 	<p><b>Leadership strengthened</b></p> <hr/> <p>across the Group</p> 
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# Liva Group Management

## Team Members



Martin Rueegg  
Group Chief Executive Officer  
(to 6 January 2026)



Hon. Dr Dhafar Awadh  
Al Shanfari  
Group Chief Operating Officer



Hanaa Fahd Al Hinai  
Chief Executive Officer-  
Liva Insurance Oman



Mohamed Mahmood  
Al Tooblani  
Interim CEO, Liva Insurance  
KSA



Addal Sarwar  
Group Chief Personal  
Lines Officer



Guido Zagatti  
Group Chief Commercial Lines  
and Reinsurance Officer



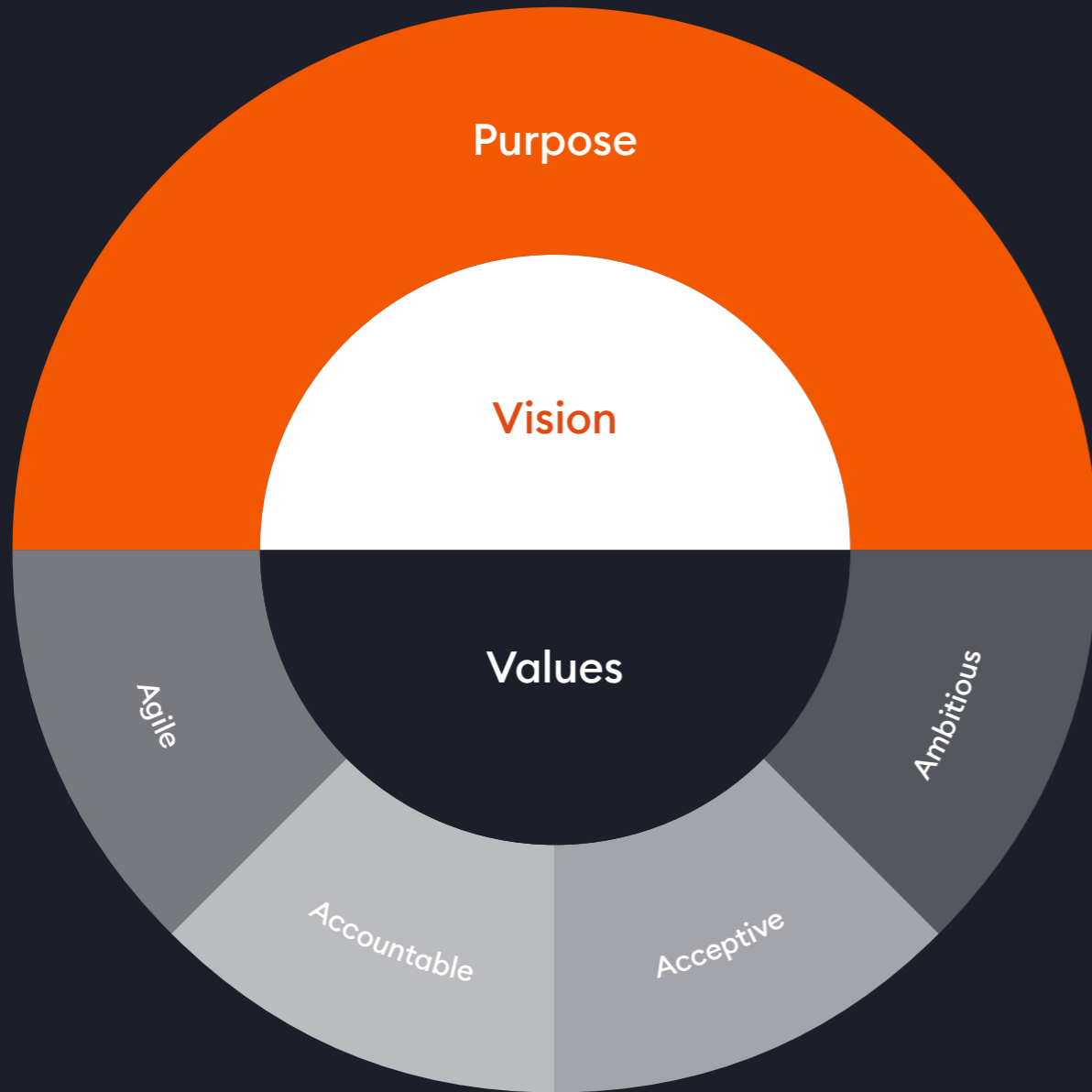
Eugenie Molyneux  
Group Chief Risk Officer



Shagen Ganason  
Group Chief Auditor



Across Ages Museum  
Manah, Oman



**Purpose** ————— Why we exist

Empower progress in people's lives.

**Vision** ————— What we want to achieve

To inspire progress with trusted products and services that people can count on with confidence.

**Values** ————— What guides everything we do, how we behave

- |   |  |  |  |
|---|--|--|--|
| <p><b>Agile</b></p> <p>We are flexible in how we work, fast in our decision-making, quick to pivot and to embrace change.</p> | <p><b>Acceptive</b></p> <p>We collaborate and communicate transparently and fairly with each other, with our partners, and with our customers, encouraging diverse points-of-views and respecting different ways of working.</p> | <p><b>Ambitious</b></p> <p>We don't believe good enough is enough. We aim for the highest standards, not the market standard. Not just in innovation and product development but as importantly, in empathy and integrity.</p> | <p><b>Accountable</b></p> <p>We have a responsibility, not just a job. We are dependable, not just available. We must advocate and consistently show up for our customers. And for each other.</p> |
|---|--|--|--|

## Our markets

Strong regional presence serving ~2M customers across the region



TOTAL GROUP INSURANCE REVENUE

OMR 408.3M



### UAE

OMR 253.3M (FY2025)

Liva delivered robust growth and solid profitability in FY2025, outpacing the market across key metrics and completing a landmark integration milestone that firmly establishes Liva as a leading multi-line insurer in the country.

- Achieved 19% GWP growth, outpacing the UAE market rate of 15.5%, with insurance revenue growth of 27.2% and a strong return to profitability in 2025, materially outperforming industry peers.
- Successfully completed the transfer of NLGIC's UAE portfolio to Liva in September 2025, unifying all aspects of the two entities and cementing Liva's position as a leading multi-line insurer in the UAE.
- Secured the region's first embedded insurance proposition with Tesla, marking a significant milestone in product innovation and strategic partnership development.
- Extended Liva's digital motor insurance solutions to 1.3M Salik drivers, reinforcing the brand's expanding role within the UAE's smart mobility ecosystem.
- Delivered solid PAT through technical excellence and disciplined cost management, navigating persistent market-wide profitability pressure driven by rising claims costs in motor and medical lines.
- Continued investment in scalable technology infrastructure, building long-term operational efficiency and competitive resilience.

### Oman

OMR 89.7M (FY2025)

Oman continued to be the primary growth engine for Liva, delivering strong, broad-based performance driven by disciplined execution, portfolio optimisation, and customer-centric innovation.

- Delivered OMR 90.0M in insurance revenue, representing -15% growth vs. prior year, driven by strong momentum across Life & Health and Commercial Lines.
- Remained the largest player in the rapidly evolving Group Medical sector, supported by effective repricing, strong retention, and selective acquisition of high-quality accounts.
- Commercial Lines growth was underpinned by disciplined risk selection, improved pricing adequacy, and enhanced broker engagement, while maintaining portfolio quality.
- Continued to outperform the market on claims resolution, service delivery, and customer satisfaction, reinforcing Liva's reputation as a trusted market leader.
- Sustained leadership through innovative products and service solutions, cementing Liva's position as Oman's Insurer of Choice.

## Our roots

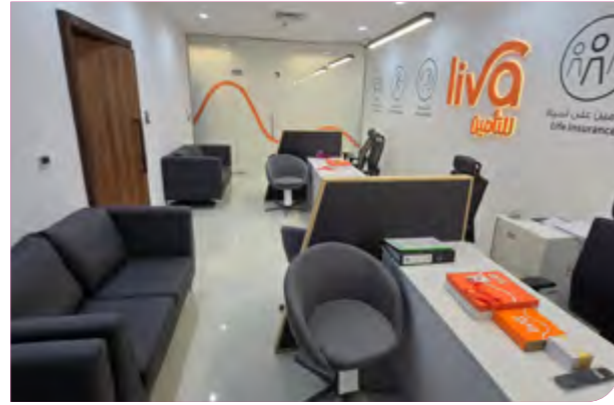




**Saudi Arabia** (KSA) **OMR 59.0M** (FY2025)

KSA Liva delivered a landmark performance in FY2025, significantly outperforming the market and cementing its position as one of the sector’s fastest growing and most resilient operators.

- Achieved 45% GWP growth against a market average of 11.5%, driven by strong business acquisition and portfolio expansion across key lines.
- Delivered three consecutive years of profitability, eliminating accumulated losses and moving into retained earnings; a defining milestone in the Group’s strategic reset.
- Improved competitive standing from 13th in 2024 to 8th in 2025, capturing close to 10% of the P&S segment and growing market share by 0.2 pts.
- Maintained a Baa2 credit rating with a positive outlook, reflecting improving financial fundamentals and sustained operational discipline.
- Expanded product mix through the launch of a retail life system, visit visa products, and optimisation of the leasing portfolio.
- Retained key long-standing clients and ranked among the top four insurers in the IA market complaints index, reinforcing Liva’s reputation for service quality and customer-centricity.
- Maintained full regulatory compliance and strong governance throughout a period of significant market-wide regulatory transition.



**Kuwait** **OMR 5.1M** (FY2025)

Kuwait delivered a strategically important turnaround year, achieving profitability for the first time following the merger and validating the reset of the business model.

- Generated OMR 5.0M in insurance revenue in FY2025, reflecting stable performance in a challenging operating environment and ongoing portfolio rebalancing.
- Achieved profitability for the first time post-merger, marking a key milestone for the Kuwait operation and confirming the effectiveness of underwriting, pricing, and cost discipline actions.
- Continued diversification beyond motor insurance, improving risk spread and strengthening portfolio resilience.
- Leveraged operational synergies with Oman and strengthened local execution, positioning the business for scalable and sustainable growth going forward.
- Obtained regulatory approval to launch the new name (Liva Kuwait), replacing the current name NLG Kuwait, which will open new business opportunities and leverage the Group’s strength.



**Bahrain** **OMR 1.3M** (FY2025)

Liva accelerated its market presence in FY2025, deepening trade relationships, expanding its product portfolio, and making a strategic entry into the medical line of business – cementing its position as the Kingdom’s only truly integrated multi-line insurer.

- Drove significant “Liva” brand recognition among local brokers, including a dedicated “Meet Liva” engagement programme with the country’s most prominent brokers.
- Launched a new PL motor product tailored to Bahrain market requirements, broadening competitiveness in the Personal Lines segment.
- Made a strategic entry into medical through the Hakeem (KOB) project, joining AON and Solidarity Bahrain consortium to offer compulsory medical insurance for expatriates.
- Secured an SME alliance with WILLS Bahrain, channelling their SME business to Liva Bahrain and expanding the commercial lines client base.
- Established a motor dealership partnership in Commercial Lines with Al Kobaisi, further diversifying distribution channels.
- Leveraged Liva’s (A-) rating and centralised data analytics capability to attract the big three brokers and compete on large risks within the market.
- Hosted a broker engagement event, bringing key partners - Towergate, Fakhroo, Protection, and WILLIS - into focus across PL and CL Motor.

**2012-2015**  
NLGIC expansion into Abu Dhabi and market leader status achievement in Oman


**2018**  
NLGIC entry to Kuwait

**2019**  
Al Ahlia acquisition and integration

**2020**  
Intact acquisition of RSA Group

**2022**  
NLGIC and RSA ME merger agreement signing

**2023**  
Liva brand launch



**2025**  
Subsidiaries received individual A-/Baa2 Credit Ratings

**2025**  
Completed UAE integration – Successful Portfolio transfer of NLGIC in AUH

**2025**  
Milestone achieved – GWP USD 1B and 2M customers in Nov 2025

Empower progress  
in people's lives.



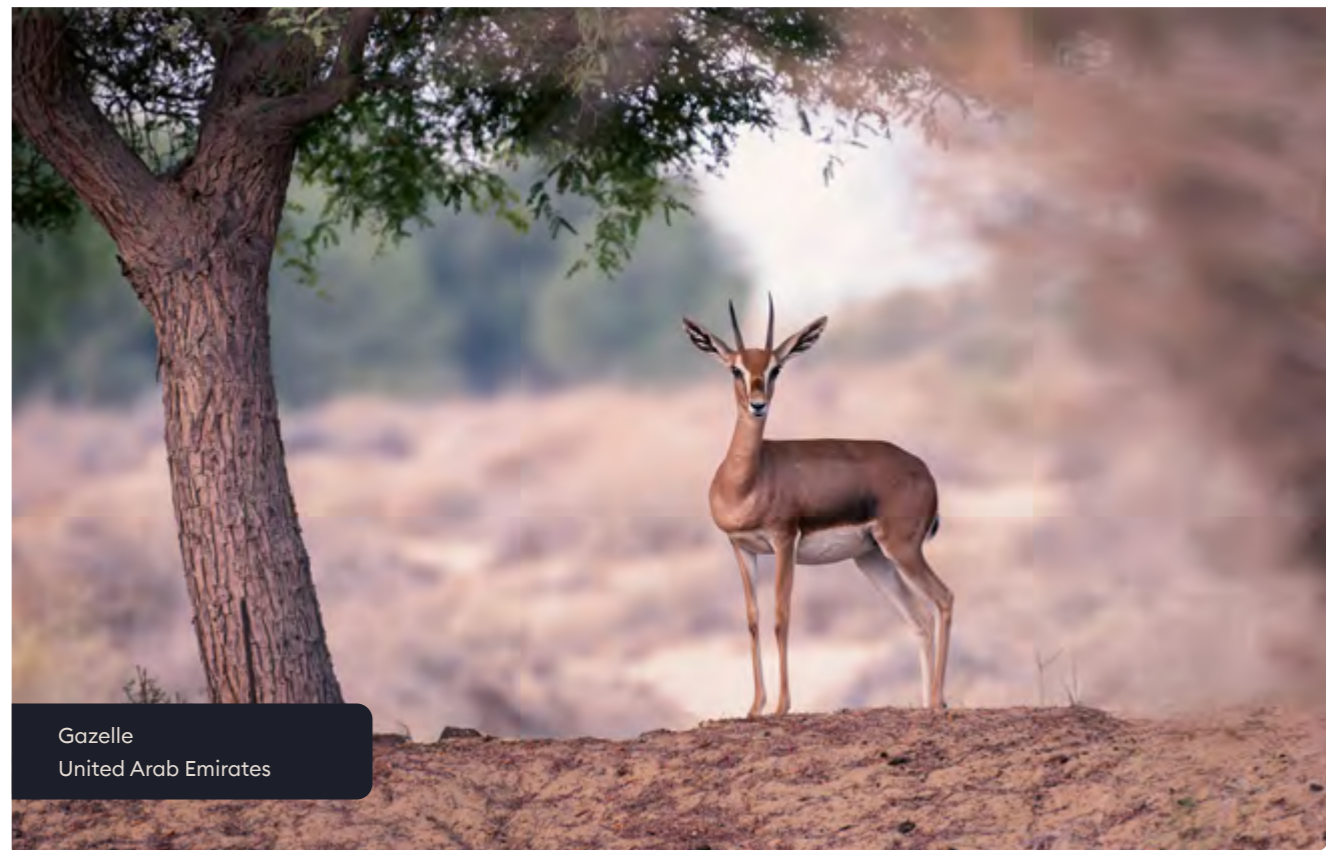
# Sustainability strategy

Sustainability is no longer a parallel initiative but a defined component of the Group's strategic direction. In 2025, this commitment continues to guide the integration of Environmental, Social and Governance (ESG) considerations across our core business activities, building on the foundation established in 2024.

Driven by our Risk function, we developed an ESG Framework to deliver our Sustainability Strategy. A key input to the Sustainability strategy is the Oman Vision 2040. The Oman Vision 2040 focuses on reshaping the roles of, and relation between, the public, private and civil sectors to ensure effective economic management; achieve a developed, diversified and sustainable national economy.

Sustainability refers to the practice of meeting the needs of the present without compromising the ability to meet the needs of the future. It encompasses the balanced integration of environmental, social, and economic considerations to ensure long-term viability and prosperity for individuals, businesses, and societies.

ESG is the framework we apply to assess sustainability-related risks, opportunities, and the overall ethical footprint of our organisation. The framework aims to strengthen our resilience while also identifying and leveraging related business opportunities. As noted earlier, ESG is an enabler to the Group's strategy.






Gazelle  
United Arab Emirates

**Liva's Purpose:**  
Empower progress in people's lives.

**ESG's Role:** ESG can provide a sense of security to stakeholders by addressing the risks and opportunities through prioritizing resilience, financial security and risk management in a world that faces pressing environmental, social and governance challenges.

We recognise the responsibility we carry as a steward of sustainability and resilience. Liva's ESG framework is designed to address emerging risks, create value for stakeholders, and establish the company as a leader in sustainable and responsible business practices through three pillars.

While the launch of our Sustainability Framework marked a significant milestone for our Group, we acknowledge that our sustainability journey remains ongoing. We remain dedicated to bringing our sustainability ambitions to life. We do so through transparent reporting and active stakeholder engagement, as demonstrated in this report.

Environment	Social Responsibility	Governance
<p>Through our business activities, we prioritise climate resilience and aim to reduce the carbon footprint of our own operations.</p> 	<p>We are dedicated to contributing to the resilience of the communities we serve and caring for our employees. Our commitment extends to supporting the wellbeing of our customers and employees as well as enhancing financial literacy (specifically, the value of insurance).</p> 	<p>Transparency, integrity, and accountability are the cornerstones of our governance. Robust governance frameworks and a Board committee with a remit for ESG oversight ensures that ESG principles are integrated into our corporate strategy and risk management. In upholding the highest standards of ethics and compliance, we engage with stakeholders to address emerging risks and opportunities responsibly.</p> 

# Materiality assessment

Understanding the priorities and expectations of our stakeholders remains fundamental to the success of our sustainability strategy. Our materiality assessment, conducted in 2024, continues to serve as the foundation for defining and prioritising the topics that are most relevant to our business and stakeholders.

## Materiality Assessment Process

Our materiality assessment process translates stakeholder expectations and strategic priorities into clearly defined ESG focus areas. Through a structured and evidence-based approach, we identified the issues most relevant to our business and long-term value creation.

## Stakeholder Engagement

For our materiality assessment, we engaged with stakeholders across our markets through leveraging our existing communication channels, where we tailored our outreach to each stakeholder group by distributing a digital questionnaire to gather their perspectives on key topics.

The insights from this process provided a clearer understanding of what matters most to each stakeholder group based on their unique relationship with the Group. On the next page, we present the engaged stakeholder groups and how their feedback was reflected.

Research and Benchmarking	Define ESG Topics	Stakeholder Engagement	Analysis and Matrix Development
<p>We conducted a comprehensive review of best practices, benchmarking against local, regional and global peers. This review was guided by relevant global frameworks, national strategies and industry standards to ensure alignment with recognised ESG requirements and emerging trends.</p>	<p>Based on our research and discussions with the Executive Leadership Team, we identified and shortlisted 13 key ESG topics relevant to our operations and strategic direction.</p>	<p>We developed a detailed stakeholder map outlining key expectations and engagement methods. We then engaged with stakeholders across our markets and collected their input through an online questionnaire, ensuring broad and structured participation.</p>	<p>Using the insights gathered through stakeholder engagement, we compiled and analysed the data to develop our Materiality Matrix. This matrix reflects the relative importance of ESG topics from both internal and external perspectives and forms the foundation of our sustainability focus areas.</p>

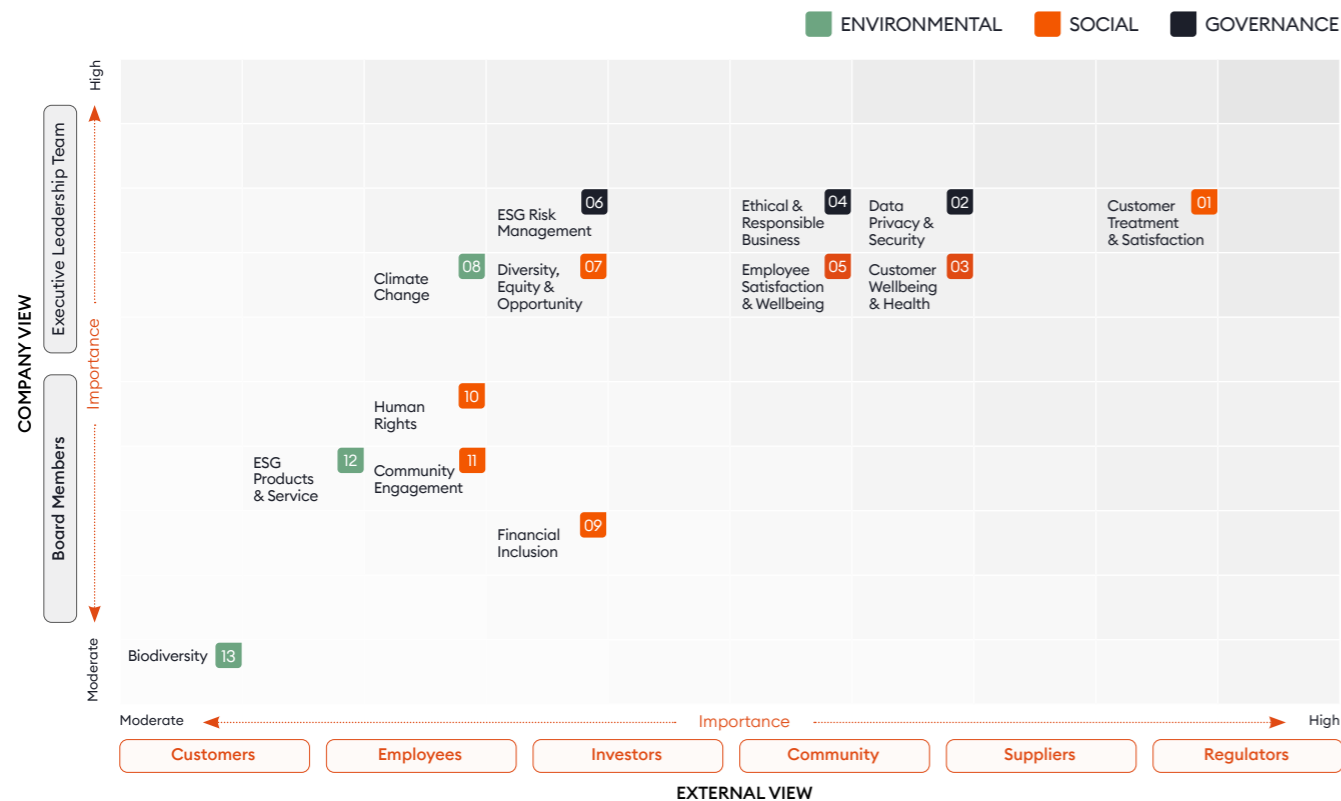


## Materiality Matrix

Our Materiality Matrix was developed by aggregating scores from each stakeholder group based on their input. Internal and external stakeholders were categorised separately, and their average scores were calculated. The matrix was then plotted with the Company View representing the average scores of the Board and Executive Leadership Team and the External View representing those of customers, employees, and others.

Customer Treatment and Satisfaction was the top-rated item for the vast majority of stakeholder groups. Followed by Data Privacy & Security and Customer Wellbeing & Health. Other top quadrant items included Ethical & Responsible Business and Employee Satisfaction & Wellbeing.

Notably, Liva's Board Members and Executive Leadership Team saw Ethical and Responsible Business and ESG Risk Management as their top-rated items equally with Data Privacy & Security, and Customer Treatment & Satisfaction. We will periodically review and refresh our materiality assessment to ensure continued alignment with evolving stakeholder expectations and business priorities.



## Business priorities



01	<b>Customer Treatment &amp; Satisfaction</b>	Offer accessible insurance covering various health services, including mental health, and conduct wellness programmes.
02	<b>Data Privacy &amp; Security</b>	Protect customer and employee data with rigorous policies, compliance, and cybersecurity measures.
03	<b>Customer Wellbeing &amp; Health</b>	Partner with customers on their health journey, going beyond coverage to deliver education, early intervention and community outreach.
04	<b>Ethical &amp; Responsible Business</b>	Uphold anti-bribery, anti-corruption, corporate governance, and transparency standards to ensure ethical conduct.
05	<b>Employee Satisfaction &amp; Wellbeing</b>	Attract, develop, engage, and retain talent through continuous learning and positive work environments.
06	<b>ESG Risk Management</b>	Identify assess and manage ESG risks with robust governance, assessment frameworks, and transparent reporting.
07	<b>Diversity, Equity &amp; Opportunity</b>	Promote inclusivity, eliminate discrimination, and segregation to foster a thriving workplace.
08	<b>Climate Change</b>	Minimise Liva Group's emissions, conserve resources, and practice sustainability across operations and investments. Implement resilience and adaptation strategies into our core business for climate impact.
09	<b>Financial Inclusion</b>	Make insurance accessible and affordable for underserved populations, promoting financial literacy and inclusion.
10	<b>Human Rights</b>	Avoid complicity in human rights abuses by upholding fair working conditions and preventing child labour.
11	<b>Community Engagement</b>	Engage with local communities through philanthropy, volunteerism, and partnerships to create positive social impact.
12	<b>ESG Product &amp; Services</b>	Incorporate ESG considerations in insurance products and services to promote sustainable and ethical practices.
13	<b>Biodiversity</b>	Preserve natural ecosystems through conservation efforts, sustainable practices, and partnerships with environmental organisations.



Downtown  
Dubai, United Arab Emirates

## 2025 Highlights

Following the release of our first ESG Report, we continued to advance our sustainability priorities across the Group in 2025. Through initiatives across environmental stewardship, community engagement and responsible governance, we continued to integrate sustainability across our operations. The highlights below present some of the key sustainability activities delivered during the year.

Planet	Customers, Communities & Employees	Business & Governance
<ul style="list-style-type: none"> <li>Organised a beach clean-up initiative in Oman to support coastal conservation</li> <li>Operated one LEED-certified office in the UAE, incorporating heat-reducing facade technology and energy efficiency measures</li> <li>Implemented energy-efficiency initiatives across our markets, including the installation of low-wattage lighting</li> <li>Maintained an ongoing recycling programme with designated paper and plastic collection points across offices</li> <li>Continued reporting and monitoring our GHG emissions</li> </ul>	<ul style="list-style-type: none"> <li>Supported road safety awareness through the Air Force Safe Driving Campaign and ROP/GCC Traffic Week in Oman</li> <li>Delivered community initiatives including blood donation drives, diabetes awareness runs and Ramadan food donation campaigns</li> <li>Resolved 100% of customer complaints across our markets</li> <li>100% of employee grievances were addressed and resolved during the year</li> </ul>	<ul style="list-style-type: none"> <li>Zero data breaches reported / observed for the second consecutive year</li> <li>Introduced automated pre-authorisation processes for most of the cases and Pharmacy Benefit Management solutions to enhance operational efficiency</li> </ul>
		

### Sustainable Insurance Products

Under our sustainability strategy, we continue to integrate environmental considerations into our underwriting and products, with sustainability principles already being incorporated across selected products within our existing portfolio, supporting more responsible practices in the markets where we operate.

We support eco-conscious clients through tailored underwriting solutions and competitive products that promote green alternatives.

Initiative	Description
<b>Competitive EV Insurance</b>	We provide tailored insurance products for EVs, a rapidly growing segment, while refining pricing strategies to account for higher claim frequencies compared to non-electric vehicles.

# Corporate Governance Report

King Abdullah Financial District  
Riyadh, Kingdom of Saudi Arabia



Ernst & Young LLC  
 P.O. Box 1750, Ruwi 112  
 5th Floor, Landmark Building  
 Opposite Al Ameen Mosque  
 Bowsher, Muscat  
 Sultanate of Oman  
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 ey.com

C.R. No. 1224013  
 PR No. HMM/15/2015: HMA/9/2015

**AGREED-UPON PROCEDURES REPORT ON CORPORATE GOVERNANCE REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG**

**Scope and purpose**

We have performed the procedures agreed with you pursuant to the Financial Services Authority's (FSA) circular no. E/4/2015, dated 22 July 2015, with respect to the Board of Directors' Corporate Governance Report (the "Report") of Liva Group SAOG (the "Company") as at and for the year ended 31 December 2025 and its application of the corporate governance practices in accordance with amendments to FSA's Code of Corporate Governance issued under circular no. E/10/2016 dated 1 December 2016 (collectively the "Code").

**Restricted use**

This agreed-upon procedures report ("AUP Report") is intended solely for the purpose set forth in the first paragraph of this report and for your information and is not to be used for any other purpose. This report relates only to the accompanying corporate governance report of the Company to be included in its annual report for the year ended 31 December 2025 and does not extend to any financial statements of Liva Group SAOG, taken as a whole.

**Responsibilities of the Board of Directors**

The Board of Directors have acknowledged that the agreed-upon procedures are appropriate for the purpose of the engagement and are responsible for identifying and ensuring that the contents of the Report comply with the Code on which the agreed-upon procedures are performed. The sufficiency of these procedures is solely the responsibility of the Company and its Board of Directors.

**Responsibilities of the Practitioner**

We have conducted the agreed-upon procedures engagement in accordance with the International Standard on Related Services (ISRS) 4400 (Revised), *Agreed-Upon Procedures Engagements*. An agreed-upon procedures engagement involves our performing the procedures that have been agreed with the Company, and reporting the findings, which are the factual results of the agreed-upon procedures performed. We make no representation regarding the appropriateness, or the sufficiency of the agreed-upon procedures described below either for the purpose for which this AUP Report has been requested or for any other purpose.

This agreed-upon procedures engagement is not an assurance engagement. Accordingly, we do not express an opinion or an assurance conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported.

**Our independence and quality management**

In performing the Agreed-Upon Procedures engagement, we complied with the ethical requirements in the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants (IESBA) and the independence requirements in accordance with the relevant regulations in the Sultanate of Oman. We are the independent auditor of the Company and therefore we also complied with the independence requirements of the IESBA Code that apply in the context of the financial statement audit.



**AGREED-UPON PROCEDURES REPORT ON CORPORATE GOVERNANCE REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG (continued)**

**Our independence and quality management (continued)**

EY applies International Standard on Quality Management 1, which requires us to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

**Description of procedures performed**

We have performed the procedures described below, which were agreed upon with you on the compliance of the Report with the Code for the year ended 31 December 2025.

Our procedures and findings included:

No.	Procedures	Findings
(a)	We obtained the Corporate Governance Report issued by the Board of Directors and checked that the Report of the Company includes at minimum all items suggested by FSA to be covered by the report as detailed in the Annexure 3 of the Code.	No exceptions noted.
(b)	We obtained from the Company details regarding areas of non-compliance with the Code identified by the Company's Board of Directors for the year ended 31 December 2025 and compared these with those included in the Report in the section. The Company's Board of Directors have not identified any areas of non-compliance with the Code.  Additionally, we obtained written representations from the Board of Directors that there were no other areas of non-compliance with the Code for the year ended 31 December 2025 of which they were aware.	No exceptions noted.

*Ernst & Young*

26 February 2025  
 Muscat



# Corporate Governance Report

Corporate Governance forms the foundation for how an organisation is guided and controlled, outlining the roles and obligations of its various stakeholders, including shareholders, the Board of Directors, management, committees, and employees. The Governance Management Framework provides a structured methodology and core principles that support effective oversight, informed decision-making, and clear accountability across the entire organisation.

The Board and Management of Liva Group SAOG (the "Company") are committed to upholding strong corporate governance rooted in ethical business practices and core values. The governance framework clarifies the Company's purpose and values, ensures strategic alignment, and promotes sustainable value creation for all stakeholders. It establishes clear protocols and procedures for decision-making, outlines objectives and strategies for achieving corporate goals, and defines performance evaluation and monitoring mechanisms to ensure effective oversight and accountability.

This report details how the Company adheres to the principles and provisions of Code of Corporate Governance for Insurance Companies as set out in the Financial Services Authority (FSA)'s circular 7/1/2005 dated August 1, 2005, and amendments thereof during 2016 as well as the principles set out in the FSA's Code of Corporate Governance for Public Listed Companies ("The Code").

## 1. Shareholder Meetings during 2025

The Company held one general meeting during the year, i.e. Annual General Meeting (AGM) on 25 March 2025 for approval of annual statutory agenda items.

## 2. Board of Directors

At the core of its corporate governance practice is the Board, which oversees how the management serves and protects the long-term interests of all the stakeholders of the Company. The Board monitors the Company's strategy, performance against strategic and business plans, policies and the control systems to develop and incorporate best practices and maintain highest standards in governance.

### Nomination of the Board

The Nomination, Remuneration, Executive and Investment Committee (NREIC) assists the General Meeting in the nomination of proficient directors that are fit for the purpose. The election of a director is subject to approval by the regulatory authorities based on the nomination form filed by the proposed director who meets the minimum qualification requirements as per FSA regulations and guidelines.

The Company follows the process of nomination and election of the Board of Directors as governed by the provisions of the Company's Articles of Association, Commercial Company's Law and the regulations of FSA. The Articles of Association of the Company provide for eleven (11) directors. The shareholders of the Company at an Annual/Ordinary General Meeting elect the Board of Directors. The Board is elected for a three-year term. The last election for the Board of Directors was held at the AGM held on 27 March 2024 for three years with eleven members. Next election of Board members is due to be held at the AGM in 2027.

### Key duties and responsibilities of the Board include:

- Identifying a strategic vision of the Company based on its mission, purpose and objects, and set viable performance indicators within a reasonable time that can be measured objectively and updated periodically.
- Adopting business and financial policies pertinent to the performance of the Company's business, meeting its objectives, and reviewing them periodically to ensure sustenance of their efficiency.
- Adopting internal regulations and bylaws pertinent to steering and management of the affairs of the Company and ensuring the efficacy of systems and policies of the Company.
- Ensure the quality of Directors' performance and the accomplishment of their objectives by devising accountability measures to vis-vis Directors to ensure their attendance of meetings, effective participation and performance of their roles.
- Identifying necessary competences and authority required for the executive management, appointing key executive officers and monitoring the work of the executive management to ensure the business is effectively managed according to the Company's objective and ensuring its compliance with the laws and regulations.
- Forming specialised committees including names of Committee Members, their duties, rights and obligations and evaluating, at least annually, the performance of specialised committees emanating from the Board.
- Approving quarterly and annual financial statements and reviewing related party transactions.
- The functions of the Board of Directors also include policy formulation, approving Corporate Business Plan, establishing Risk Assessment and Management Strategy, approving Underwriting and Pricing Policy, approving Reinsurance Management Strategy, approving Investment Management Policy, establishing Management Structure and Responsibilities, establishing Standards of Customer Service and Fair Dealings, approving Information Technology Systems, overseeing policy and strategy implementation and operational performance, establishing systems for internal controls, establishing Internal Audit Function, establishing Code of Corporate Ethics, approving and implementing the Disclosure Policy and ensuring compliance.

### Composition of the Board

The Board's composition and independence are in accordance with Article 3 of the Code of Corporate Governance for Public Listed Companies. The Board members have varied experiences and collectively exercise independent and objective judgment. Further, the Board is supported by Board Sub-Committees, namely Audit Committee (AC), Nomination, Remuneration Executive and Investment Committee (NREIC) and Risk Committee (RC).

### Details of membership of the Board and Board Sub-Committees during the year 2025 is set out below:

- i. All directors including the chairman are non-executive. Six out of the eleven directors are independent, which complies with existing regulations.
- ii. All eleven directors were elected by the shareholders in their individual capacities and do not represent institutional investors.
- iii. Ten out of the eleven directors are non-shareholders while one director is a shareholder.

## Corporate Governance Report

Details of director appointments, duration, position, status of independence, memberships of Sub-Committees and the number of Board meetings attended is given below:

Sl No	Name	Date of appointment / election	Membership duration up to	Position	Independent	Membership of other committees	Board meetings attended
1	Khalid Muhammad AlZubair	27.03.2024	Mar 2027	Chairman	No	NREIC	5
2	Yousef Ali Al Quraishi	27.03.2024	Mar 2027	Deputy Chairman	Yes	NREIC	3
3	Sheikh Khalid Al Khalili	10.11.2025	Mar 2027	Member	No		1
4	Mohammed Taqi Al Jamalani	27.03.2024	Mar 2027	Member	Yes	AC	5
5	Abdul Aziz Mohammed Al Balushi	27.03.2024	Mar 2027	Member	No	NREIC, RC	5
6	Hon. Al Sayyid Zaki Hilal Al Busaidi	27.03.2024	Mar 2027	Member	Yes	RC	5
7	Sanjay Kawatra	27.03.2024	Mar 2027	Member	No	NREIC, AC, RC	5
8	Adnan Hamza Bogary	27.03.2024	Mar 2027	Member	No		5
9	Saeid Mohamed Binzagr	27.03.2024	Mar 2027	Member	Yes		5
10	Abdullah Ali Al Oraini	27.03.2024	Mar 2027	Member	Yes	NREIC	4
11	Aliya Hamad Al Rashdi	27.03.2024	Mar 2027	Member	Yes	AC, RC	5
12	Al Wadah Sulaiman Al Adawi	27.03.2024	Nov 2025		Yes	AC, RC	4

The membership information presented in the table reflects the status as of 31 December 2025.

On 10 November 2025, Mr Al Wadah Sulaiman Mohammad Al Adawi resigned from the Board, and Sheikh Khalid Al Khalili was subsequently nominated to serve as a temporary replacement until the AGM.

No Director is a member of the Board of more than four public joint stock companies whose principal place of business is in the Sultanate of Oman or is a chairman of more than two such companies. Particulars of directorships of other joint stock companies and memberships of other Board Committees are set out in Appendix I of this Report. None of the directors is a member of the Board of Directors of a joint stock company which has similar objectives to the Company and whose principal place of business is in the Sultanate of Oman.

### Details of Meetings

During the 12 months period ending 31 December 2025, the Board met Five times the details of which are as follows:

Month	Date of Meeting
February 2025	24 Feb 2025
May 2025	12 May 2025
August 2025	11 Aug 2025
November 2025	10 Nov 2025
December 2025	10 Dec 2025

The maximum interval between any two meetings was 91 days. This is in compliance with "the Code" which requires meetings to be held within a maximum time gap of four months. All meetings were held with physical attendance and virtual attendance in accordance with Article 191 of the Commercial Companies Law.

### Board Procedure

The annual Board Meetings calendar is agreed upon at the start of the year. The agenda is circulated well in advance to the Board members to take appropriate decisions. The items on the agenda are backed by comprehensive background information to enable the Board to take appropriate decisions. The Board is always kept informed of major events/items and approvals taken wherever necessary. The Chief Executive Officer, Chief Financial Officer & Chief Operating Officer of the Company attend the Board Meetings and keep the Board apprised of the overall performance of the Company.

### Board Evaluation

As advised by the FSA, the appointment of an independent entity for the evaluation of the Board and approval of criteria for evaluation should be conducted once during the Board's term. For the previous Board's term, the shareholders of the Company appointed consultants "Protiviti" to appraise the performance of the Board of Directors (including its Sub-Committees) and approved the benchmark and standards i.e., the evaluation criteria for the appraisal of their performance in the Annual General Meeting held on 30th March 2022 impartially and independently.

The details of the evaluation conducted by the consultants were placed to the shareholders in the Annual General Meeting held on 26th March 2023 and approved by the shareholders accordingly. Next evaluation of the Board will be conducted during this tenure.

## 3. Board Committees

The Board sub-committees, namely - the Audit Committee (AC), Nomination, Remuneration, Executive and Investment Committee (NREIC) and the Risk Committee (RC) assist the Board to perform its duties and responsibilities effectively.

Details of the roles and responsibilities of each of the Board Sub-Committees, their memberships, meetings held during the year and the attendance of members are as given below:

### Audit Committee (AC)

The Audit Committee's main function is to assist the Board in fulfilling its oversight responsibilities in ensuring management has in place a robust internal controls system aimed at safeguarding shareholders' interest and the Company assets.

The Committee receives reports on the findings of internal and external audits and actions taken by the management in response to these. The Committee reviews the scope, findings, and cost effectiveness of the Company's statutory audit and the independence and objectivity of the external auditors. The committee also reviews the actuarial and reserving adequacy by external actuaries. It reviews changes to the accounting policies and reviews the audited annual and unaudited quarterly financial statements, related party transactions and recommends Board's approval. In addition, the Committee periodically reviews and reports to the Board on the effectiveness of the Company's system of internal control & internal audit function.

The AC comprises of non-executive directors who are knowledgeable in investments, finance, industry laws and regulations for The Group. All three directors (including the Chairman of the AC) are independent. All three members of the AC have finance and accounting expertise. During 2025, the Sub-Committee met four times.

## Corporate Governance Report

The attendance details and the membership details of the AC are as below:

Sl No	Name	Position	1AC 23 Feb 2025	2AC 06 May 2025	3AC 04 Aug 2025	4AC 04 Nov 2025
1	Mohammed Taqi Al Jamalani	Chairman	Yes	Yes	Yes	Yes
2	Aliya Hamad Al Rashdi	Member	Yes	Yes	Yes	Yes
3	Al Wadah Sulaiman Al Adawi	*Member	Yes	Yes	Yes	Yes
4	Sanjay Kawatra	*Member				

\* In the last quarter of the year, Mr Al Wadah Sulaiman Mohammad Al Adawi was replaced by Mr Sanjay Kawatra. No meetings were held following the replacement on 10 November 2025.

### Nomination, Remuneration Executive Committee (NREC)

The Nomination, Remuneration, Executive and Investment Committee (NREIC) supports the Board of Directors by overseeing matters relating to Board and Senior Management Nominations, remuneration and human resources, investment oversight, and key executive decisions. The Committee is responsible for succession planning, remuneration and human resources policies, senior management appointments, and organisational structure. It also oversees the Company's investment strategy and portfolio, reviews investment policies and regulatory compliance, and evaluates strategic investment initiatives. In addition, the Committee reviews long-term business strategy, budgets, and significant business matters, and makes recommendations to the Board in support of the Company's corporate objectives.

The Committee met Five times during the year. The attendance details and the membership details of the Committee are as below:

Sl No	Name	Position	1 NREIC 17 Feb 2025	2 NREIC 05 May 2025	3 NREIC 05 Aug 2025	4 NREIC 03 Nov 2025	5 NREIC 02 Dec 2025
1	Khalid Muhammad AlZubair	Chairman	Yes	Yes	Yes	Yes	Yes
2	Yousef Ali Al Quraishi	Member	Yes	Yes	Yes	No	Yes
3	Abdul Aziz Mohammed Al Balushi	Member	Yes	Yes	Yes	Yes	Yes
4	Abdullah Ali Al Oraini	Member	Yes	Yes	Yes	Yes	Yes
5	Sanjay Kawatra	Member	Yes	Yes	Yes	Yes	Yes

### Risk Committee (RC)

The main function of the Risk Committee is to assist the Board of Directors to discharge certain responsibilities such as overseeing the Enterprise Risk Management Framework, Environment Social and Governance Framework (ESG), ensuring the identification, assessment, and mitigation of key risks. It monitors compliance with risk policies, evaluates

the effectiveness of controls, and ensures alignment with the organisation's strategic objectives. The Committee also reviews emerging risks and provides recommendations to the Board on risk-related matters.

The Committee consists of three members, and the Committee met Four times during the year.

The attendance details and the membership details of the Committee are as below:

Sl No	Name	Position	1RC 18 Feb 2025	2RC 06 May 2025	3RC 04 Aug 2025	4RC 04 Nov 2025
1	Hon. Al Sayyid Zaki Hilal Al Busaidi	Chairman	Yes	Yes	Yes	Yes
2	Sanjay Kawatra	*Member	Yes	Yes	Yes	Yes
3	Al Wadah Sulaiman Al Adawi	*Member	Yes	Yes	Yes	Yes
4	Abdul Aziz Mohammed Al Balushi	*Member				
5	Aliya Hamad Al Rashdi	*Member				

\* In the last quarter of the year, Mr Al Wadah Sulaiman Mohammad Al Adawi was replaced by Mr Abdul Aziz Mohammed Ahmed Al Balushi, and Mr Sanjay Kawatra was replaced by Ms Aliya Hamad Mohammed Al Rashdi. No meetings were held following the replacement on 10 November 2025.

## Corporate Governance Report

### Remuneration of Directors

During the financial year 2025, the Directors were entitled sitting fees amounting to OMR 25,200, calculated at OMR 300 for each Board meeting attended and OMR 200 for each Board Sub-Committee meeting attended. These fees were approved by the Shareholders at the Annual General Meeting held on 25 March 2025.

No Directors' remuneration was paid in respect of the financial year 2024, as the Company reported losses for that year. For the financial year 2025, the proposed Directors' remuneration amounts to OMR 300,000, subject to Shareholders' approval.

The sitting fees for 2025 to the Board members during the 12-month period ended 31 December 2025 is detailed below:

OMR Name of Director	Sitting fees for 2024				Total Sitting fees for 2024	Remuneration for 2024
	BOD	RC	AC	NRIEC		
1 Khalid Muhammad Al Zubair	1,500	-	-	1,000	2,500	Nil
2 Yousef Ali Al Quraishi	900	-	-	800	1,700	Nil
3 Sheikh Khalid Al Khalili	300	-	-	-	300	Nil
4 Mohammed Taqi Al Jamalani	1,500	-	800	-	2,300	Nil
5 Abdul Aziz Mohammed Al Balushi	1,500	-	-	1,000	2,500	Nil
6 Hon. Al Sayyid Zaki Hilal Al Busaidi	1,500	800	-	-	2,300	Nil
7 Sanjay Kawatra	1,500	800	-	1,000	3,300	Nil
8 Adnan Hamza Bogary	1,500	-	-	-	1,500	Nil
9 Saeid Mohamed Binzagr	1,500	-	-	-	1,500	Nil
10 Abdullah Ali Al Oraini	1,200	-	-	1,000	2,200	Nil
11 Aliya Hamad Al Rashdi	1,500	-	800	-	2,300	Nil
12 Al Wadah Sulaiman Al Adawi	1,200	800	800	-	2,800	Nil
<b>Total</b>	<b>15,600</b>	<b>2,400</b>	<b>2,400</b>	<b>4,800</b>	<b>25,200</b>	<b>Nil</b>

There was no other remuneration paid by the Company to the Directors in their capacity as Board members.

### Internal Control Review

The Code requires that the directors should, at least annually, review the effectiveness of the Company's system of internal controls and report to the shareholders that they have done so. The Board attaches significant importance to maintaining a strong control environment and confirms that its review has covered the financial statements, all controls, including financial, operational, compliance, and risk management. The Board ensures this by implementing internal control policies and procedures and other forms of analytical reviews, reconciliations, and automatic controls in the IT systems. The internal control process is followed by the Audit Committee and the Internal Audit function with clearly defined Audit Committee Annual Plan and Internal Audit Risk Assessment and Annual Internal Audit Plan. In addition to this, the Company also has a Quality & Internal Control Department which reviews the Company's internal controls. The Board is satisfied that appropriate procedures are in place to implement the Code's requirement.

As required under Article 173 of Regulation for Public Joint Stock Companies, the Company must conduct a comprehensive external review of the internal audit unit's work at least once every 4 years. Accordingly, audit firm, 'KPMG' was appointed by the Company's Board of Directors to conduct External Independent Quality Assurance Assessment of Liva Internal audit units for the year 2024. KPMG has completed the agreed upon procedures, in accordance with International Professional Practices Framework (IPPF), issued a Quality Review Report and presented it to Audit Committee and Board of Directors. The next review is due in 2028.

## 4. Management

### Management Discussion and Analysis

A copy of the Management Discussion and Analysis is included in the annual report.

### Management Remuneration

On 31 December 2025, the Group employed 1,192 employees (2024: 1,248 employees). The Gross remuneration accrued to Eight key management personnel (salaries, incentives and allowances and other statutory payments) during 2025 is OMR 1,740,685 (2024: OMR 1,525,072 to Nine key management personnel). The above remuneration is disclosed in Note for Related party transactions in the financial statements.

The performance incentive pool is approved by the NREIC based on Company's performance and is distributed amongst employees based on their individual performances. This is in accordance with the Board approved policies of the Company.

### Employment Contract

Employment contracts are generally for a period of two years, which is subject to auto renewal at the time of expiry based on terms and conditions agreed between the parties. The notice period is one month to three months depending on the position or salary in lieu thereof.

## Corporate Governance Report

### Profiles of Key Management

#### Martin Rueegg

##### Group Chief Executive Officer (to 6 January 2026)

30+ years of experience in the insurance industry across Europe, Asia, the GCC. Martin served as Regional CEO for RSA Middle East before his appointment as Group CEO for Liva.

#### Hon. Dr Dhafir Awadh Al Shanfari

##### Group Chief Operating Officer

25+ years of experience across the GCC, Dr Dhafir has worked across multiple industries and served in a wide range of senior leadership positions.

#### Addal Sarwar

##### Chief Personal Lines Officer

20+ years of experience in the GCC, working with major industry players, including AIG and Al Ahlia.

#### Guido Zagatti

##### Group Chief Commercial Lines & Reinsurance Officer

20+ years of international insurance and reinsurance experience across Europe and the GCC, having worked with major industry players, including Generali.

#### Hanaa Fahd Al Hinai

##### Country CEO Liva Insurance SAOC (Oman & Kuwait)

20+ years of experience across MENA and Australia, working with HSBC, Westpac, and the National Bank of Oman, while also serving on the Boards of several organisations in Oman.

#### Mohamed Mahmood AlTooblani

##### Acting CEO Liva Insurance Company (KSA)

17+ years of experience in insurance and financial services, Mohammed has held senior roles at Tokio Marine and AIG Takaful Bahrain.

#### Eugenie Molyneux

##### Group Chief Risk Officer

30+ years of experience in risk management, finance, ESG, M&A, IPOs, and governance, Eugenie has held senior positions at Zurich Insurance and served as a Business Advisory specialist at PwC.

#### Shagen Ganason

##### Group Chief Auditor

30+ years of experience, Shagen began in technology before transitioning into internal audit. He later served as CFO in Indonesia and now represents the Institute of Internal Auditors as both a speaker and Board member.

#### Ravikanth Petluri

##### Group Chief Financial Officer

(Left the business on 31st July 2025)- this role is currently vacant.

#### Kamran Mazhar

##### Country CEO Liva Insurance Company (KSA)

(Left the business on 21st March 2025) and was succeeded by Mohammed AlTooblani as Acting CEO for KSA.)

## 5. Details of Penalties and Non-Compliance by the Company

During 2025, there have been no instances of non-compliance on any matter relating to FSA's Code of Corporate Governance for Insurance Companies and FSA's Code of Corporate Governance for Public Companies. The Company also follows the Commercial Companies Law No. 184/2019, the MSX listing agreements for Oman and other applicable FSA regulations. Similarly, for its overseas operations the Company follows Federal Law 6 of 2007, Financial Regulations for Insurance Companies in the UAE, The Insurance Law no. 125 of 2019 on Insurance Companies as well as other applicable overseas regulations.

During 2025, Company has paid penalties equivalent to OMR 6,812 (2024- OMR 525) for non-compliance with Department of Health Abu Dhabi and for delay in submission of Financial Reports.

During the financial year 2023, penalties amounting to OMR 5,776 were paid by the Company. No fines or penalties were incurred or paid during the financial years 2022 and 2021.

## 6. Shareholders

### Distribution of shareholding

Shareholder distribution as of 31 December 2025 is as given below:

Number of Shares	% Held	Number of shareholders	Total Shares	% of Share Capital
Above 39,837,434	Above 10%	2	251,797,793	63.21%
Between 19,918,717 and 39,837,434	5%- 10%	2	50,809,274	12.75%
Between 3,983,743 and 19,918,717	1%- 5%	6	75,995,942	19.08%
Below 3,983,743	Below 1%	127	19,711,333	4.92%
<b>GRAND TOTAL</b>		<b>137</b>	<b>398,374,342</b>	<b>100.00%</b>

The following shareholders have 10% or more of the voting power in the Company as of 31 December 2025:

Shareholder	% of Share Capital
Oman International Development and Investment Company SAOG (OMINVEST)	48.86%
Riyad Bank	14.35%

### Means of communication

The notice and agenda for the AGM, annual audited accounts, and Chairman's report are made available to all the shareholders as per regulatory guidelines. Further, the Company has been communicating regularly on all material matters to the Financial Services Authority. The Company also uses additional means of communication such as disclosures on the Muscat Stock Exchange website, publishing of extracts of financial statements in Arabic and English

newspaper, making available financial statements in Arabic and English at the Company's offices during the Company's business hours and posting of the quarterly and annual financial statements and press releases on the Company's website- <https://www.livagroup.co>. Investors meetings are also conducted to discuss the results through the Muscat Stock Exchange platform.

## Corporate Governance Report

### 7. Statutory Auditors

The shareholders of the Company appointed Ernst & Young (EY) as its auditors for 2025. EY is a global leader in assurance, tax, strategy and transactions, and consulting services. EY is committed to doing its part in building a better working world. The insights and quality services which EY delivers help build trust and confidence in the capital markets and in economies the world over.

The MENA practice of EY has been operating in the region since 1923. For over 100 years, EY have grown to over 8,500 people united across 27 offices and 14 countries, sharing the same values and an unwavering commitment to quality. Globally, EY operates in more than 150 countries and employs over 400,000 professionals. EY operates as one firm, with 3 geographic areas, and EY member firms are grouped into 10 regions. Please visit ey.com for more information about EY.

For FY 2025, Statutory audit fees of OMR 81,290 (2024: OMR 119,550) have been provided by the Parent Company including National Life & General Insurance Company (NLGIC) branch.

### 8. Legal Advisor

#### Mehdi Al Lawati Law Office (Al Lawati Law)

Al Lawati Law is one of the leading law firms in the Sultanate of Oman, providing comprehensive legal and advisory services to corporations, financial institutions, and government entities at the local, regional, and international levels. The firm has extensive expertise in Omani laws, particularly in corporate law, banking and finance, capital markets, governance and regulatory compliance, as well as dispute resolution and complex commercial matters.

The firm is distinguished by its practical approach in delivering legal advice tailored to the regulatory and commercial needs of its clients, ensuring the protection of their interests and assets while enhancing compliance and transparency. This enables clients to operate their businesses with confidence and achieve their strategic goals efficiently.

### 9. Market Price Data

The performance of the Company's share price (total returns) in 2025 versus MSX-30 Index and details of the Company's high, low and closing share prices for the period 01 January 2025 to 31 December 2025 are shown below:

Performance	Liva				MSX 30			
	High	Low	Close	%age movement	High	Low	Close	%age movement
Dec-24	0.320	0.288	0.320	-3.0%	4,588	4,464	4,577	0.3%
Jan-25	0.320	0.320	0.320	0.0%	4,628	4,615	4,543	-0.7%
Feb-25	0.320	0.320	0.320	0.0%	4,602	4,573	4,436	-2.4%
Mar-25	0.300	0.270	0.270	-15.6%	4,450	4,435	4,367	-1.6%
Apr-25	0.278	0.260	0.269	-0.4%	4,362	4,297	4,316	-1.2%
May-25	0.260	0.250	0.250	-7.1%	4,562	4,513	4,561	5.7%
Jun-25	0.255	0.245	0.255	2.0%	4,592	4,569	4,501	-1.3%
Jul-25	0.302	0.250	0.272	6.7%	4,790	4,765	4,781	6.2%
Aug-25	0.272	0.250	0.260	-4.4%	5,066	5,034	5,030	5.2%
Sep-25	0.260	0.250	0.260	0.0%	5,213	5,182	5,182	3.0%
Oct-25	0.300	0.260	0.280	7.7%	5,653	5,568	5,610	8.3%
Nov-25	0.300	0.280	0.300	7.1%	5,758	5,713	5,706	1.7%
Dec-25	0.330	0.275	0.330	10.0%	6,016	5,955	5,867	2.8%
<b>Annual Performance</b>	<b>0.330</b>	<b>0.245</b>	<b>0.330</b>	<b>3.1%</b>	<b>4,865</b>	<b>4,464</b>	<b>5,867</b>	<b>28.2%</b>

During the period 01 January 2025 to 31 December 2025, a volume of 2.6 million shares of the Company have been traded at MSX.

### 10. Acknowledgement

The Board of Directors acknowledges confirmation of:

- It's responsibility for the preparation of the financial statements in accordance with the applicable standards and rules.
- Review of the efficiency and adequacy of internal control systems of the Company and that they comply with internal rules and regulations.
- There are no material matters that affect the continuation of the Company and its ability to continue its operations during the next financial year.



**Khalid Muhammad AlZubair**  
Chairman

## Corporate Governance Report

### Appendix I

Particulars of Directorships of other Public Joint Stock Companies in Oman and memberships of their committees as of 31 December 2025:

Director	Other Directorships			Position
	Company	Position	Committee	
Khalid Muhammad AlZubair	Oman International Development and Investment Company SAOG	Chairman	Nomination, Remuneration, and Executive Committee	Chairman
Yousef Ali Al Quraishi	Nil	NA	NA	NA
Sheikh Khalid Abdullah Al Khalili	Bank Nizwa SAOG	Chairman	Executive Committee	Chairman
			Human Resource Committee	Member
	Oman International Development and Investment Company SAOG	Deputy Chairman	Nomination, Remuneration and Executive Committee	Member
	Oman Telecommunications Company SAOG	Deputy Chairman	Strategy and Investment Committee	Member
Abdul Aziz Mohammed Al Balushi	Oman Arab Bank SAOG	Director	Selection and Remuneration Committee	Member
			Credit Committee	Member
	National Finance Company SAOG	Director	Nomination, Remuneration and Executive Committee	Member
			Risk Committee	Chairman
Hon. Al Sayyid Zaki Hilal Al Busaidi	Oman Telecommunications Co SAOG	Director	Audit and Risk Committee	Member
			Tender Committee	Member
Mohammed Taqi Al Jamalani	Galfar Engineering and Contracting SAOG	Director	Audit Committee	Vice Chairman
Aliya Hamad Al Rashdi	Nil	NA	NA	NA
Sanjay Kawatra	Bank Muscat SAOG	Director	Board	Member
Adnan Hamza Bogary	Nil	NA	NA	NA
Saeid Mohamed Binzagr	Nil	NA	NA	NA
Abdullah Ali Al Oraini	Nil	NA	NA	NA

# Management Discussion and Analysis Report

## Management Discussion and Analysis Report

### For the Year Ended 31 December 2025

#### Group Overview

Liva Group SAOG (the “Group” or the “Company”) 2025 fiscal results highlight a period of targeted growth and technical refinement. By focusing on operational efficiency and the stabilisation of core business lines, the Group successfully converted strategic goals into a solid financial foundation, after facing a challenge of weather claims in 2024.

**Revenue and Market Reach:** Insurance Revenue reached OMR 408.3 million, a 24% increase over the previous year. This trajectory was largely supported by increased business volumes across our core markets, the Sultanate of Oman (Oman), the United Arab Emirates (UAE), and the Kingdom of Saudi Arabia (KSA). This geographic diversity allowed the Group to benefit from regional growth trends while maintaining a balanced risk profile across different regulatory environments.

**Investment Strategy:** The Group’s investment portfolio generated OMR 17.2 million, marking a 20% rise from the OMR 14.3 million recorded in 2024. Performance was supported by disciplined asset allocation and tactical rebalancing across debt and equity exposures, enhancing risk-adjusted returns while preserving capital resilience amid market volatility.

**Technical Underwriting and Recovery:** Driven primarily by the reversal in the insurance service result, which swung from a loss of OMR 5.6 million in 2024 to a profit of OMR 13.7 million in 2025. This OMR 19.3 million turnaround is attributed to:

- **Enhanced Underwriting:** Strengthened risk selection and pricing discipline.
- **Claim Stabilisation:** Favourable claims environment following the high-severity weather events that impacted the prior period.
- **Risk Frameworks:** Integration of more robust risk management protocols across all subsidiaries.

**Bottom Line:** The culmination of these operational improvements resulted in a Net Profit After Tax of OMR 14.2 million. This outcome confirms the Group’s ability to navigate complex market conditions while successfully strengthening its regional footprints.

#### Financial Performance

##### Profit and Loss (OMR millions)

Profit and Loss (OMR millions)	FY 2025	FY 2024	Change
Insurance Revenue	408.3	329.5	24%
Insurance Service Result	13.7	(5.6)	343%
Investment Income (Net)	17.2	14.3	20%
Profit After Tax	14.2	(5.0)	383%

##### Insurance Revenue

The Group reported a 24% year-on-year increase in Insurance Revenue in 2025, reflecting continued momentum across its GCC footprint. The Group remains focused on optimising its business mix to support sustainable expansion, prioritising segments aligned with long-term value creation. Through disciplined portfolio management and a customer-centric approach, Liva continues to strengthen its strategic position and build a resilient platform for enduring growth.

##### Insurance Service Result

The Group delivered an Insurance Service Result of OMR 13.7 million in 2025, a turnaround from the OMR (5.6) million loss recorded in 2024. This improvement reflects stronger underwriting discipline, enhanced risk selection and more effective claims management, alongside the successful remediation of legacy portfolio issues and tighter operational controls.

##### Investment Income

Investment income increased by 20% to OMR 17.2 million, reflecting improved portfolio yields and active asset allocation management. The Group continues to maintain a diversified portfolio across fixed income and equity instruments, operating within a robust governance framework and in compliance with regulatory and internal risk limits.

##### Profitability

The Group achieved a Net Profit After Tax of OMR 14.2 million for the year. This performance was supported by disciplined risk selection, robust claims oversight, periodic pricing reviews, focused expense optimisation, as well as a well-diversified and prudently managed investment approach that balances risk and return.

##### Capital Position (OMR millions)

Capital Position (OMR millions)	Dec 2025	Dec 2024
Total Assets	472.5	435.6
Share Capital	69.0	69.0
Total Shareholder’s Equity	117.3	101.6
Net Asset per Share	0.294	0.255

##### Portfolio Mix Relative to Geography

Portfolio Mix – Geography	FY 2025	FY 2024	Change
Oman	22%	23.7%	(1.7%)
UAE	62%	60.4%	1.6%
KSA	14.5%	13.9%	0.6%
Kuwait	1.2%	1.5%	(0.3%)
Bahrain	0.3%	0.5%	(0.1%)

The Group’s continued drive to diversify and rebalance its portfolio across markets and business lines has further reinforced its resilience and long-term value creation potential. Looking ahead, the Group will continue advancing this rebalancing strategy through the expansion of its Life insurance offerings, the development of growth-oriented partnerships, and the scaling of key initiatives that support disciplined, fundamentals-driven growth.

#### Market Conditions

##### Economic Impacts

GCC economies remain resilient, supported by strong domestic demand, government investment and population growth, particularly in the UAE and KSA. These dynamics continue to expand the insurance market across health, motor, property, specialty and life as workforce participation and asset formation increase. Inflation across the GCC is expected to remain broadly stable in 2026, supporting affordability and retention. Structural pressures remain in medical inflation, claims severity, wage expectations and vendor costs, reinforcing the need for pricing discipline, portfolio segmentation, automation and operational efficiency to sustain margins and competitiveness.

##### Investment and Infrastructure Development

Government-led investment remains a key driver of growth across the GCC, anchored in national transformation agendas. Oman’s Vision 2040, KSA’s Vision 2030, Kuwait’s national development plan and Bahrain’s reform and digitisation initiatives continue to advance diversification and infrastructure, while the UAE’s long-term strategy sustains investment across transport, utilities, clean energy, real estate, tourism and logistics.

These programmes are expanding the scale and complexity of insurable assets across construction, engineering, property, energy, marine, casualty and specialty lines, while reinforcing the need for disciplined underwriting and risk selection.

##### Mandatory Health

Mandatory health reform remains a structural growth driver across the GCC, as governments expand coverage and strengthen system sustainability. Oman’s Vision 2040-linked Dhamani platform is progressing toward phased rollout, while Qatar and Bahrain continue advancing broader implementation. In the UAE, expansion beyond Dubai and Abu Dhabi is increasing penetration, and KSA and Kuwait continue refining and strengthening their established frameworks.

These developments are expanding the insured population and reshaping pricing and regulatory dynamics. While creating growth opportunities, they also heighten competition and reinforce the need for strong claims governance, provider network optimisation, fraud detection and scalable operating models, supporting the Group’s continued investment in technology to enhance efficiency and customer experience.

## Management Discussion and Analysis Report

For the Year Ended 31 December 2025

### Strengthening Government Regulation

Regulatory reform across the GCC continues to enhance transparency, governance and consumer protection within the insurance sector. The adoption of IFRS 17 has strengthened comparability and investor confidence through standardised insurance contract accounting. In KSA, regulatory measures in the motor insurance sector, including stricter enforcement of third-party mandates, have reduced uninsured exposure and supported demand growth. Across the region, ongoing regulatory refinement is raising market standards and reinforcing disciplined underwriting and conduct.

Looking ahead, regulatory developments are expected to further promote customer-centric practices, product innovation, and sustainable market growth.

### Outlook and Growth Plans

#### Financial and Strategic Outlook

Building on the momentum of 2025, the Group strategy for 2026 prioritises sustainable, high-quality earnings. With a fortified balance sheet and validated reserves, the Group aims to outpace regional market growth by leveraging its composite licence to diversify into higher-margin segments, while maintaining strong technical discipline and driving expense efficiency through targeted AI-led automation.

The successful transfer of NLGIC's United Arab Emirates portfolio to Liva in September 2025 marks the completion of the Group's UAE integration, enabling Liva UAE to offer its full product suite under a single brand and further reinforcing Liva's position as a leading multi-line insurer in the region. In parallel, KSA remains a core pillar of the GCC growth strategy, with ongoing merger discussions with Malath, supporting the Group's ambition to strengthen its presence and scale in the Kingdom.

#### Personal Lines

Growth in Personal Lines will focus on scaling non-motor lines while leveraging partnerships and embedded distribution channels. Continued investment in digital experience and advanced analytics will support retention and targeted acquisition, shifting engagement from price-led competition to value-driven positioning.

### Commercial Lines

We aim to expand our footprint in high-value segments by capitalising on infrastructure investments and economic diversification projects across the region. The Group will continue to leverage strategic reinsurance partnerships and data-driven risk selection to drive profitable growth while maintaining rigorous underwriting standards.

#### Health and Life

Health & Life will remain a key engine of diversified earnings, supported by regulatory developments and the expansion of individual Life propositions. The strategy includes strengthening clinical-led claims management and deeper integration with provider ecosystems. We are actively capturing the region's significant protection gap by scaling digital Life platforms and bancassurance partnerships.

We are poised to capitalise on our newly acquired Participating Insurer status in the United Arab Emirates. Secured at the close of 2025, this allows Liva to enter the Low Salary Band (LSB) health segment, providing a scalable new revenue stream while improving healthcare accessibility for a vital part of the workforce.

#### Digital Transformation and Innovation

The Group is accelerating its digital transformation to embed AI-led precision into the core of our operations, specifically within underwriting and claims processing. Building on the success of ecosystem integrations like the Salik partnership, we will further scale our embedded insurance capabilities across banking, mobility, and payment sectors to lower the cost-to-serve. Continued investment in our enterprise data architecture will ensure real-time decision-making and seamless service delivery, reinforcing our position as a future-ready regional powerhouse.

### Corporate Recognition

We entered 2025 with an AM Best 'A-' (Excellent) financial strength rating, supported by a robust balance sheet, a prudent investment strategy, and a diversified GCC presence. During the year, AM Best assigned Financial Strength Ratings of 'A-' (Excellent) and Long-Term Issuer Credit Ratings of 'a-' (Excellent) to Liva Bahrain and Liva Oman, including their branches.

Liva Oman was named 'Insurance Company of the Year' at the AIWA Awards and received the 'Rebranding Campaign of the Year' award at the Oman Leadership Awards, serving as an encouraging indicator that our identity and strategic direction are resonating within the market.

### Environmental, Social, and Governance (ESG): Building Sustainable Value

In 2025, Liva aligned its Corporate Social Responsibility initiatives with its core pillars including health and wellbeing, innovation and education, environmental stewardship, and community advancement. The Group also advanced our ESG strategy, established a robust framework, and prepared our inaugural ESG report. In creating this framework, we aligned ESG priorities with our purpose while reflecting national objectives such as Oman Vision 2040 and regulatory expectations.

In 2026, Liva will focus on enhancing measurable social impact and expanding opportunities for people and communities by fostering youth potential, strengthening community wellbeing, and establishing a unified CSR value exchange across the GCC.

### Risk & Controls

The Group operates a comprehensive risk management framework covering strategic, operational, financial, and regulatory risks, including emerging risks and IT security governance. The framework establishes clear processes for risk identification, assessment, mitigation, monitoring, and reporting.

Management maintains a robust internal control environment to safeguard assets and protect shareholder interests, with controls embedded across the organisation to prevent, detect and address irregularities. Oversight is provided by the Audit Committee and the Risk Committee.

The Audit Committee reviews the effectiveness of internal controls following internal and external audit reviews and reports to the Board. The Enterprise Risk Management framework, under Board and Risk Committee oversight, supports compliance with established risk standards and effective risk management across the Group.

### Acknowledgements

On behalf of the Company and all our staff, I express our sincere gratitude and appreciation to His Majesty Sultan Haitham bin Tarik on his dynamic leadership as he leads the Sultanate towards sustainable development, the achievement of Vision 2040, growth, and prosperity.

I would like to thank all the regulators, government bodies and ministries in the Sultanate of Oman and the GCC for their ongoing support, specifically the unwavering commitment related to our integration efforts.

I would like to express my gratitude and appreciation to our investors, the Board of Directors, customers, business partners, reinsurers, and staff of the Company for their unwavering support.



**David Healy**  
Group Chief Executive Officer



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**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG**

**Report on the audit of the separate and consolidated financial statements**

**Opinion**

We have audited the separate and consolidated financial statements of Liva Group SAOG (the "Company") and its subsidiaries (the "Group"), which comprise the separate and consolidated statement of financial position as at 31 December 2025, and the separate and consolidated statement of profit or loss and other comprehensive income, the separate and consolidated statement of changes in shareholder's equity and the separate and consolidated statement of cash flows for the year then ended, and notes to the separate and consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying separate and consolidated financial statements present fairly, in all material respects, the separate and consolidated financial position of the Company and the Group as at 31 December 2025 and its separate and consolidated financial performance and separate and consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB).

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the separate and consolidated financial statements section of our report. We are independent of the Company and the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), as applicable to audits of the separate and consolidated financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the separate and consolidated financial statements of public interest entities in the Sultanate of Oman. We have also fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Key audit matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the separate and consolidated financial statements of the current period. These matters were addressed in the context of our audit of the separate and consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the separate and consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the separate and consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying the separate and consolidated financial statements.

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG (CONTINUED)**

**Report on the audit of the separate and consolidated financial statements (continued)**

**Key audit matters (continued)**

Key audit matter	How our audit addressed the key audit matter
<b>Valuation of insurance contract liabilities - estimation of present value of cashflows and risk adjustment for non-financial risk</b>	
Liva Group SAOG has liabilities related to insurance contracts of <b>₹ 217.8 million (2024: ₹198.4 million)</b> representing 67 % of the group's total liabilities. Out of this amount, <b>₹ 15.7 million (2024: ₹ 13.8 million)</b> has been measured under the general measurement model ('GMM'), and <b>₹ 202 million (2024: ₹ 184.6 million)</b> under the premium allocation approach ('PAA', the simplified measurement model).	Our audit procedures included, among others, evaluation of the appropriateness of the Company and the Group's accounting policies related to the measurement of insurance contract liabilities according to IFRS 17 Insurance contracts and whether assumptions and the methods for making the accounting estimates are appropriate and have been applied consistently.
The measurement of liabilities related to insurance contracts involves judgment over uncertain future outcomes including setting of various assumptions regarding the total settlement value of insurance liabilities which requires the use of complex (actuarial) models and other computational tools.	We involved our actuaries to assist us in performing audit procedures in this area. Our key audit procedures included evaluating the Company and the Group's methodology for calculating the insurance contract liabilities and obtaining understanding and evaluating the design of internal controls in this respect. Furthermore, we performed the following procedures:
The use of different actuarial techniques and assumptions could produce materially different estimates of liabilities related to insurance contracts. In this relation, we consider the possibility of management override of controls, and that management can influence the financial reporting process in other unauthorised manners.	<ul style="list-style-type: none"> <li>Assessed the integrity of data used as inputs into the actuarial valuations, and tested on sample basis, the accuracy of underlying claims data utilised by the management's expert in estimating the present value of the future cashflows and the risk adjustment for non-financial risk by comparing it to the underlying;</li> </ul>



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## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG (CONTINUED)

Report on the audit of the separate and consolidated financial statements (continued)

### Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
<p><b>Valuation of insurance contract liabilities - estimation of present value of cashflows and risk adjustment for non-financial risk (continued)</b></p> <p>We therefore consider the estimates used in the calculation of liabilities related to insurance contracts a key audit matter.</p> <p>The accounting policies relating to insurance contract assets and liabilities, use of estimates and judgements, and the disclosure relating to insurance contract assets and liabilities are set out in notes 3.1, 4, 8 to the separate and consolidated financial statements.</p>	<ul style="list-style-type: none"> <li>Evaluated whether the Company's and the Group's actuarial methodologies were consistent with generally accepted actuarial practices and with prior years. We sought sufficient justification for any significant differences;</li> <li>Evaluated the competence, capabilities and objectivity of the internal and external experts used by the management;</li> <li>Challenged the assumptions used in valuation of insurance contract liabilities based on the Company and the Group's and market data and also the nature, timing and completeness of changes in key assumptions, models and methods, including their impact on financial reporting;</li> <li>Assessed the completeness and accuracy of disclosures within the separate and consolidated financial statements considering the disclosure requirements of IFRS 17.</li> </ul>

### Other information included in the Company's and the Group's 2025 Annual Report

Other information consists of the information included in the Company's and Group's 2025 Annual Report other than the separate and consolidated financial statements and our auditor's report thereon. Management is responsible for the other information. We obtained the following information prior to the date of our auditor's report, and we expect to obtain the published 2025 Annual Report after the date of our auditor's report:

- Chairman's report
- Corporate governance report
- Management discussion and analysis

Our opinion on the separate and consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the separate and consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the separate and consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of the auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



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## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LIVA GROUP SAOG (CONTINUED)

Report on the audit of the separate and consolidated financial statements (continued)

### Responsibilities of management and Audit Committee for the separate and consolidated financial statements

Management is responsible for the preparation and fair presentation of the separate and consolidated financial statements in accordance with IFRS Accounting Standards as issued by the IASB and their preparation in compliance with the relevant requirements of the Commercial Companies Law of 2019 and the Financial Services Authority (the "FSA") of the Sultanate of Oman, and for such internal control as management determines is necessary to enable the preparation of the separate and consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the separate and consolidated financial statements, management is responsible for assessing the Company's and Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company and Group or to cease operations, or has no realistic alternative but to do so.

Audit Committee is responsible for overseeing the Company's and Group's financial reporting process.

### Auditor's responsibilities for the audit of the separate and consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the separate and consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these separate and consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the separate and consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the Company's and Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's and Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we



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INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF  
LIVA GROUP SAOG (CONTINUED)

Report on the audit of the separate and consolidated financial statements (continued)

*Auditor's responsibilities for the audit of the separate and consolidated financial statements (continued)*

are required to draw attention in our auditor's report to the related disclosures in the separate and consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the separate and consolidated financial statements, including the disclosures, and whether the separate and consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with Audit Committee, we determine those matters that were of most significance in the audit of the separate and consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

We report that the separate and consolidated financial statements comply, in all material respects, with the relevant requirements of the Commercial Companies Law of 2019 and FSA of the Sultanate of Oman.

*Ernst & Young*

Imtiaz Ibrahim  
Muscat  
26 February 2026



# Financial Statements



Bahrain Highway

## Separate and consolidated statement of financial position

For the year ended 31 December 2025

	Notes	Group		Parent Company	
		2025	2024	2025	2024
<b>Assets</b>					
Cash and cash equivalents	5	24,176,235	25,552,288	95,391	5,798,003
Bank deposits	6	143,525,253	139,067,233	3,496,722	25,015,066
Investment in securities	7 (a)	184,192,147	136,671,295	155,724	29,452,405
Investment in subsidiaries	7 (b)	-	-	181,465,181	144,198,987
Insurance contract assets	8	166,223	204,150	-	-
Reinsurance contract assets	10	51,728,194	75,450,225	-	1,037,683
Other receivables and prepayment	13	22,661,849	20,792,100	5,243,040	3,390,183
Loans to policyholders	14	23,874	28,374	-	-
Property and equipment	16	7,440,764	8,042,711	3,479,370	3,800,735
Deferred tax asset	31	1,877,351	2,236,808	1,414,647	1,111,539
Intangible assets (including goodwill)	17	27,291,017	27,577,228	208,177	231,773
<b>Total assets</b>		<b>463,082,907</b>	<b>435,622,412</b>	<b>195,558,252</b>	<b>214,036,374</b>
<b>Equity and Liabilities</b>					
<b>Equity</b>					
Share capital	18	69,013,902	69,013,902	69,013,902	69,013,902
Legal reserve	19	11,052,116	9,775,095	11,052,116	9,775,095
Contingency reserve	20	17,576,121	17,576,121	17,576,121	17,576,121
Revaluation reserve	21 (a)	352,345	352,345	352,345	352,345
Mandatory convertible bonds	21 (b)	4,700,000	4,700,000	4,700,000	4,700,000
Fair value reserve		5,381,875	4,714,625	5,381,875	4,714,625
Foreign exchange reserve		(138,228)	(59,528)	(147,655)	(59,528)
Retained earnings		9,253,592	(4,437,581)	12,032,049	(1,662,306)
<b>Total equity attributable to shareholders of the Parent</b>		<b>117,191,723</b>	<b>101,634,979</b>	<b>119,960,753</b>	<b>104,410,254</b>
Non-controlling interests		22,105,012	20,071,327	-	-
<b>Total equity</b>		<b>139,296,735</b>	<b>121,706,306</b>	<b>119,960,753</b>	<b>104,410,254</b>
<b>Liabilities</b>					
Insurance contract liabilities	8	217,858,633	198,582,116	-	36,163,245
Reinsurance contract liabilities	10	19,819,825	20,156,045	-	1,860,306
Other liabilities	23	20,128,779	18,773,923	13,553,672	26,930,541
Bank borrowings	22	62,015,796	69,235,997	62,015,796	44,643,997
Corporate tax	31	3,963,139	7,168,025	28,031	28,031
<b>Total liabilities</b>		<b>323,786,172</b>	<b>313,916,106</b>	<b>75,597,499</b>	<b>109,626,120</b>
<b>Total equity and liabilities</b>		<b>463,082,907</b>	<b>435,622,412</b>	<b>195,558,252</b>	<b>214,036,374</b>
<b>Net assets per share</b>	25	<b>0.294</b>	<b>0.255</b>	<b>0.301</b>	<b>0.262</b>

The separate and consolidated financial statements were authorised for issue in accordance with a resolution of the board of directors on 23 February 2026.



Chairman



Director



Group Chief Executive Officer

The attached notes from 1 to 39 form part of these separate and consolidated financial statements.

## Separate and consolidated statement of profit or loss and other comprehensive Income

For the year ended 31 December 2025

	Note	Group		Parent Company	
		2025	2024	2025	2024
Insurance revenue	8	408,262,536	329,459,676	109,318,051	116,621,868
Insurance service expense	8	(346,879,347)	(352,284,597)	(104,146,682)	(120,606,465)
<b>Insurance service result before reinsurance contracts held</b>		<b>61,383,189</b>	<b>(22,824,921)</b>	<b>5,171,369</b>	<b>(3,984,597)</b>
Allocation of reinsurance premiums	10	(76,723,069)	(76,705,294)	(25,049,782)	(26,823,086)
Amounts recoverable from reinsurers for incurred claims	10	29,068,015	93,886,004	22,017,543	26,360,361
<b>Net income/expense from reinsurance contracts held</b>		<b>(47,655,054)</b>	<b>17,180,710</b>	<b>(3,032,239)</b>	<b>(462,725)</b>
<b>Insurance service result</b>	<b>26</b>	<b>13,728,135</b>	<b>(5,644,211)</b>	<b>2,139,130</b>	<b>(4,447,322)</b>
Investment income – net	27	17,135,172	14,309,324	3,143,808	2,932,452
Share of (loss) / profit from subsidiaries	7 (b)	-	-	15,052,221	(1,891,659)
Expected credit losses on financial assets		70,411	(4,877)	32,157	(354)
<b>Total investment income</b>		<b>17,205,583</b>	<b>14,304,447</b>	<b>18,228,186</b>	<b>1,040,439</b>
Insurance finance expenses for insurance contracts issued	8	(6,224,951)	(2,039,537)	(578,735)	(225,385)
Reinsurance finance income for reinsurance contracts held	10	7,103,158	183,806	767,070	293,743
<b>Net financial result</b>		<b>878,207</b>	<b>(1,855,731)</b>	<b>188,335</b>	<b>68,358</b>
<b>Net insurance and investment result</b>		<b>31,811,925</b>	<b>6,804,505</b>	<b>20,555,651</b>	<b>(3,338,525)</b>
Other operating income	28	737,567	2,473,377	64,736	2,271,062
Finance cost	29	(4,919,751)	(4,344,685)	(3,682,207)	(3,137,184)
Non attributable Expenses	30	(11,141,931)	(10,510,994)	(3,980,262)	(3,187,716)
<b>Profit/ (Loss) before tax</b>		<b>16,487,810</b>	<b>(5,577,797)</b>	<b>12,957,918</b>	<b>(7,392,363)</b>
Corporate tax	31	(2,272,840)	560,530	(187,792)	771,557
<b>Profit/ (Loss) for the year</b>		<b>14,214,970</b>	<b>(5,017,267)</b>	<b>12,770,126</b>	<b>(6,620,806)</b>
<b>Profit/ (Loss) for the period attributable to:</b>					
Equity holders of the Parent Company		12,770,126	(6,620,806)	12,770,126	(6,620,806)
Non-controlling interests		1,444,844	1,603,539	-	-
		<b>14,214,970</b>	<b>(5,017,267)</b>	<b>12,770,126</b>	<b>(6,620,806)</b>
<b>Other comprehensive income</b>					
<b>(Items that are or may be reclassified subsequently to profit or loss):</b>					
Exchange differences on translation of foreign operations		(81,882)	1,165	(88,127)	1,165
Changes in fair value of debt instruments at fair value through other comprehensive income-net		516,109	1,457,920	(59,017)	(450,800)
<b>(Items that will not be reclassified to profit or loss):</b>					
Share of FVOCI from subsidiaries		-	-	2,384,521	802,432
Change in value of investments carried at fair value through other comprehensive income (unrealised gain-Equity investments)		3,381,800	835,223	971,552	835,223
Movement in other reserves		(12,012)	-	-	61
<b>Other comprehensive income</b>		<b>3,804,015</b>	<b>2,294,308</b>	<b>3,208,929</b>	<b>1,188,081</b>
<b>Total comprehensive (loss) / income for the year</b>		<b>18,018,985</b>	<b>(2,722,959)</b>	<b>15,979,055</b>	<b>(5,432,725)</b>
<b>Total comprehensive Loss for the period attributable to:</b>					
Equity holders of the Parent Company		15,979,055	(5,432,725)	15,979,055	(5,432,725)
Non-controlling interests		2,039,930	2,709,766	-	-
		<b>18,018,985</b>	<b>(2,722,959)</b>	<b>15,979,055</b>	<b>(5,432,725)</b>
<b>Earnings per share</b>	<b>32</b>	<b>0.031</b>	<b>(0.016)</b>	<b>0.031</b>	<b>(0.016)</b>

The attached notes from 1 to 39 form part of these separate and consolidated financial statements.

## Separate and consolidated statement of changes in shareholders' equity

For the year ended 31 December 2025

Group	Share capital	Share premium	Legal reserve	Contingency reserve	Revaluation reserve	Fair value reserve	Foreign exchange reserve	Retained earnings	Mandatory convertible bonds	Non controlling Interest	Total
	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹
At 1 January 2024	39,837,434	29,176,468	9,775,095	17,576,121	352,345	3,336,100	(60,693)	7,220,268	-	17,361,561	124,574,699
Loss for the year	-	-	-	-	-	-	-	(6,620,806)	-	1,603,539	(5,017,267)
Change in value of investments carried at fair value through other comprehensive income	-	-	-	-	-	1,186,855	-	-	-	1,106,227	2,293,082
Cumulative Impairment of debt instruments under FVOCI	-	-	-	-	-	61	-	-	-	-	61
Change in foreign exchange fluctuation reserve	-	-	-	-	-	-	1,165	-	-	-	1,165
<b>Total comprehensive income for the year:</b>	-	-	-	-	-	<b>1,186,916</b>	<b>1,165</b>	<b>(6,620,806)</b>	-	<b>2,709,766</b>	<b>(2,722,959)</b>
Transfer on sale of fair value through other comprehensive investments	-	-	-	-	-	191,609	-	(191,609)	-	-	-
Interest on mandatory convertible bonds	-	-	-	-	-	-	-	(145,434)	-	-	(145,434)
Dividends paid through issue of mandatory convertible bonds (Note 21(b))	-	-	-	-	-	-	-	(4,700,000)	4,700,000	-	-
<b>At 31 December 2024</b>	<b>39,837,434</b>	<b>29,176,468</b>	<b>9,775,095</b>	<b>17,576,121</b>	<b>352,345</b>	<b>4,714,625</b>	<b>(59,528)</b>	<b>(4,437,581)</b>	<b>4,700,000</b>	<b>20,071,327</b>	<b>121,706,306</b>
Group	Share capital	Share premium	Legal reserve	Contingency reserve	Revaluation reserve	Fair value reserve	Foreign exchange reserve	Retained earnings	Mandatory convertible bonds	Non controlling Interest	Total
	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹
At 1 January 2025	39,837,434	29,176,468	9,775,095	17,576,121	352,345	4,714,625	(59,528)	(4,437,581)	4,700,000	20,071,327	121,706,306
Profit for the year	-	-	-	-	-	-	-	12,770,126	-	1,444,844	14,214,970
Change in value of investments carried at fair value through other comprehensive income	-	-	-	-	-	3,297,056	-	-	-	588,841	3,885,897
Change in foreign exchange fluctuation reserve	-	-	-	-	-	-	(78,700)	(3,182)	-	-	(81,882)
<b>Total comprehensive income for the period:</b>	-	-	-	-	-	<b>3,297,056</b>	<b>(78,700)</b>	<b>12,766,944</b>	<b>4,700,000</b>	<b>2,033,685</b>	<b>18,018,985</b>
Transfer on sale of fair value through other comprehensive investments	-	-	-	-	-	(2,629,806)	-	2,629,806	-	-	-
Transfer to Legal reserve	-	-	1,277,021	-	-	-	-	(1,277,021)	-	-	-
Transfer to contingency reserve	-	-	-	-	-	-	-	-	-	-	-
Interest on mandatory convertible bonds	-	-	-	-	-	-	-	(282,000)	-	-	(282,000)
UAE branch Integration adjustments	-	-	-	-	-	-	-	(146,556)	-	-	(146,556)
<b>At 31 December 2025</b>	<b>39,837,434</b>	<b>29,176,468</b>	<b>11,052,116</b>	<b>17,576,121</b>	<b>352,345</b>	<b>5,381,875</b>	<b>(138,228)</b>	<b>9,253,592</b>	<b>4,700,000</b>	<b>22,105,012</b>	<b>139,296,735</b>

The attached notes from 1 to 39 form part of these separate and consolidated financial statements.

Parent Company	Share capital	Share premium	Legal reserve	Contingency reserve	Revaluation reserve	Fair value reserve	Foreign exchange reserve	Retained earnings	Mandatory convertible bonds	Total
	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹
At 1 January 2024	39,837,434	29,176,468	9,775,095	17,576,121	352,345	3,336,100	(60,693)	9,995,543	-	109,988,413
Loss for the year	-	-	-	-	-	-	-	(6,620,806)	-	(6,620,806)
Change in value of investments carried at fair value through other comprehensive income	-	-	-	-	-	1,186,916	-	-	-	1,186,916
Change in foreign exchange fluctuation reserve	-	-	-	-	-	-	1,165	-	-	1,165
<b>Total comprehensive income for the year:</b>	-	-	-	-	-	<b>1,186,916</b>	<b>1,165</b>	<b>(6,620,806)</b>	-	<b>(5,432,725)</b>
Transfer on sale of fair value through other comprehensive investments	-	-	-	-	-	191,609	-	(191,609)	-	-
Interest on mandatory convertible bonds	-	-	-	-	-	-	-	(145,434)	-	(145,434)
Dividends paid through issue of mandatory convertible bonds (Note 21(b))	-	-	-	-	-	-	-	(4,700,000)	4,700,000	-
<b>At 31 December 2024</b>	<b>39,837,434</b>	<b>29,176,468</b>	<b>9,775,095</b>	<b>17,576,121</b>	<b>352,345</b>	<b>4,714,625</b>	<b>(59,528)</b>	<b>(1,662,306)</b>	<b>4,700,000</b>	<b>104,410,254</b>
Parent Company	Share capital	Share premium	Legal reserve	Contingency reserve	Revaluation reserve	Fair value reserve	Foreign exchange reserve	Retained earnings	Mandatory convertible bonds	Total
	₹	₹	₹	₹	₹	₹	₹	₹	₹	₹
At 1 January 2025	39,837,434	29,176,468	9,775,095	17,576,121	352,345	4,714,625	(59,528)	(1,662,306)	4,700,000	104,410,254
Profit for the year	-	-	-	-	-	-	-	12,770,126	-	12,770,126
Change in value of investments carried at fair value through other comprehensive income	-	-	-	-	-	3,297,056	-	-	-	3,297,056
Change in foreign exchange fluctuation reserve	-	-	-	-	-	-	(88,127)	-	-	(88,127)
<b>Total comprehensive income for the period:</b>	-	-	-	-	-	<b>3,297,056</b>	<b>(88,127)</b>	<b>12,770,126</b>	-	<b>15,979,055</b>
Transfer on sale of fair value through other comprehensive investments	-	-	-	-	-	(2,629,806)	-	2,629,806	-	-
Transfer to Legal reserve	-	-	1,277,021	-	-	-	-	(1,277,021)	-	-
Transfer to contingency reserve	-	-	-	-	-	-	-	-	-	-
Interest on mandatory convertible bonds	-	-	-	-	-	-	-	(282,000)	-	(282,000)
UAE branch Integration adjustments	-	-	-	-	-	-	-	(146,556)	-	(146,556)
<b>At 31 December 2025</b>	<b>39,837,434</b>	<b>29,176,468</b>	<b>11,052,116</b>	<b>17,576,121</b>	<b>352,345</b>	<b>5,381,875</b>	<b>(147,655)</b>	<b>12,032,049</b>	<b>4,700,000</b>	<b>119,960,753</b>

The attached notes from 1 to 39 form part of these separate and consolidated financial statements.

## Separate and consolidated statement of cash flows

For the year ended 31 December 2025

	Notes	Group		Parent Company	
		2025	2024	2025	2024
<b>Operating activities</b>					
Profit/ (loss) before tax for the year		16,487,810	(5,577,797)	12,957,918	(7,392,363)
<b>Adjustments for:</b>					
Realised / unrealised (gain) / loss on investments – net	27	(1,542,862)	(95,350)	(729,706)	(21,235)
Share of (profit)/ loss of investment in subsidiaries	7 (b)	-	-	(15,052,221)	1,891,659
Provision for expected credit loss of financial assets		(70,411)	4,877	(32,157)	354
Provision for employees' end of service benefits	30	1,042,478	1,202,762	288,192	397,992
Interest income-net	27	(14,167,719)	(13,882,128)	(2,167,995)	(2,638,363)
Finance cost	29	4,919,751	4,344,685	3,682,207	3,137,184
Dividend income	27	(488,694)	(424,957)	(273,527)	(345,395)
Depreciation	16	1,926,816	1,821,214	175,127	191,676
Amortisation of intangible assets	17.1	1,125,160	895,337	23,596	23,596
<b>Operating cash flows before movement in working capital</b>		<b>9,232,329</b>	<b>(11,711,357)</b>	<b>(1,128,566)</b>	<b>(4,754,895)</b>
<b>Changes in working capital</b>					
Insurance contract liabilities and assets		19,314,444	50,672,654	8,089,676	3,283,606
Other receivables and prepayments		(597,643)	11,329,573	(27,032,068)	19,780,291
Reinsurance contract assets and liabilities		23,390,493	(39,820,869)	1,265,908	1,560,319
Other liabilities		1,071,310	(14,827,256)	783,652	10,270,314
		<b>52,410,933</b>	<b>(4,357,255)</b>	<b>(18,021,398)</b>	<b>30,139,635</b>
Employees' end of service benefits paid	23.1	(758,932)	(867,262)	(309,214)	(111,926)
Corporate tax paid	31	(4,770,192)	(969,442)	-	-
<b>Net cash generated from / (used in) operating activities</b>		<b>46,881,809</b>	<b>(6,193,959)</b>	<b>(18,330,612)</b>	<b>30,027,709</b>
<b>Investing activities</b>					
Movement in bank deposits		(5,263,274)	(16,270,507)	104,000	(5,837,085)
Purchase of property and equipment (including intangible)		(2,350,364)	(2,999,095)	(10,036)	(500,104)
Acquisition of investment securities		(110,974,428)	(51,449,090)	(9,072,750)	(4,240,400)
Proceeds from disposals of investment securities		69,982,701	41,263,230	5,056,030	2,947,728
Proceeds from disposal of property and equipment		118,020	4,845	(4)	-
Interest income received from bank deposits, bonds and securities		12,372,486	13,726,616	2,439,300	2,333,262
Dividends received		488,694	685,375	279,265	363,760
<b>Net cash generated from / (used in) investing activities</b>		<b>(35,626,165)</b>	<b>(15,038,626)</b>	<b>(1,204,195)</b>	<b>(4,932,839)</b>
<b>Financing activities</b>					
Finance costs paid		(4,791,668)	(4,344,687)	(3,285,800)	(3,137,186)
Dividends paid	21 (b)	-	(145,434)	-	(145,434)
Interest on mandatory convertible bonds		(282,000)	-	(282,000)	-
(Repayment of) / proceeds from Bank borrowings	22	(7,488,026)	(2,693,858)	17,371,799	(27,285,858)
<b>Net cash (used in) / generated from financing activities</b>		<b>(12,561,694)</b>	<b>(7,183,979)</b>	<b>13,803,999</b>	<b>(30,568,478)</b>
Net increase in cash and cash equivalents		(1,306,050)	(28,416,564)	(5,730,808)	(5,473,608)
Currency translation adjustment		(81,882)	1,165	-	14,335
Cash and cash equivalents at the beginning of the year	5	25,646,337	54,061,736	5,826,445	11,285,718
<b>Cash and cash equivalents at the end of the year</b>	<b>5</b>	<b>24,258,405</b>	<b>25,646,337</b>	<b>95,637</b>	<b>5,826,445</b>

The attached notes from 1 to 39 form part of these separate and consolidated financial statements.

# Financial Notes

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 1. Legal status and principal activities

Liva Group SAOG (“the Group” or “the Parent Company”) is a public joint stock company incorporated in the Sultanate of Oman in 1995 and is engaged in the business of life and general insurance within the Sultanate of Oman, United Arab Emirates (UAE), Kingdom of Saudi Arabia (KSA), Kingdom of Bahrain (Bahrain) and the State of Kuwait (Kuwait). It commenced its operations with life and health business in Oman and diversified into general insurance business after obtaining general insurance license in 2006. The Parent Company has expanded its operations in UAE with a branch in Dubai to transact life insurance business as per the license dated 13 May 2007 issued by United Arab Emirates Insurance Authority. During 2014, the Parent Company obtained a license dated 8 May 2014 to have a branch in Abu Dhabi issued by United Arab Emirates Insurance Authority and commenced operations in Abu Dhabi during 2015 onwards. During October 2017, the Company has obtained license for branch operations in Kuwait and has commenced life and general business from January 2018.

The Parent Company has three fully owned subsidiaries “Liva Insurance BSC (c)” in Bahrain, “NLGIC Support Services Private Limited” in India and “Inayah TPA LLC” in UAE and owns shares totalling 62.5% of “Liva Insurance SAOC” and 37.5% indirectly through Liva Insurance BSC(c), due to which consolidated financial statements comprise of the Parent Company and its subsidiaries (together referred to as the Group). The separate financial statements represent the financial statements of the Parent Company and its branches in UAE on a stand-alone basis. The separate and consolidated financial statements are collectively referred to as “the separate and consolidated financial statements”.

On 1 October 2025, Liva Group SAOG completed an internal restructuring through which the operations of its UAE branch (NLG UAE) were transferred to LIVA Insurance B.S.C (c)-UAE Branches, a branch of LIVA Insurance B.S.C (c), a Bahrain joint stock company and a subsidiary of Liva Group SAOG. This restructuring was carried out to enhance operational efficiency within the Group. Further details are disclosed in Note 38.

The Parent Company is a subsidiary of Oman International Development and Investment Company SAOG (OMINVEST), a public joint stock company incorporated in the Sultanate of Oman, which is the ultimate parent company.

### 2. Basis of preparation

#### 2.1 Statement of compliance

These separate and consolidated financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB) and comply with applicable requirements of the Commercial Companies Law, as amended, Insurance Companies Law, as amended and relevant requirements of the Financial Services Authority of the Sultanate of Oman.

#### 2.2 Basis of measurement

The separate and consolidated financial information has been prepared on the historical cost basis except for the following:

- Investments carried at fair value through other comprehensive income and investments carried at fair value through profit or loss which are measured at fair value.
- Insurance and reinsurance contract assets and liabilities which are measured on the basis of fulfillment cashflows and contractual service margin.

#### 2.3 Functional and reporting currency

These separate and consolidated financial statements are presented in Rial Omani, which is the Parent Company’s functional and presentation currency. The functional currencies of the Group’s operations are as follows:

- Sultanate of Oman: Rial Omani
- United Arab Emirates: UAE Dirham
- Kuwait: Kuwaiti Dinar
- India: Indian Rupee
- Saudi Arabia: Saudi Riyal
- Bahrain: Bahraini Dinar

#### 2.4 Use of estimates and judgments

The preparation of these separate and consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period in which the estimates are revised and in the future periods affected.

In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the separate and consolidated financial statements are described in note 4.

#### 2.5 New standards and amendments in existing standards

Amendments effective and adopted in the current year

The following amendment to existing standard mandatory for the first-time and have been adopted in the preparation of the financial statements for the year ended 31 December 2025:

Standard or amendments	Title	Effective for annual periods beginning on or after
Amendments to IAS 1	Lack of exchangeability	1 January 2025

The above standards do not have any material impact on the financial statements of the Company. The Company has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

### 3. Summary of Material Accounting Policies

#### 3.1 Insurance Contracts

##### 3.1.1 Definition and classification

Insurance contracts are contracts under which the Group accepts significant insurance risk from a policyholder by agreeing to compensate the policyholder if a specified uncertain future event adversely affects the policyholder. In making this assessment, all substantive rights and obligations, including those arising from law or regulation, are considered on a contract-by-contract basis. The Group uses judgement to assess whether a contract transfers insurance risk (i.e. if there is a scenario with commercial substance in which the Group has the possibility of a loss on a present value basis) and whether the accepted insurance risk is significant.

Contracts that have a legal form of insurance but do not transfer significant insurance risk and expose the Group to financial risk are classified as investment contracts and follow financial instruments accounting under IFRS 9. The Group does not have these type of contracts as at the reporting date.

The Group issues certain insurance contracts that include investment-related service contracts where the return on the underlying items is shared with policyholders. Underlying investments are part of the Group’s investment assets and the Group does not hold distinct investment assets attached to the insurance contracts. The Group uses judgement to assess whether the amounts expected to be paid to the policyholders constitute a substantial share of the fair value returns on the underlying items.

Based on Group’s assessment, the Group does not issue Insurance contracts with direct participation features which are viewed as creating an obligation to pay policyholders an amount that is equal to the fair value of the underlying items, less a variable fee for service. Hence measurement model of Variable Fees Approach (VFA) is not applicable to the Group’s insurance contracts.

The Group applies GMM for all its Long term life contracts including investment components in Savings and Participating products which comprises policyholder account values (surrender value) less applicable surrender fees.

In the normal course of business, the Group uses reinsurance to mitigate its risk exposures. A reinsurance contract transfers significant risk if it transfers substantially all the insurance risk resulting from the insured portion of the underlying insurance contracts, even if it does not expose the reinsurer to the possibility of a significant loss.

All references to insurance contracts in these separate and consolidated financial statements apply to insurance contracts issued or acquired and reinsurance contracts held unless specifically stated otherwise.

##### 3.1.2 Unit of account

The Group manages insurance contracts issued by product lines within an operating segment, where each product line includes contracts that are subject to similar risks. All insurance contracts within a product line represent a portfolio of contracts. Each portfolio is further disaggregated into Groups of contracts that are issued within a calendar year (annual cohorts) and are (i) contracts that are onerous at initial recognition; (ii) contracts that at initial recognition have no significant possibility of becoming onerous subsequently; or (iii) a Group of remaining contracts or “Others”. These Groups represent the level of aggregation at which insurance contracts are initially recognised and measured. Such Groups are not subsequently reconsidered.

## Notes to the separate and consolidated financial statements

### For the Year Ended 31 December 2025

For each portfolio of contracts, the Group determines the appropriate level at which reasonable and supportable information is available to assess whether these contracts are onerous at initial recognition and whether non-onerous contracts have a significant possibility of becoming onerous. This level of granularity determines sets of contracts. The Group uses significant judgement to determine at what level of granularity the Group has reasonable and supportable information that is sufficient to conclude that all contracts within a set are sufficiently homogeneous and will be allocated to the same Group without performing an individual contract assessment.

For Life Risk and Savings product lines, sets of contracts usually correspond to policyholder pricing Groups that the Group determined to have similar insurance risk and that are priced within the same insurance rate ranges. The Group monitors the profitability of contracts within portfolios and the likelihood of changes in insurance, financial and other exposures resulting in these contracts becoming onerous at the level of these pricing Groups.

For Medical and General Insurance contracts measured using the PAA, due to the nature of the business, groups are not bucketed as “contracts that at initial recognition have no significant possibility of becoming onerous subsequently”. The Group buckets the group of contracts as (i) onerous or (ii) others at initial recognition, based on the projections for the forthcoming year. The allocation as Onerous or Others is done at the beginning of the year and not revised subsequently based on the actual results.

For non-onerous contracts, the Group assesses the likelihood of changes in the applicable facts and circumstances in the subsequent periods in determining whether contracts have a significant possibility of becoming onerous. Similar to Life Risk and Savings contracts, this assessment is performed at a policyholder pricing Groups level.

Portfolios of reinsurance contracts held are assessed for aggregation separately from portfolios of insurance contracts issued. Applying the Grouping requirements to reinsurance contracts held, the Group aggregates reinsurance contracts held concluded within a calendar year (annual cohorts) into Groups of (i) contracts for which there is a net gain at initial recognition, if any; (ii) contracts for which at initial recognition there is no significant possibility of a net gain arising subsequently; and (iii) remaining contracts in the portfolio or “Others”, if any.

Reinsurance contracts held are assessed for aggregation requirements on an individual contract basis. The Group tracks internal management information reflecting historical experiences of such contracts’ performance. The Group assumes that reinsurance contracts form part of “Others” category at initial recognition, unless facts and circumstances indicate otherwise.

Before the Group accounts for an insurance contract based on the guidance in IFRS 17, it analyses whether the contract contains components that should be separated. IFRS 17 distinguishes three categories of components that have to be accounted for separately:

- cash flows relating to embedded derivatives that are required to be separated;
- cash flows relating to distinct investment components; and
- promises to transfer distinct goods or distinct non-insurance services.

The Group applies IFRS 17 to all components of the contract. The Group does not have any contracts that require further separation or combination of insurance contracts.

### 3.1.3 Recognition and derecognition

#### 3.1.3.1 Insurance Contracts Issued

Groups of insurance contracts issued are initially recognised from the earliest of the following:

- the beginning of the coverage period (inception date);
- the date the first premium is due (or date first premium received in absence of contractual due date); and
- when the Group determines that a group of contracts becomes onerous.

For profitable contracts, the use of the premium due or received date for balance sheet recognition does not have an impact in profit or loss until the beginning of coverage, which is the starting point for recognising any insurance revenue and expenses. As a result, it is determined that a pragmatic approach to applying the IFRS 17 requirements would be to consider the inception date of coverage or the date of issuance of the contract (whichever is earlier) as the initial recognition date for groups of contracts.

Insurance contracts acquired in a business combination or a portfolio transfer are accounted for as if they were entered into at the date of acquisition or transfer.

#### 3.1.3.2 Reinsurance Contracts held

The Group cedes insurance risk in the normal course of business for a portion of risk it is insuring. Such reinsurance arrangements provide for greater diversification of business, allows management to control exposure to potential losses arising from large risks, and provide additional capacity for growth. A significant portion of the reinsurance is affected under treaty, facultative and excess of loss reinsurance contracts.

The Group recognises reinsurance contracts held as follows:

- a. group of non-proportionate reinsurance contracts held, at earlier of
  - at the start of the period of coverage
  - in case of reinsurance arrangement held for underlying onerous contracts, the date of recognising the underlying onerous contract
- b. in the case of proportionate reinsurance, at the later of:
  - the beginning of the coverage period; or
  - the date the first underlying gross insurance contract is recognised.

On the basis that it is reasonable to expect that most proportionate reinsurance contracts will have the first underlying contract incept on the same date as the beginning of the coverage period for the reinsurance contract (or very approximate to this date), the initial recognition point of such reinsurance contracts is taken as their inception date.

The Group does not recognise a Group of quota share reinsurance contracts held until it has recognised at least one of the underlying insurance contracts.

Only contracts that meet the recognition criteria by the end of the reporting period are included in the Groups. When contracts meet the recognition criteria in the Groups after the reporting date, they are added to the Groups in the reporting period in which they meet the recognition criteria, subject to the annual cohorts’ restriction. Composition of the Groups is not reassessed in subsequent periods.

#### 3.1.3.3 Accounting for contract modification and derecognition

An insurance contract is derecognised when it is:

- extinguished (i.e. when the obligation specified in the insurance contract expires or is discharged or cancelled); or
- the contract is modified and certain additional criteria are met.

When an insurance contract is modified by the Group as a result of an agreement with the counterparties or due to a change in regulations, the Group treats changes in cash flows caused by the modification as changes in estimates of the FCF, unless the conditions for the derecognition of the original contract are met. The Group derecognises the original contract and recognises the modified contract as a new contract if any of the following conditions are present:

- a. if the modified terms had been included at contract inception and the Group would have concluded that the modified contract:
  - is not in scope of IFRS 17;
  - results in different separable components;
  - results in a different contract boundary; or
  - belongs to a different group of contracts;
- b. the original contract represents an insurance contract with direct participation features, but the modified contract no longer meets that definition, or vice versa; or
- c. the original contract was accounted for under the PAA, but the modification means that the contract no longer meets the eligibility criteria for that approach.

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When an insurance contract not accounted for under the PAA is derecognised from within a Group of insurance contracts, the Group:

- a. Adjusts the FCF to eliminate the present value of future cash flows and risk adjustment for non-financial risk relating to the rights and obligations removed from the Group.
- b. Adjusts the CSM (unless the decrease in the FCF is allocated to the loss component of the LFRC of the Group) in the following manner, depending on the reason for the derecognition:
  - i. If the contract is extinguished.
  - ii. If the contract is transferred to a third party, in the amount of the FCF adjustment in (a) less the premium charged by the third party.
  - iii. If the original contract is modified resulting in its derecognition, in the amount of the FCF adjustment in a. adjusted for the premium the Group would have charged had it entered into a contract with equivalent terms as the new contract at the date of the contract modification, less any additional premium charged for the modification. When recognising the new contract in this case, the Group assumes such a hypothetical premium as actually received.
- c. Adjusts the number of coverage units for the expected remaining coverage to reflect the number of coverage units removed.

When an insurance contract accounted for under the PAA is derecognised, adjustments to the FCF to remove relating rights and obligations and account for the effect of the derecognition result in the following amounts being charged immediately to profit or loss:

- a. if the contract is extinguished, any net difference between the derecognised part of the LFRC of the original contract and any other cash flows arising from extinguishment;
- b. if the contract is transferred to the third party, any net difference between the derecognised part of the LFRC of the original contract and the premium charged by the third party;
- c. if the original contract is modified resulting in its derecognition, any net difference between the derecognised part of the LFRC and the hypothetical premium the entity would have charged had it entered into a contract with equivalent terms as the new contract at the date of the contract modification, less any additional premium charged for the modification.

### 3.1.4 Measurement

#### 3.1.4.1 Fulfilment cash flows

##### Fulfilment cash flows within contract boundary

The FCF are the current estimates of the future cash flows within the contract boundary of a group of contracts that the Group expects to collect from premiums and pay out for claims, benefits and expenses, adjusted to reflect the timing and the uncertainty of those amounts.

The estimates of future cash flows:

- a. are based on a probability weighted mean of the full range of possible outcomes;
- b. are determined from the perspective of the Group, provided the estimates are consistent with observable market prices for market variables; and
- c. reflect conditions existing at the measurement date.

An explicit risk adjustment for non-financial risk is estimated separately from the other estimates. For contracts measured under the PAA, unless the contracts are onerous, the explicit risk adjustment for non-financial risk is only estimated for the measurement of the LIC.

The estimates of future cash flows are adjusted using the current discount rates to reflect the time value of money and the financial risks related to those cash flows, to the extent not included in the estimates of cash flows. The discount rates reflect the characteristics of the cash flows arising from the Groups of insurance contracts, including timing, currency and liquidity of cash flows. The determination of the discount rate that reflects the characteristics of the cash flows and liquidity characteristics of the insurance contracts requires significant judgement and estimation.

The Group accounts for the credit risk factor of receivables and related changes under insurance revenue in the measurement of Groups of insurance contracts issued.

In the measurement of reinsurance contracts held, the probability weighted estimates of the present value of future cash flows include the potential credit losses and other disputes of the reinsurer to reflect the non-performance risk of the reinsurer.

The Group estimates certain FCF at the portfolio level or higher and then allocates such estimates to Groups of contracts.

The Group uses consistent assumptions to measure the estimates of the present value of future cash flows for the Group of reinsurance contracts held and such estimates for the Groups of underlying insurance contracts.

##### Contract boundary

The Group uses the concept of contract boundary to determine what cash flows should be considered in the measurement of Groups of insurance contracts. This assessment is reviewed every reporting period.

Cash flows are within the boundary of an insurance contract if they arise from the rights and obligations that exist during the period in which the policyholder is obligated to pay premiums or the Group has a substantive obligation to provide the policyholder with insurance coverage or other services. A substantive obligation ends when:

- a. the Group has the practical ability to reprice the risks of the particular policyholder or change the level of benefits so that the price fully reflects those risks; or
- b. both of the following criteria are satisfied:
  - i. the Group has the practical ability to reprice the contract or a portfolio of contracts so that the price fully reflects the reassessed risk of that portfolio; and
  - ii. the pricing of premiums related to coverage to the date when risks are reassessed does not reflect the risks related to periods beyond the reassessment date.

In assessing the practical ability to reprice, risks transferred from the policyholder to the Group, such as insurance risk and financial risk, are considered; other risks, such as lapse or surrender and expense risk, are not included.

Riders, representing add-on provisions to a basic insurance policy that provide additional benefits to the policyholder at additional cost, that are issued together with the main insurance contracts form part of a single insurance contract with all the cash flows within its boundary.

Cash flows outside the insurance contracts boundary relate to future insurance contracts and are recognised when those contracts meet the recognition criteria.

For Groups of reinsurance contracts held, cash flows are within the contract boundary if they arise from substantive rights and obligations of the Group that exist during the reporting period in which the Group is

compelled to pay amounts to the reinsurer or in which the Group has a substantive right to receive services from the reinsurer.

The Group's quota share life reinsurance agreements held have an unlimited duration but are cancellable for new underlying business with a one-year notice period by either party. Thus, the Group treats such reinsurance contracts as a series of annual contracts that cover underlying business issued within a year. Estimates of future cash flows arising from all underlying contracts issued and expected to be issued within one-year's boundary are included in each of the reinsurance contracts' measurement.

The excess of loss reinsurance contracts held provides coverage for claims incurred during an accident year. Thus, all cash flows arising from claims incurred and expected to be incurred in the accident year are included in the measurement of the reinsurance contracts held. Some of these contracts may include mandatory or voluntary reinstatement reinsurance premiums, which are guaranteed per the contractual arrangements and are thus within the respective reinsurance contracts' boundaries.

Cash flows that are not directly attributable to a portfolio of insurance contracts, such as some product development and training costs, are recognised in other operating expenses as incurred.

##### Insurance acquisition costs

The Group includes the following acquisition cash flows within the insurance contract boundary that arise from selling, underwriting and starting a Group of insurance contracts and that are:

- a. costs directly attributable to individual contracts and Groups of contracts; and
- b. costs directly attributable to the portfolio of insurance contracts to which the Group belongs, which are allocated on a reasonable and consistent basis to measure the Group of insurance contracts.

##### Allowances for claim liabilities

Some insurance contracts permit the Group to collect excess, depreciation, or sell a (usually damaged) vehicle or a property required in settling a claim (i.e. salvage). The Group may also have the right to pursue third parties for payment of some or all costs (i.e. subrogation). Such allowances for claim liabilities are included in the cashflows.

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#### 3.1.5 Measurement Model

##### 3.1.5.1 Group of contracts measured under the General Measurement Model (GMM)

The Group writes Long term Life insurance contracts in its Individual life, Individual Credit Life and Group credit life portfolios which are measured under the GMM. Similarly, all reinsurance contracts for these portfolios are also measured under the GMM.

##### 3.1.5.2 Group of contracts measured under the Premium Allocation Approach (PAA)

The Group elects to measure all insurance and reinsurance contracts under the PAA wherever the eligibility criteria of para 53(a) and (b) has been fulfilled for its portfolios. Insurance Contracts written by the Group and its non-proportional reinsurance contracts held that have a coverage period of one year or less are automatically eligible for the PAA. Currently insurance contracts such as Group Life, Group Medical, Individual Medical-Oman and non-proportional reinsurance contracts are eligible and thus measured under the PAA. The Group does write some contracts that have a coverage period exceeding one year and proportional reinsurance contracts held which were not automatically eligible. These contracts were part of the Personal accident, Individual medical-UAE, Property, Motor (non-fleet), Casualty and Engineering insurance portfolios as well as various proportional reinsurance contracts held. For all such groups of contracts within the portfolio and reinsurance contracts, PAA eligibility test was carried out in which, the LFRC measured under the PAA and the GMM were projected over the lifetime of the contracts, considering different reasonable scenarios, to determine if the differences were significant. The Group has found that for all these contracts the PAA provided a reasonable approximation of the GMM and were thus the PAA measurement model was applied on these contracts.

In case of any changes in the term and conditions of the contracts or introduction of new contract with coverage period of more than one year, the Group will re-perform the PAA eligibility test.

##### 3.1.6 Best Estimate Liability (BEL)

The main cash flows included within the BEL are premiums, claims, directly attributable expenses and an allocation of overheads.

The carrying amount of a Group of insurance contracts issued at the end of each reporting period is the sum of:

- a. the Liability for Remaining Coverage (LFRC); and
- b. the Liability for Incurred Claims (LIC), comprising the FCF related to past service allocated to the Group at the reporting date.

The carrying amount of a Group of reinsurance contracts held at the end of each reporting period is the sum of:

- a. the Assets for remaining coverage (AFRC); and
- b. the Assets for incurred claims (AIC), comprising the FCF related to past service allocated to the Group at the reporting date.

##### 3.1.6.1 Liability for Remaining Coverage under GMM

###### 1) LFRC – Statement of financial position

- i. on initial recognition, the carrying amount of the liability is:
  - Estimates of present value of future cashflows;
  - Add: Risk Adjustment for non-financial risk;
  - Add: Contractual service margin

Under GMM, a group of insurance contracts is measured as the sum of fulfilment cash flows and CSM. After initial recognition of a group of insurance contracts, the carrying amount of the group at each reporting date is the sum of the liability for remaining coverage and the liability for incurred claims. The liability for remaining coverage comprises of fulfilment cash flows related to future service allocated to the group at that date and the CSM of the group at that date.

- ii. Under GMM, the carrying amount of liability for remaining coverage excluding the CSM, is remeasured at each subsequent reporting date. That is, it comprises the present value of the best estimate of the cash flows required to settle the obligation together with an adjustment for non-financial risk.

An entity should recognise income and expenses for the following changes in the carrying amount of the liability for remaining coverage:

- Insurance revenue – for the reduction in the liability for remaining coverage because of services provided in the period.
- Insurance service expenses – for losses on groups of onerous contracts, and reversals of such losses.
- Insurance finance income or expenses – for the effect of the time value of money and the effect of financial risk.

###### 2) Measurement of Contractual service margin

###### i. Initial measurement

The CSM is a component of the asset or liability for the group of insurance contracts that represents the unearned profit the entity will recognise as it provides insurance contract services in the future. On initial recognition of a group of insurance contracts, the CSM is measured at the equal and opposite amount of the net inflow that arises from the sum of following:

- The fulfilment cash flows;
- Any cash flows arising from the contracts in the group at that date; and
- The derecognition of any asset recognised for insurance acquisition cash flows and any other asset or liability previously recognised for cash flows related to the group of contracts.

###### ii. Subsequent measurement

The carrying amount of the CSM of a group of insurance contracts under GMM at the end of each reporting period, comprises the carrying amount at the start of the reporting period adjusted for:

- Effect of new contracts added to the group
- Interest accreted on the CSM during the period measured at the discount rates at initial recognition;
- Changes in the FCF relating to future service, except to the extent

- i. Such increases in the fulfilment cash flows exceed the carrying amount of the CSM, giving rise to a loss;

Or

- ii. Such decreases in the fulfilment cash flows are allocated to the loss component of the liability for remaining coverage
  - The effect of any currency exchange differences arising on the CSM;
  - The amount recognised as insurance revenue because of the transfer of insurance contract services in the period, determined by the allocation of the CSM remaining at the end of the reporting period (before any allocation) over the current and remaining coverage period.

###### ii(a) Effect of new contracts added

The CSM increases if new profitable contracts are added to the group during the reporting period.

###### ii(b) Interest accretion on CSM

For contracts measured under GMM, interest is accreted on the carrying amount of the CSM during a reporting period using discount rates locked in on initial recognition of a group of contracts.

###### ii(c) Changes in fulfilment cash flows

The CSM is adjusted for changes during the reporting period in fulfilment cash flows relating to future service which may arise through:

- Experience adjustments (i.e., actual vs. expected amounts) arising from premiums received in the period that relate to future service, and related cash flows such as insurance acquisition cash flows and premium-based taxes, measured at the discount rates applying at the date of initial recognition;
- Changes in estimates of the present value of the future cash flows in the liability for remaining coverage (except for those that relate to the effect of the time value of money and the effect of changes in financial risk) measured at the discount rates applying at the date of initial recognition;
- Differences between actual and expected investment components or loans to a policyholder in the period, whether they are payable or repayable. These are determined by comparing the actual investment component or loan to a policyholder that becomes (re)payable with the (re)payment that was expected at the start of the period plus any insurance finance income and expenses related to that expected (re)payment before it becomes (re) payable; and
- Changes in the risk adjustment for non-financial risk that relate to future service.

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The CSM is not adjusted for the following changes in fulfilment cash flows because they do not relate to future service:

- The effect of the time value of money and changes in the time value of money, and the effect of financial risk and changes in financial risk (These effects comprise the effect, if any, on estimated future cash flows, the effect, if disaggregated, on the risk adjustment for non-financial risk and the effect of a change in discount rate).
- Changes in estimates of fulfilment cash flows in the liability for incurred claims as they relate to current or past services.
- Experience adjustments (i.e., actual vs. expected amounts), except those described above that relate to future services. Generally, experience adjustments relate to past or current service and therefore do not adjust the CSM. However, as an exception, experience adjustments arising from premiums received in the period that relate to future service adjust the CSM.

The terms of some insurance contracts measured under GMM, give an entity discretion over the cash flows to be paid to policyholders. A change in the discretionary cash flows is regarded as relating to future service, and accordingly adjusts the CSM.

#### 3) Currency differences

The CSM of contracts written in a different currency to the insurer's functional currency will be affected by changes in currency exchange rates. Since the Company GMM contracts are written in the Company's functional currency OMR, the impact on the CSM for the Company is nil.

#### 4) Allocation of CSM to profit or loss

IFRS 17 requires the CSM to be recognised over the coverage period in a pattern that reflects the provision of insurance contract services (comprising insurance coverage, investment-return service and investment-related service) as required by the contract. The CSM for a group of insurance contracts remaining (before any allocation) at the end of the reporting period is allocated over the coverage provided in the current period and expected remaining future coverage, based on coverage units in the group. The number of coverage units in the group is the quantity of insurance contract services provided by the contracts in the group, determined by considering for each contract the quantity of the benefits provided under a contract and its expected coverage period.

For the purpose of amortising the CSM, the period of investment-return service ends at or before the date that all amounts due to current policyholders relating to those services have been paid, without considering payments to future policyholders included in the fulfilment cash flows.

The determination of coverage units involves judgement and estimates to best achieve the principle of reflecting the services provided in each period which:

- Reflects the likelihood of an insured event occurring to the extent that it affects the expected coverage period of contracts in the group but not the amount expected to be claimed in a period.
- Reflects the variability across periods in the level of cover provided by the contracts in the group, with the level of cover being the contractual maximum level of cover in each period.

5) For reinsurance contracts held the CSM is released to profit or loss as insurance contract services are received from the reinsurer in the period. The coverage units are defined based on Sum assured of the underlying insurance and reinsurance contracts.

#### 6) Onerous contracts – loss component

When adjustments to the CSM exceed the amount of the CSM, the group of contracts becomes onerous and the Group recognises the excess in insurance service expenses, and it records the excess as a loss component of the LFRC.

When a loss component exists, the Group allocates the following between the loss component and the remaining component of the LFRC for the respective group of contracts, based on the CSM allocation approach described above:

- a. Expected incurred claims and other directly attributable expenses for the period;
- b. Changes in the RA for the risk expired; and
- c. Finance income or expenses from insurance contracts issued.

The amounts of loss component allocation in point a and b above reduce the respective components of insurance revenue and are reflected in insurance service expenses.

Decreases in the FCF in subsequent periods reduce the remaining loss component and reinstate the CSM after the loss component is reduced to zero. Increases in the FCF in subsequent periods increase the loss component.

#### 7) Reinsurance contracts held

An asset or liability is recorded in the financial position representing premiums due to or payments due from reinsurers and the share of losses recoverable from reinsurers. Amounts receivable from reinsurance is estimated in a manner consistent with the claim liability associated with the insured parties. Reinsurance assets or liabilities are derecognised when the contractual rights are extinguished or expire or when the contract is transferred to another party. Default risk adjustment is also accounted for to provide for the risk of non-performance by reinsurers.

A loss-recovery component is established or adjusted within the remaining coverage for reinsurance contracts held for the amount of income recognised when a loss component is set up for the group of onerous underlying insurance contracts. This amount is calculated by multiplying the loss recognised on underlying insurance contracts by the percentage of claims on underlying insurance contracts that the Group expects to recover from the reinsurance contracts held that are entered into before or at the same time as the loss is recognised on the underlying insurance contracts.

#### 3.1.6.2 Liability for Remaining Coverage under PAA

The Group calculate LFRC as follows:

##### 1) LFRC – Statement of financial position

- a. on initial recognition, the carrying amount of the liability is:
  - Premiums, if any, received at initial recognition;
  - Less: any insurance acquisition cash flows at that date,
  - Less: any amount arising from the derecognition at that date of any asset of insurance acquisition cash flows
- b. on subsequent measurement, the carrying amount of the liability is:
  - Carrying amount of the liability is the carrying amount at the start of the reporting period
  - Plus: Premium received
  - Less: Revenue for the period (i.e. GWP less Unearned Premium)
  - Less: Cost of Acquisition (COA) paid
  - Add: Amortisation of COA (i.e. COA expense less DAC)

##### 2) LFRC – Statement of profit or loss

- a. on initial recognition
  - GWP less UPR equals insurance revenue
  - Total acquisition costs less DAC equals amortised DAC
- b. on subsequent measurement
  - GWP less change in UPR equals insurance revenue
  - Total acquisition costs less change in DAC equals amortised DAC

Written premiums, unearned premiums and acquisition cost cash flows are determined at the portfolio level and calculated as follows:

- Premium received in the period represents the premiums paid by the policyholders during the period.
- Gross written Premium recognised in the period in which the Group is legally bound through a contract to provide insurance cover.
- Gross UPR representing the premium income receivable under the contract deferred until the revenue is earned throughout the contract.
- Total Acquisition Cash Flows being the direct and indirect costs of obtaining and processing new insurance business.
- Deferred Acquisition Costs amortised over the coverage period.

The above methodology for calculating LFRC is complaint under IFRS 17. As per current assessment, the Group has decided not to discount the LFRC for PAA portfolios based on the fact that the effect of financing component is not material for long tail contracts.

The Group issues corporate policies on credit. Under IFRS 17, insurance revenue includes expected premium allocation under PAA and determination of expected value of cash flows. Accordingly, the Group accounts for the credit risk factor of receivables and related changes under insurance revenue.

Estimation of the future cash flows includes determination of the expected value, or probability-weighted mean of the full range of possible outcomes, considering all reasonable and supportable information available at the reporting date without undue cost or effort. The difference between the Premiums recorded and the Premiums received plus expected premium cashflows is considered as the expected credit loss or impairment impact on insurance contracts. Such impairment charges are considered part of insurance revenue rather than recorded as expenses.

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3) Onerous contracts – loss component and loss recovery component

If a group of contracts becomes onerous, the Group increases the carrying amount of the LFRC and the AFRC to the amounts of the FCF determined under the GMM with the amount of such an increase recognised in insurance service expenses and its reinsurance share respectively. Subsequently, the Group amortises the amount of the loss component within the LFRC and the loss recovery component in the AFRC. The loss component amortisation is based on the passage of time over the remaining coverage period of contracts within an onerous Group. If facts and circumstances indicate that the expected profitability of the onerous Group during the remaining coverage has changed, then the Group remeasures the FCF by applying the GMM and reflects changes in the FCF by adjusting the loss component and loss recovery component as required until the loss component and loss recovery component are reduced to zero.

#### 3.1.7 Liability for Incurred Claims

The Group calculates the LIC for both GMM and PAA portfolios as follows:

- Best Estimate (BEL) of the fulfilment cash flows relating to incurred claims including outstanding claims, IBNR and IBNER.
- Expenses already incurred but not yet paid in relation to claims and the cost of handling incurred claims at that date.
- Adjustment for the time value of money.
- Risk adjustment for non-financial risks.

#### 3.1.8 Discount Rate

Discounting is a part of the LFRC estimates for GMM portfolios of the Group. For its PAA portfolios, the Group has not discounted the LFRC as the time between providing each part of the coverage and the related premium due date is expected, at initial recognition, to be less than a year. For some contracts that have a coverage period of more than a year (e.g. Individual Medical), the premiums are paid in advance and therefore discounting might be applicable however, the impact has been assessed and on the grounds of materiality, discounting is not applied.

The Group has applied discounting to LIC for both GMM and PAA portfolios as some of the claims are settled beyond 12 months from the date they are incurred. The Group has also applied discounting to the fulfilment cash flows related to future coverage used in the determination of the onerous loss for the onerous group of contracts.

The Group uses the Bottom-Up approach to determine the required discount rates on yield curve basis.

#### 3.1.9 Risk Adjustment

The risk adjustment for non-financial risk is applied to the present value of the estimated future cash flows and reflects the compensation the Group requires for bearing the uncertainty about the amount and timing of the cash flows from non-financial risk as the Group fulfils insurance contracts.

For reinsurance contracts held, the risk adjustment for non-financial risk represents the amount of risk being transferred by the Group to the reinsurer.

Methods and assumptions used to determine the risk adjustment for non-financial risk are discussed in note 5.

The risk adjustment is required when calculating:

- the Liability for Incurred Claims (LIC) under both the PAA and the GMM;
- the Liability for Remaining Coverage (LFRC) under GMM; and
- the loss component for onerous groups under PAA.

The risk adjustment allows for stresses to the best estimate cash flows due to non-financial risk associated with all insurance contracts recognised under IFRS 17 (both inwards business and outwards reinsurance).

#### 3.1.10 Amounts recognised in comprehensive income

##### 3.1.10.1 Insurance service result from insurance contracts issued

##### Insurance revenue

As the Group provides services under the group of insurance contracts, it reduces the LFRC and recognises insurance revenue. The amount of insurance revenue recognised in the reporting period depicts the transfer of promised services at an amount that reflects the portion of consideration the Group expects to be entitled to in exchange for those services.

For contracts not measured under the PAA, insurance revenue comprises the following:

- Amounts relating to the changes in the LFRC:
  - a. insurance claims and expenses incurred in the period measured at the amounts expected at the beginning of the period, excluding:
    - amounts related to the loss component;
    - repayments of investment components;
    - amounts of transaction-based taxes collected in a fiduciary capacity; and
    - insurance acquisition expenses;

- b. changes in the risk adjustment for non-financial risk, excluding:
  - changes included in insurance finance income (expenses);
  - changes that relate to future coverage (which adjust the CSM); and
  - amounts allocated to the loss component;
- c. amounts of the CSM recognised in profit or loss for the services provided in the period; and
- d. experience adjustments arising from premiums received in the period that relate to past and current service and related cash flows such as insurance acquisition cash flows and premium-based taxes.
  - Insurance acquisition cash flows recovery is determined by allocating the portion of premiums related to the recovery of those cash flows on the basis of the passage of time over the expected coverage of a group of contracts.
  - Insurance contract policyholders are charged for policy administration services and other contract fees. Insurance policy fees are considered as part of Insurance revenue and recognised as income over the period of service which is generally the period of the policy.
  - For groups of insurance contracts measured under the PAA, the Group recognises insurance revenue based on the passage of time over the coverage period of a group of contracts on straight line method.

##### Insurance service

Insurance service expenses include the following:

- a. incurred claims and benefits excluding investment components;
- b. other incurred directly attributable insurance service expenses;
- c. amortisation of insurance acquisition cash flows;
- d. changes that relate to past service (i.e. changes in the FCF relating to the LIC); and
- e. changes that relate to future service (i.e. losses/ reversals on onerous Groups of contracts from changes in the loss components).

For contracts not measured under the PAA, amortisation of insurance acquisition cash flows is reflected in insurance service expenses in the same amount as insurance acquisition cash flows recovery reflected within insurance revenue as described above.

For contracts measured under the PAA, amortisation of insurance acquisition cash flows is based on the passage of time on straight line method.

Other expenses not meeting the above categories are included in other operating expenses in the consolidated statement of profit or loss.

#### 3.1.10.2 Insurance service result from reinsurance contracts held

##### Net income (expenses) from reinsurance contracts held

The Group presents financial performance of Groups of reinsurance contracts held segregated between expense and income from reinsurance contracts held, comprising the following amounts:

- Allocation of reinsurance premiums
  - a. reinsurance expenses (premiums less commission);
- Amounts recoverable from reinsurers for incurred claims
  - a. incurred claims;
  - b. other incurred directly attributable insurance service expenses;
  - c. effect of changes in risk of reinsurer non-performance;
  - d. for contracts measured under the GMM, changes that relate to future service (i.e. changes in the FCF that do not adjust the CSM for the Group of underlying insurance contracts); and
  - e. changes relating to past service (i.e. adjustments to incurred claims).

Reinsurance expenses are recognised similarly to insurance revenue. The amount of reinsurance expenses recognised in the reporting period depicts the transfer of received services at an amount that reflects the portion of ceding premiums the Group expects to pay in exchange for those services.

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For contracts not measured under the PAA, reinsurance expenses comprise the following amounts relating to changes in the remaining coverage:

- a. insurance claims and other expenses recovery in the period measured at the amounts expected to be incurred at the beginning of the period, excluding repayments of investment components;
- b. changes in the risk adjustment for non-financial risk, excluding:
  - changes included in finance income (expenses) from reinsurance contracts held; and
  - changes that relate to future coverage (which adjust the CSM);
- c. amounts of the CSM recognised in profit or loss for the services received in the period; and
- d. ceded premium experience adjustments relating to past and current service.

For groups of reinsurance contracts held measured under the PAA, the Group recognises reinsurance expenses based on the passage of time over the coverage period of a group of contracts on straight line method.

Ceding commissions that are not contingent on claims of the underlying contracts issued reduce ceding premiums and are accounted for as part of reinsurance expenses.

#### 3.1.10.3 Expenses

The majority of costs incurred by the Group are directly attributable to fulfilling insurance contracts and are either identified at an individual contract level, or allocated to a group of insurance contracts in a systematic and rational manner using reasonable and supportable information.

The Group classifies its expenses in three main categories of expenses as required under IFRS 17:

- Insurance acquisition costs: These include costs of selling, underwriting and starting a group of insurance contracts and should be directly attributable to the portfolio of insurance contracts to which the groups belong. The deferred part of these costs relating to contracts issued forms part of the Liability for remaining coverage and the amortisation for each reporting period is included within Insurance service expenses.
- Incurred claims and claims handling expenses: These include known and expected (IBNR) claims, legal and loss adjusters' fees, internal costs of investigating claims and processing claims payments as well as salvage and subrogation (to

the extent these are not recognised as a separate asset). The presumption is that these costs can easily be identified and allocated to portfolios and groups of insurance contracts that they are directly attributable to. These costs are included within the calculation of the Liability for Incurred Claims and included within Insurance service expenses.

- Administrative costs: These include general administrative expenses directly attributable to the insurance servicing activity such as costs of billing premiums, handling policy changes and all fixed and variable overheads (e.g. accounting, HR, IT, building depreciation, rentals). These costs will be allocated to portfolios and groups of contracts using methods that are systematic, rational and consistently applied to all costs that have similar characteristics. Under the PAA model, these costs are recognised as incurred on an accruals basis, and expensed directly to the Statement of Profit or Loss as a component of Insurance service expense.
- Specifically excluded costs : IFRS 17 sets out specific cash flows that should be excluded from the insurance contract measurement. These costs include items such as:
  - Abnormal amounts of wasted labour or other resources.
  - Costs that are not directly attributable to the portfolio of insurance contracts.
  - Investment expenses.

The Group excludes all such costs from insurance contract measurement as required under IFRS 17.

#### 3.1.10.4 Insurance finance income or expenses

Insurance finance income or expenses comprise the change in the carrying amount of the Group of insurance contracts arising from:

- a. the effect of the time value of money and changes in the time value of money; and
- b. the effect of financial risk and changes in financial risk.

For contracts measured under the GMM, the main amounts within insurance finance income or expenses are:

- a. interest accreted on the FCF and the CSM;
- b. the effect of changes in interest rates and other financial assumptions; and
- c. foreign exchange differences arising from contracts denominated in a foreign currency.

For contracts measured under the PAA, the main amounts within insurance finance income or expenses are:

- a. interest accreted on the LIC; and
- b. the effect of changes in interest rates and other financial assumptions.

The Group disaggregates changes in the risk adjustment for non-financial risk between insurance service result and insurance finance income or expenses.

For the contracts measured under the GMM and the PAA, the Group includes all insurance finance income or expenses for the period in profit or loss (i.e. the profit or loss option (the PL option) is applied).

#### 3.2 Basis of consolidation and accounting in separate financial statements

##### a. Basis of consolidation

The consolidated financial statements comprise those of the Parent Company and each of its subsidiaries as at 31 December each year. Subsidiaries are all entities (including special purpose entities) over which the Group exercise control. Control is achieved when the Parent Company.

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect the Investee's returns.

The Parent Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Parent Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to relevant facts and circumstance in assessing whether or not the Parent Company's voting rights in an investee are to give it power including:

- The size of the Parent Company's holding of the voting rights relative to the size and dispersion of holding of the other vote holders;
- Potential voting rights held by the parent company, other holders or other parties;
- Rights arising from other contractual arrangements;
- Any facts and circumstances that indicates that the Parent Company has, or does not have, the current ability to direct the relevant activities at the time the decision needs to be made, including voting patterns at previous shareholders meetings.

Consolidation of a subsidiary begins when the Parent Company obtains control over the subsidiary and ceases when the Parent Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed off during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Parent Company gains control until the date when the Parent Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Parent Company and to the non-controlling interests. Total comprehensive income of subsidiary is attributed to the owner of the Parent Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases. The financial statement of subsidiaries are prepared for the same reporting period as the Parent Company, using consistent accounting policies. When necessary, adjustments are made to the financial statement of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. The carrying amount of the Group's interest and non-controlling interest are adjusted to reflect the changes in their relative interest in subsidiaries. Any difference between the amount by which the non-controlling interest are adjusted and the fair value of the consideration paid or received directly is equity and attributed to the owners of the Parent Company.

Non-controlling interests in subsidiaries are identified separately from Group's equity therein. The interests of non-controlling interest's shareholders may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity and impairment of intangible assets. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

## Notes to the separate and consolidated financial statements

### For the Year Ended 31 December 2025

If the Group loses control over a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between:

- The aggregate of the fair value of consideration received and the fair value of any retained interest; and
- The carrying amount of assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests.

All amounts previously recognised in other comprehensive income in relation to subsidiary are accounted for as if the Group has directly disposed of the assets and liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRS). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition of an investment as associate or joint venture.

The Group accounts for business combinations using the acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive process and whether the acquired set has the ability to produce outputs.

The Group has an option to apply a 'concentration test' that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The optional concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets.

The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and

subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

If share-based payment awards (replacement awards) are required to be exchanged for awards held by the acquiree's employees (acquiree's awards), then all or a portion of the amount of the acquirer's replacement awards is included in measuring the consideration transferred in the business combination. This determination is based on the market-based measure of the replacement awards compared with the market-based measure of the acquiree's awards and the extent to which the replacement awards relate to pre-combination service

#### b. Accounting in separate financial statements

In the Parent Company's separate financial statements, the Company has adopted equity method of accounting for its investment in subsidiaries.

Under the equity method adopted in the separate financial statements of the Parent Company, the investment is initially recognized at cost. The carrying amount of the investment is adjusted to recognize changes in the share of net assets of the subsidiary since the acquisition date in the separate financial statements of the Parent Company. The statement of profit or loss and other comprehensive income in the Parent Company's separate financial statements reflects the share of the results of operations of the subsidiary. Any change in other comprehensive income of those investees is presented as part of the Parent Company's other comprehensive income. In addition, when there has been a change recognized directly in the equity of the subsidiary, the Parent Company recognizes its share of any changes, when applicable, in the statement of changes in equity. Unrealized gains and losses resulting from transactions between the Parent Company and the subsidiary are eliminated to the extent of the interest in the subsidiary. The financial statements of the subsidiary are prepared for the same reporting period as the Parent Company. When necessary, adjustments are made to bring the accounting policies in line with those of the Parent Company. After application of the equity method, the Parent Company determines whether it is necessary to recognize an impairment loss on its investment in its subsidiary in its separate financial statements. At each reporting date, the Parent Company determines whether there is objective evidence that the investment in the subsidiary is impaired. If there is such evidence, the Parent Company calculates the amount of impairment as the difference between the recoverable amount of the subsidiary and its carrying value, then recognizes the loss as 'share of results of subsidiary' in profit or loss.

#### c. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group 'controls' an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

#### d. Non-controlling interests

NCI are measured initially at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

#### e. Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

#### f. Interests in equity-accounted investees

The Group's interests in equity-accounted investees comprise interests in associates and a joint venture.

Associates are those entities in which the Group has significant influence, but not control or joint control, over the financial and operating policies. A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in associates and the joint venture are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and OCI of equity accounted investees, until the date on which significant influence or joint control ceases.

#### g. Transactions eliminated on consolidation

Intra Group balances and transactions, and any unrealised income and expenses (except for foreign currency transactions gains or losses) resulting from intra-group transactions are eliminated. Unrealised gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of Group's interest in investee. Unrealised loss are eliminated in the same way as unrealised gains but

only to the extent that there is no evidence of impairment.

### 3.3 Foreign currency

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss.

Translation differences on non-monetary financial assets and liabilities such as equities held at FVTPL are recognised in statement of profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as FVOCI are included in other comprehensive income.

As at the reporting date, the assets and liabilities of the foreign subsidiary entity is translated into the functional currency of the consolidated financial statements (the Rial Omani) at the rate of exchange ruling at the reporting date and its profit or loss is translated at the weighted average exchange rates for the year. The exchange differences arising on the translation are taken directly to a foreign currency translation reserve in other comprehensive income. On disposal of foreign operations, the deferred cumulative amount recognised in equity relating to that particular foreign operation is recognised in the statement of profit or loss.

### 3.4 Loans to policyholders

Loans to policyholders are stated at cost, less any amounts written off and allowance for impairment, if any.

### 3.5 Financial assets

#### 3.5.1 Classification

To determine their classification and measurement category, IFRS 9 requires all financial assets, except equity instruments and derivatives, to be assessed based on a combination of the entity's business model for managing the assets and the instruments' contractual cash flow characteristics. The classification of financial assets are:

- a. Financial assets carried at amortised cost;
- b. Financial assets carried at fair value through other comprehensive income (FVOCI); and
- c. Financial assets carried at fair value through profit or loss (FVTPL).

## Notes to the separate and consolidated financial statements

### For the Year Ended 31 December 2025

#### a. Financial assets at amortised cost:

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- ii. The asset is held within a “business model” whose objective is to hold assets to collect contractual cash flows;
- iii. The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and profit (SPPI) on the principal amount outstanding.

The details of these conditions are outlined below. Further, financial assets carried at amortised cost are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Financing income, foreign exchange gains and losses and impairment are recognised in the profit or loss. Any gain or loss on derecognition is recognised in the profit or loss.

#### i. Business model assessment

The Group determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective.

The business model assessment is based on reasonably expected scenarios without taking ‘worst case’ or ‘stress case’ scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Group’s original expectations, the Group does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

#### ii. SPPI test

As a second step of its classification process the Group assesses the contractual terms of financial asset to identify whether they meet the SPPI test. ‘Principal’ for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

The most significant elements of profit within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Group applies judgement and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the profit rate is set.

In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the

contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and profit on the amount outstanding. In such cases, the financial asset is required to be measured at FVTPL.

#### b. Financial assets at fair value through other comprehensive income (FVOCI):

##### i. Debt instruments at FVOCI

The Group applies the category under IFRS 9 of debt instruments measured at FVOCI when both of the following conditions are met:

- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets;
- The contractual terms of the financial asset meet the SPPI test.

FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in OCI. Financing income and foreign exchange gains and losses and impairment losses are recognised in statement of profit or loss. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from equity to profit or loss.

This category only includes debt instruments, which the Group intends to hold for the foreseeable future and which the Group has irrevocably elected to so classify upon initial recognition or transition. The Group classified its debt instruments at FVOCI. Debt instruments at FVOCI are subject to an impairment assessment under IFRS 9.

##### ii. Equity instruments at FVOCI

Upon initial recognition, the Group may elect to classify irrevocably some of its equity investments as equity instruments at FVOCI when they meet the definition of equity under IAS 32 Financial Instruments: Presentation and are not held for trading. Such classification is determined on an instrument by instrument basis.

#### c. Financial assets at fair value through profit or loss (FVTPL)

Financial assets at FVTPL include financial assets held for trading, financial assets designated upon initial recognition at FVTPL, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely

payments of principal and interest are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through OCI, as described above, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

#### 3.5.2 Recognition and measurement

Regular purchases and sales of financial assets are recognised on the trade date – the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVTPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the statement of profit or loss.

For debt instruments measured at amortised cost, FVTPL and FVOCI, the interest income, foreign currency gains or losses and impairment gains or losses are recognised in profit and loss. For debt instruments classified as FVTPL, unrealised and realised fair value changes are recognised in profit and loss. For debt instruments measured at FVOCI, the fair value gains or losses are recognised in other comprehensive income until derecognition, when the cumulative gains or losses recognised in Other comprehensive income are reclassified to profit or loss.

The Group subsequently measures all equity investments at fair value. Dividends from such investments are recognised in the statement of profit or loss. The unrealised and realised fair value gains and losses on equity investments that are held for trading are recognised in profit or loss. Where the Group has made an irrevocable election at initial recognition to classify the equity investments through other comprehensive income, the changes in fair value are recognised in other comprehensive income. For all equity investments at FVOCI, there is no subsequent recycling of fair value gains and losses to profit or loss at derecognition.

#### 3.5.3 Impairment of financial assets

The Group recognises loss allowances for expected credit losses on financial assets measured at amortised cost and debt investments measured at FVOCI.

The Group measures loss allowances at an amount equal to lifetime expected credit losses, except in the following cases, for which the amount recognised is 12-month expected credit losses:

- debt securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) for which credit risk has not increased significantly since initial recognition.

Lifetime expected credit losses are the expected credit losses that result from all possible default events over the expected life of a financial instrument, whereas 12-month expected credit losses are the portion of expected credit losses that results from default events that are possible within the 12 months after the reporting date. In all cases, the maximum period considered when estimating expected credit losses is the maximum contractual period over which the Group is exposed to credit risk.

#### Measurement of expected credit losses:

Expected credit losses are a probability-weighted estimate of credit losses and are measured as follows:

- For financial assets that are not credit-impaired at the reporting date: the present value of all cash shortfalls i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive; and
- For financial assets that are credit-impaired at the reporting date: the difference between the gross carrying amount and the present value of estimated future cash flows.

#### Credit impaired financial assets:

At each reporting date, the Group assesses whether financial assets measured at amortised cost and debt investments at FVOCI are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

An impairment loss is calculated as the difference between an asset’s carrying amount and the present value of the estimated future cash flows discounted at the asset’s original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account. When the Group considers that there are no realistic prospects of recovery of the asset (either partially or in full), the relevant amounts

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are written off. If the amount of impairment loss subsequently decreases and the decrease is related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed in profit or loss.

#### Presentation of loss allowances in the statement of financial position:

Loss allowances for expected credit losses are presented as follows:

- financial assets measured at amortised cost: the loss allowance is deducted from the gross carrying amount of the assets; and
- debt investments measured at FVOCI: the loss allowance is recognised in other comprehensive income and does not reduce the carrying amount of the financial asset in the statement of financial position.

#### 3.6 Property and equipment

Property and equipment other than land and building is stated at cost less accumulated depreciation and accumulated impairment losses, if any for below class of assets.

Depreciation is charged to the statement of profit or loss on a straight line basis over the estimated useful lives of the assets as follows:

	Years
Building	19-45
Motor vehicles	4
Right-of-use assets	3 to 5
Furniture and equipment	4 to 5
Computer equipment	4

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately is capitalised only when it increases future economic benefits of the related item of property and equipment. All other expenditure is recognised in statement of profit or loss as the expense is incurred.

Any fixed assets costing less than 100 are charged to statement of profit or loss in the year of purchase.

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Where the carrying amount of an asset is greater than its estimated recoverable amount it is written down immediately to its recoverable amount.

Gains and losses on disposals of property and equipment are determined by reference to their carrying amounts, are recognised within 'other operating (loss) / income' and are taken into account in determining operating results for the year.

#### 3.7 Intangible assets (including Goodwill)

Goodwill arising on acquisition of subsidiary is measured at cost less accumulated impairment losses.

Intangible asset acquired in a business combination is identified and recognised separately from goodwill where it satisfies the definition of an intangible asset and fair value can be measured reliably. The cost of such intangible asset is its fair value at the acquisition date.

Subsequent to initial recognition, intangible asset acquired is recorded at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately. The Group does impairment testing of goodwill for which the Group estimates the value in use of the cash-generating units to which the goodwill is allocated. The Group makes an estimate of the expected future cash flows from the cash-generating unit and also chooses a suitable discount rate in order to calculate the present value of those cash flows.

The Group does amortisation of intangible assets recognised from the purchase price allocation on acquisition of its subsidiary. The Group has estimated the useful life of 10 to 20 years for these intangible assets and amortises them over the period estimated.

#### 3.8 Impairment Non-financial assets

At each reporting date, the Group assesses if there is any indication of impairment of non-financial assets. If an indication exists, the Group estimates the recoverable amount of the asset and recognises an impairment loss in the statement of profit or loss. The Group also assesses if there is any indication that an impairment loss recognised in prior years no longer exists or has reduced. An impairment loss is reversed if there has been a change in estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### 3.9 Offsetting

Financial assets and financial liabilities are only offset, and the net amount reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and the Group intends to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### 3.10 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, bank balances, and short-term deposits with a maturity of three months or less from the date of placement net of outstanding bank overdrafts.

#### 3.11 Provisions

A provision is recognised in the statement of financial position when the Group has a present (legal or constructive) obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and the amount of provision can be estimated reliably.

#### 3.12 Employees' end of service benefits

Employees' end of service benefits are accrued in accordance with the terms of employment of the Group's employees at the reporting date, having regard to the requirements of the Oman Labour Law and its amendments, U.A.E. Labour Law-Federal Decree-Law No. 33 of 2021 and its amendments, Kingdom of Bahrain Labour law no. 36 of 2012 and its amendment, Kingdom of Saudi Arabia royal decree no. M/51 of 2005 and its amendment, Private Sector Kuwait Labor Law i.e. Law No. 6 of the year 2010 and the requirements of IAS-19 'Employee benefits'.

Contributions to a defined contribution retirement plan for Omani employees in accordance with the Omani Social Insurances Law of 1991, for Emirati employees under the Social Security and UAE Pension Fund in accordance with the Federal Law No. (7) of 1999 and Federal Decree Law No. (57) of 2023 for Pension and Social Security, for Bahraini employees under the labour law No. 36 of 2012, for Saudi employees under the Royal Decree No. M/51 of 2005 and for Kuwaiti employees under the Kuwait-Social Security Law No. 61 of 1976 are recognised as an expense in the statement of profit or loss as incurred.

#### 3.13 Other liabilities

Other liabilities are initially measured at fair value and subsequently carried at amortised cost using the effective interest method. Liabilities are recognised for amounts to be paid for goods or services received,

whether or not billed to the Group. Other liabilities are derecognised when the obligation under the liability is discharged, cancelled or expired.

#### 3.14 Income recognition – Investment income

Interest income is recognised using the effective interest method. Dividend income is recognised when the right to receive dividend is established. For listed securities, this is the date the security is listed as ex dividend.

#### 3.15 Directors' remuneration

The Directors' remuneration is governed as set out by the Commercial Companies Law and the rules prescribed by the Financial Services Authority and are charged as expense in statement of profit or loss.

#### 3.16 Taxation

Corporate tax is calculated as per the income tax regulations applicable in the Sultanate of Oman. The foreign operations are incorporated in the United Arab Emirates, which has implemented a corporate tax regime under Federal Decree-Law No. 47 of 2022, and in Bahrain, which has introduced a 15% tax rate for large multinational corporations applicable from January 2025. Operations in Kuwait and Saudi Arabia have zakat registration. Income tax on the results for the year comprises current and deferred tax. Income tax is recognised in the statement of profit or loss except to the extent that it relates to items recognised directly in equity. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantially enacted at the statement of financial position date. Deferred income tax assets and liabilities are offset as there is a legally enforceable right to offset these in Oman.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

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### 3.17 Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

### 3.18 Leases

The Group identifies a contract as a lease contract, if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Group determines the lease term as the non-cancellable period of a lease, together with both the periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option; and the periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option. When the Group is a lessee, at the commencement date, the Group recognises a right-of-use asset and a lease liability. The right-of-use asset is measured at cost at commencement date. After the commencement date, the Group shall measure the right-of-use asset using the cost model. To apply the cost model, the right-of-use asset shall be measured at cost less any accumulated depreciation and any impairment losses and shall be adjusted for any remeasurement of lease liability. Depreciation shall be charged to the right-of-use asset in accordance with policy for depreciation of property and equipment. The Group determines whether the right-of-use asset is impaired and accounts for any impairment loss identified. For contracts with lease term greater than 12 months, the lease liability is measured at the present value of the lease payments that are not paid as at the reporting date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses its incremental borrowing rate. When the Group is a lessor, rental income from operating leases are recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

The Company has elected to avail exemption benefits under IFRS 16 for short term expected effective lease periods (lease term of 12 months or less) and leases for which the underlying assets have low value. In such

cases, the Company recognises the lease payments as an expense on either a straight line basis over the lease term or another systematic basis.

### 3.19 Operating segment

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components.

### 3.20 Dividend on ordinary shares

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Group's shareholders. Interim dividends are deducted from equity when they are approved.

Dividends for the year that are approved after the reporting date are dealt with as an event after the reporting date.

### 3.21 Standards and amendments issued but not yet effective in the current year

The new and amended standards that are issued, but not yet effective, up to the date of issuance of the Group's financial statements are disclosed below. The Group intends to adopt these new and amended standards, if applicable, when they become effective.

Standard/Amendment	Classification and Measurement of Financial Instruments	Effective Date
Amendments to IFRS 9 and IFRS 7	Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvements to IFRS Accounting	Various amendments	1 January 2026
IFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
IFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to IAS 21	Translation to a Hyperinflationary Presentation Currency	1 January 2027

The above standards do not have any material impact on the financial statements of the Company. The Company has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

## 4. Critical Accounting Judgment and Key Sources of Estimation Uncertainty

In the process of applying the Group's accounting policies, which are described in note 3, management has made judgements that have the most significant effect on the amounts recognised in the financial statements and applied certain assumptions, and other key sources of estimation uncertainty at the reporting date as discussed below:

### Key sources of estimation uncertainty

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgments are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

### 4.1 Significant judgements and estimates in applying IFRS 17

#### 4.1.1 Judgements

Areas of potential judgement	Applicable to the Group
<b>Definition and classification – Whether contracts are in the scope of IFRS 17 and, for contracts determined to be in scope of IFRS 17, what measurement model is applicable:</b>	
Whether a contract issued accepts significant insurance risk and, similarly, whether a reinsurance contract held transfers significant insurance risk	Applicable to the Company in determining the classification of contracts issued in Participating product lines as insurance or investment contracts.
Whether a contract issued that does not transfer significant insurance risk meets the definition of an investment contract with DPF.	The Group issues investment contracts with participating features. In assessing whether these are in the scope of IFRS 17, the Group assessed if the discretionary amount is a significant amount of the total benefits.
Whether contracts that were determined to be in the scope of IFRS 17 meet the definition of an insurance contract with direct participation features, particularly:	An assessment is performed for universal life contracts and participating contracts issued by the Group to determine whether the proportion to be paid to the policyholders is substantial.
a. whether the pool of underlying items is clearly identified;	For investment contracts with DPF, the Group applied judgement and concluded that these contracts do not meet the definition of an insurance contract with direct participation features since they do not have features such as pool of underlying investments and management charges. Accordingly Variable Fee Approach was not applied to the contracts.
b. whether amounts that an entity expects to pay to the policyholders constitute a substantial share of the fair value returns on the underlying items; and	
c. whether the Group expects the proportion of any change in the amounts to be paid to the policyholders that vary with the change in fair value of the underlying items to be substantial.	
For insurance contracts with a coverage period of more than one year and for which the entity applies the PAA, the eligibility assessment as required by IFRS 17(53)(a),(54),(69) (a),(70) and may involve significant judgement.	PAA applied on Medical and General insurance contracts exceeding one year term and for proportional reinsurance contracts based on results of the PAA eligibility assessment carried out for these contracts. Refer note 3.1.5 for details.
<b>Unit of account – Judgements involved in combination of insurance contracts and separation of distinct components</b>	
Combination of insurance contracts – whether the contracts with the same or related counterparty achieve or are designed to achieve an overall commercial effect and require combination.	No respective judgement is applicable to the Group.
Separation – whether components in IFRS 17(11)-(12) are distinct (i.e. meet the separation criteria).	
Separation of contracts with multiple insurance coverage – whether there are facts and circumstances where the legal form of an insurance contract does not reflect the substance and separation is required.	

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Areas of potential judgement	Applicable to the Group
<b>Unit of account – Insurance contracts aggregation</b>	
Judgements involved in the identification of portfolios of contracts as required by IFRS 17(14) (i.e. having similar risks and being managed together).	Not an area of significant judgement for the Group. The Group is a multi-line insurer where each product line is managed independently.
Aggregation of insurance contracts issued on initial recognition into Groups of onerous contracts, Groups of contracts with no significant possibility of becoming onerous and Groups of other contracts. Similar Grouping assessment for reinsurance contracts held. Areas of potential judgements include:	Refer to note 3.1.2 for a description of judgements applied by the Group.
<ul style="list-style-type: none"> <li>a. IFRS 17(17) – the determination of contract sets within portfolios and whether the Group has reasonable and supportable information to conclude that all contracts within a set would fall into the same Group as required by IFRS 17(16); and</li> <li>b. IFRS 17(18)-(19) – judgements may be applied on initial recognition to distinguish between non-onerous contracts (those having no significant possibility of becoming onerous and other contracts).</li> </ul>	
For insurance contracts issued measured under the PAA, management judgement might be required to assess whether facts and circumstances indicate that a group of contracts has become onerous. Further, judgement is required to assess whether facts and circumstances indicate any changes in the onerous Group's profitability and whether any loss component remeasurement is required.	This area of judgement is potentially applicable to the Group. Certain portfolios were determined to have become onerous in 2024 and 2025 for which Loss Component has been computed as part of the LFRC.
The determination of whether laws or regulations constrain the Group's practical ability to set a different price or level of benefits for policyholders with different risk profiles so the Group may include such contracts in the same Group, disregarding the aggregation requirements set in IFRS 17(14)-(19), is an area of judgement.	The regulatory environment in which the Group operates does not impose any price or other constraints. Thus, no judgement has been applied by the Group.
<b>Recognition and derecognition – Accounting for contract modification and derecognition</b>	
When contracts are modified, judgement might be applied to establish if the modification meets the criteria for derecognition. In particular, after the modification, judgement is applied to determine whether:	No respective judgement is applicable to the Group in 2024 and 2025.
<ul style="list-style-type: none"> <li>a. significant insurance risk still exists;</li> <li>b. there are elements that are to be distinct from the contract;</li> <li>c. contract boundaries have changed;</li> <li>d. the contract would have to be included in a different Group subject to aggregation requirements; and</li> <li>e. the contract no longer meets the requirements of the measurement model.</li> </ul>	
<b>Measurement – Fulfilment cash flows</b>	
The concept of a contract boundary is used to determine which future cash flows should be considered in the measurement of a contract in the scope of IFRS 17. Judgements might be involved to determine when the Group is capable of repricing the entire contract to reflect the reassessed risks, when policyholders are obliged to pay premiums and when premiums reflect risks beyond the coverage period.	No respective judgement is applicable to the Group.
Where such features as options and guarantees are included in the insurance contracts, judgement may be required to assess the entity's practical ability to reprice the entire contract to determine if related cash flows are within the contract boundary.	
An entity may use judgement to determine which cash flows within the boundary of insurance contracts are those that relate directly to the fulfilment of the contracts.	The Group performs regular expense studies and uses judgement to determine the extent to which fixed and variable overheads are directly attributable to fulfilling insurance contracts. Refer to note 3.1.10.3.

Areas of potential judgement	Applicable to the Group
<b>Financial performance</b>	
The determination of what constitutes an investment component might be an area of judgement significantly affecting amounts of recognised insurance revenue and insurance service expenses as investment components should be excluded from those.	No respective judgement is applicable to the Group.
Insurance revenue and reinsurance expenses – methods and assumptions used in the determination of the CSM to be recognised in profit or loss for the services provided or received in the period.	The Group applied significant judgements in the following aspects of the determination of the CSM amounts that were recognised in profit or loss:
<p>Areas of potential judgement are:</p> <ul style="list-style-type: none"> <li>a. the determination of the coverage units provided or received in the current period and expected to be provided in future periods, particularly when multiple services are provided under the same insurance contract;</li> <li>b. factoring in the time value of money when determining the equal allocation of the CSM to the coverage units provided or received; and</li> <li>c. the determination of the expected coverage period over which the CSM is allocated into profit or loss for the services provided or received.</li> </ul>	<ul style="list-style-type: none"> <li>a. for long term life portfolios, the Group made a judgement to consider coverage units based on the fixed death benefits amounts (during the insurance coverage period) i.e. Sum assured as the most appropriate.</li> <li>a. for factoring the time value of money the Group has considered the coverage period corresponding to the period in which insurance services are expected to be provided;</li> </ul> <p>The above judgements impact the CSM carrying values and amounts of the CSM allocation recognised in profit or loss for the period.</p>
For contracts measured under the GMM in which the Group has discretion over the cash flows to be paid to the policyholders, judgement might be involved in the determination of what the Group considers its commitment on initial recognition of such contracts. Further, judgement might be required to distinguish subsequent changes in the FCF resulting from changes in the Group's commitment and those resulting from changes in assumptions that relate to the financial risk on that commitment.	No respective judgement is applicable to the Group.
For contracts measured under the GMM, the OCI option to disaggregate finance income or expenses between profit or loss and OCI requires assessment of whether amounts payable to the policyholders are significantly affected by assumptions that relate to financial risk, which is a potential area of judgement. Further, if amounts payable are considered to be substantially affected by changes in such assumptions, further guidance is provided on how disaggregation should be performed, which might also involve management judgement.	No respective judgement is applicable to the Group as it does not apply the OCI option under IFRS 17(88)(b) for contracts measured under the GMM.

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### 4.1.2 Estimates of future cash flows to fulfil insurance contracts

Fulfilment cash flows comprise estimates of future cash flows, an adjustment to reflect the time value of money and the financial risks related to future cash flows, to the extent that the financial risks are not included in the estimates of future cash flows, and a risk adjustment for non-financial risk.

Included in the measurement of each group of contracts in the scope of IFRS 17 are all the future cash flows within the boundary of each group of contracts. The estimates of these future cash flows are based on probability weighted expected future cash flows. The Group estimates which cash flows are expected and the probability that they will occur as at the measurement date. In making these expectations, the Group uses information about past events, current conditions and forecasts of future conditions. The Group's estimate of future cash flows is the mean of a range of scenarios that reflect the full range of possible outcomes. Each scenario specifies the amount, timing and probability of cash flows. The probability weighted average of the future cash flows is calculated using a deterministic scenario representing the probability weighted mean of a range of scenarios.

Where estimates of expenses related cash flows are determined at the portfolio level or higher, they are allocated to groups of contracts on a systematic basis such as activity based costing method. The Group has determined that this method results in a systematic and rational allocation. Similar methods are consistently applied to allocate expenses of a similar nature. Acquisition cash flows are typically allocated to Groups of contracts based on gross premiums written.

Expenses of an administrative policy maintenance nature are allocated to groups of contracts based on a combination of activity based costing method and apportioning based on Gross written premium ratios. Directly attributable claims settlement related expenses are allocated to the specific portfolios and common expenses related to claims settlement are allocated to various portfolios based on activity based costing method.

For the Life Risk, Savings and participating contracts, uncertainty in the estimation of future claims and benefit payments and premium receipts arises primarily from the unpredictability of long-term changes in the mortality rates, the variability in the policyholder behaviour and uncertainties regarding future interest rates, inflation rates and expenses growth.

For the other contracts, uncertainty in the estimation of future claims and benefit payments arises primarily from the severity and frequency of claims and uncertainties regarding future inflation rates leading to claims and claims-handling expenses growth.

Assumptions used to develop estimates about future cash flows are reassessed at each reporting date and adjusted where required.

Significant methods and assumptions used are discussed below.

### 4.1.3 Method for GMM Portfolios:

The present value of future cashflows were estimated using a Gross Premium Valuation methodology. This is determined separately for each insurance contract using a prospective gross premium method of valuation. The entire portfolio (on a policy-by-policy level) is projected until its maturity and all cashflows (benefits, gross premiums) are discounted to compute the reserving figure. The projections take into account all prospective contingencies under which any premiums (by the policyholder) or benefits (to the policyholder/beneficiary) may be payable under the policy in accordance with the product specifications. Under IFRS 4, the Group applied the Net premium Valuation method for arriving at the PVFC. The method has now been changed to gross premium valuation methodology for implementation of IFRS 17 and is acceptable based on current regulations.

The Gross (of Reinsurance) PVFCs are calculated as Expected Present Value (EPV) of Benefits less EPV of Premiums while the Reinsurance PVFCs are calculated as EPV of Reinsurance benefits less EPV of Reinsurance Premiums.

In case of negative gross or net reserves at a policy level, the Group does not set the relevant gross or net policy reserve to zero. This is considered to be the best estimate and in line with the IFRS 17 Standard.

The CSM was estimated at initial recognition at a policy level using the total projected fulfilment cashflows. The CSM at subsequent measurement was estimated using the methodology stated in section 4.1.6.1(ii) above.

Coverage units measure per policy were set as the current sum assured as at the valuation date.

### Assumptions:

#### 4.1.4 Mortality – Life Risk, Savings and Participating contracts

The mortality rates are derived from mortality table Permanent Assurances, combined-AMC00 and AMF00 Ultimate table for males and females respectively. 117% of the AMC00 and AMF00 table has been used as best estimate mortality for the insured population in Oman. The best estimate derived has been applied based on a mortality experience study of the portfolio on an amount and life basis for all long term life contracts.

The following mortality assumptions were used:

Long Term Life portfolios	2025	2024
Best Estimate – Male	151.5% (ICL and GCL) AMC00	151.5% (ICL & GCL) AMC00 Ultimate
Best Estimate – Female	Ultimate	101.5% (IL) AMC00 Ultimate
Prudence Margin	Nil	Nil

A possible increase in mortality rates increases estimates of future cash outflows and thus decreases the CSM. For a sensitivity analysis, refer to note 4.2.1.

#### 4.1.5 Persistency – Life Risk, Savings and Participating contracts (excluding investment contracts without DPP)

The Group derives assumptions about lapse and surrender rates based on the Group's own experience. Historical lapse and surrender rates are derived from the Group's policy administration data. An analysis is then performed of the Group's historical rates in comparison to the assumptions previously used. Statistical methods are used to derive adjustments to reflect the Group's own experience and any trends in the data to arrive at the probability weighted expected lapse and surrender rates. Analysis is performed and assumptions are set by major product line.

The following assumptions about lapse and surrender rates were used:

Long Term Life portfolios	2025	2024
Individual Life Contracts	0.5% to 1%	0.5% to 1%
Individual Credit Life Contracts	1%	1%
Group Credit Life Contracts	1% to 21%	1% to 21%

A possible increase in lapse rates increases the estimates of future cash outflows and thus decreases the CSM within the LFRC. For a sensitivity analysis, refer to note 4.2.1.

#### 4.1.6 Expenses – Life Risk, Savings and Participating contracts

The expense assumptions used were set such that the expenses could be fully covered as reflected in the financials. The initial expenses were expressed as a percentage of premium whereas the renewal expenses were expressed as a fixed per policy expense. The expense assumptions are detailed below:

Long Term Life portfolios (Group)	2025		2024	
	Initial Expense (%age Of Premium)	Renewal Expense Fixed (₹)	Initial Expense (%age Of Premium)	Renewal Expense Fixed (₹)
Individual Life Contracts	18.25%	33	9.0%	9
Individual Credit Life Contracts	10.0%	7.2	4.27%	2
Group Credit Life Contracts	5.0%	1.0	2.64%	2

Possible increases in expense assumptions increase estimates of future cash outflows and thus decrease the CSM within the LFRC for contracts measured under the GMM. For a sensitivity analysis, refer to note 4.2.1.

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### 4.1.7 The ultimate liability arising from claims made under insurance contracts for PAA portfolios

The estimation of the ultimate liability arising from claims made under insurance contracts is a key estimate made in measuring liabilities under insurance contracts and especially under group medical, group life and general insurance contracts. There are several sources of uncertainty that need to be considered in the estimate of the liability that the Group will ultimately pay for such claims.

Incurred But Not Reported (IBNR) and Incurred But Not Enough Reported (IBNER) is computed for each portfolio separately. Modelling is performed on a monthly or quarterly origin and monthly or quarterly paid as well as incurred development. Modelling is performed on a gross and net of reinsurance basis. Several methods are employed in the estimation of IBNR and IBNER claims provisions. After applying each of the methods, weighting of the results of methods is done for the gross and net incurred models.

For paid triangulations IBNR and IBNER are estimated by subtracting the sum of paid and outstanding claims by monthly origin from our estimated ultimate claims. For incurred triangulations IBNR and IBNER are estimated by subtracting incurred claims by monthly or quarterly origin from the estimated ultimate claims.

The IBNR and IBNER is calculated as the ultimate liability arising from claims (which is based on the ultimate loss ratio assumptions) less the reported claims as at the reporting date.

### 4.1.8 Liability for Remaining Coverage (LFRC)

The fulfilment cashflows related to future service are required when recognised for all GMM portfolios and in case of insurance and reinsurance portfolios under PAA in case of an onerous group, whereby the Liability for Remaining Coverage under the GMM was established in order to derive the onerous loss.

The expected future cash flows relating to future service for GMM portfolios were estimated as follows:

The expected present value of future benefits and attributable expenses less the expected present value of future premiums.

The expected future cash flows relating to future service for PAA portfolios were estimated as follows:

- Expected future claims and expenses: Estimated by applying actuarial assumptions of expected combined ratios on an IFRS 17 basis to the premiums unearned. These were then transformed into cash flows by applying the appropriate claim payment patterns.

- Expected future premium payments: which were based on the premium inputs with a receipt pattern derived for the future premiums. The premium receipt pattern was derived based on historical data.

All cash flows were projected and reported on a quarterly basis within the calculation engine, discounted to present terms. The present value of expected inflows was subtracted from the present value of expected outflows and the total present value of expected cashflows was derived.

The sum of the present value of expected cash flows and the Risk Adjustment (RA) related to future service comprised the fulfilment cashflows for LFRC.

### 4.1.9 Liability for Incurred Claims (LIC)

The Fulfilment Cashflows for LIC comprise the following:

- Best estimate of Unpaid or Outstanding claims, Incurred but Not Reported and Incurred but Not Enough Reported.
- Expenses already incurred but not yet paid in relation to claims and the cost of handling incurred claims at that date.
- RA for past coverage.
- Adjustment for Discounting.

The estimates and judgements used for arriving at the Outstanding claims, IBNR, IBNER and ULAE remain the same as described in the financials as at 31 December 2022. The Non-invasive changes are anticipated to claims reserving under IFRS 17 therefore the current methodology is considered as fit for purpose to assess ultimate loss development and IBNR /IBNER provisions. If changes are required, it is anticipated that these will be minimal.

Key changes to current practice is addition of expenses attributable to claims maintenance and Risk Adjustment to the LIC as well as application of Discounting which was developed and applied to LIC within the calculation engine.

### 4.1.10 Reinsurance Default Adjustment

The reinsurer default adjustment is estimated based on the expected loss given default for the recoverable amounts from the reinsurer's. The company places business only with reinsurers having a minimum rating of "BBB" from Standard & Poor's (S&P) or "+B" from A.M. Best except regional reinsurers. This matrix of reinsurer's recoverable amounts as per the S&P ratings are obtained and the likelihood of default is assessed by mapping them against the S&P default curve.

Below is the reinsurer's recoverable amounts with respect to S&P rating, along with the S&P default curve. Default percentage is calculated at the entity level on annual basis and is applied at the reinsurer recoverable data as at the valuation date and a provision for reinsurer non-performance is booked.

Group and Parent	2025	2024
Oman Personal & Commercial Portfolio	0.40%	0.40%
Oman Health & Life Portfolio	0.07%	0.01%
UAE Personal & Commercial Portfolio	0.08%	0.40%
UAE Health & Life Portfolio	0.03%	0.07%
KWT	0.03%	0.05%
KSA	0.62%	0.08%
Bahrain	0.08%	0.40%

The expected reinsurer credit default adjustment for a portfolio was then calculated as the ratio of the expected loss (computed based on above assumptions) for a given portfolio divided by the total RI share of outstanding claims cashflows and reinsurer's share of IBNR.

### 4.1.11 Risk Adjustment

The purpose of the Risk Adjustment ("RA") is to measure the effect of uncertainty in the cash flows that arise from insurance contracts, other than uncertainty arising from financial risk. The total RA is composed of the RA for LIC plus the RA for LFRC of the Group's GMM portfolios and for the calculation of LFRC of onerous groups of the PAA portfolios.

The Risk adjustment for GMM and PAA portfolios were estimated as follows:

The methodology was based on Liva's own experience variability and the Mack method approach. The variability from the mean to the 75th percentile is taken as the RA for the respective aggregate class. The selected RA percentage is determined at a gross of reinsurance level, and the same percentage is applied on the respective RI portfolios.

For GMM portfolios, the Appointed Actuary calibrated the parameters of the distribution based on the experience and credibility of the historical data, with the level of percentile decided as 75th percentile based on a blend of Mack method results and Risk Margin Solvency II results.

The Group has chosen not to disaggregate insurance finance income or expenses into amounts presented in profit or loss and in other comprehensive income.

### 4.1.12 Discount Rates

The Discount rates for GMM portfolios were estimated as follows:

The risk-free yield curve was derived from the OMIBOR rates as at December 2025, adjusted to reflect the trend of the EIOPA yield curve. The ill-liquid premium of 49 bps was then added to this to determine the final yield curve used for the IFRS 17 discounting.

For its GMM portfolios in Oman, the Group has used the following discount rates for its Insurance and Reinsurance portfolios:

Financial period	1 Year	5 Year	10 Year	15 Year	20 Year
31 December 2025	5.54%	5.33%	5.67%	5.96%	5.41%
31 December 2024	5.80%	5.29%	5.26%	5.31%	5.29%

The Discount rates for PAA portfolios were estimated as follows:

The Group uses the Bottom-Up approach to determine the required discount rates. The Group has relied on the EIOPA spot yield curves as at the reporting period. In certain portfolios, the ill-liquid Premium of 41 bps was used based on the surrender or lapse rates of the portfolios. The Group also uses volatility adjusted USA risk free rates assuming that the volatility adjustment makes adequate allowance for any illiquidity risk premium. The yield curves are further loaded with country risk premium, based on the country risk premium loadings.

The calculation engine adopted has the capability to adjust LFRC and LFIC for the time value of money, if required, and accommodates the required yield curves. For its PAA portfolios, the Company has used yield curve rates in the range of 5.2% to 6.6% to discount cash flows.

For its PAA portfolios, the Group has used the following discount rates / range of discount rates for its Insurance and Reinsurance portfolios:

Financial period	Group and Parent Company			
	2025		2024	
	1 Year	3 Year	1 Year	3 Year
Oman	5.07%	4.81%	6.40%	5.54%-4.92%
UAE	5.32%	4.96%	5.32%	4.96%
KWT	4.85%	4.59%	6.60%	5.7%-5.08%
KSA	4.62%	4.53%	5.62%	5.50%
Bahrain	6.36%	5.99%	6.36%	5.99%

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### 4.2 Sensitivity analysis to underwriting risk variables

#### 4.2.1 GMM portfolios: Life Risk, Savings and Participating contracts

The following tables present information on how reasonably possible changes in assumptions made by the Group with regard to underwriting risk variables impact product line insurance liabilities and profit or loss and equity before and after risk mitigation by

reinsurance contracts held. The analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated.

Sensitivity on Liability and Profit (Group)	2025				2024			
	CSM In Force	IFRS 17 Profit	Change CSM In Force	Change IFRS 17 Profit	CSM In Force	IFRS 17 Profit	Change CSM In Force	Change IFRS 17 Profit
Base	10,491,778	109,514			11,914,124	(138,269)		
Mortality Loaded By 15%	10,462,130	138,972	(29,648)	29,458	11,896,554	(658,991)	(17,570)	(520,723)
Mortality Reduced By 20%	10,546,530	54,572	54,752	(54,942)	11,937,663	559,658	23,539	697,927
Disability Loaded By 35% In Year 1, 25% In Year 2 and Reduced By 20% Year 3 Onwards	10,491,630	109,472	(148)	(42)	11,914,116	(136,605)	(8)	1,664
Expense Loaded By 10% And Inflation + 1%	10,533,311	67,791	41,533	(41,723)	11,912,862	(172,571)	(1,262)	(34,302)
Lapse Loaded By 50%	10,463,243	137,859	(28,535)	28,345	11,914,392	(141,896)	268	(3,627)
Lapse Reduced By 50%	10,520,185	80,917	28,407	(28,597)	11,914,092	(134,774)	(32)	3,495
Mass Lapse Of 40%	9,775,081	826,022	(716,697)	716,507	11,060,341	(1,722,052)	(853,783)	(1,583,783)
Mortality + 0.15% In Year 1	10,515,125	85,978	23,347	(23,537)	11,897,955	(585,260)	(16,169)	(446,991)
Yield Curve + 1%	10,556,301	44,801	64,523	(64,713)	11,919,509	(420,621)	5,386	(282,352)
Yield Curve - 1%	10,416,601	184,501	(75,177)	74,987	11,908,247	176,800	(5,877)	315,068
Risk Adjustment Loaded By 10%	10,499,705	101,397	7,927	(8,117)	11,901,503	(147,266)	(12,621)	(8,997)
Risk Adjustment Loaded By 10%	10,483,471	117,631	(8,307)	8,117	11,926,745	(129,272)	12,621	8,997

#### 4.2.2 PAA Portfolios: Short term Life, Medical and General insurance contracts

The following table presents information on how reasonably possible changes in assumptions made by the Group with regard to underwriting risk variables impacts the insurance liabilities, profit or loss and equity of the Short term Life, Medical and General insurance contracts before and after risk mitigation by reinsurance contracts held. These contracts are measured under the PAA and, thus, only the LIC component and Loss component of insurance liabilities is sensitive to possible changes in underwriting risk variables.

The analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. No changes were made by the Group in the methods and assumptions used in preparing the below analysis.

		Group				Parent Company			
		2025	2024	2025	2024	2025	2024	2025	2024
Interest rate Sensitivity	Change in interest rate								
	Impact on profit before tax								
Insurance and reinsurance contracts	+100 BPS	(65,311)	-	326,338	-	-	-	238,967	-
	-100 BPS	(49,455)	-	(118,336)	-	-	-	75,206	-

### 5. Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise the following:

	Group		Parent Company	
	2025 (₹)	2024 (₹)	2025 (₹)	2024 (₹)
Deposits with banks for less than 90 days	6,076,412	5,229,678	-	-
Balances with banks (5(i))	18,160,525	20,378,758	95,537	5,825,299
Cash in hand	21,468	37,901	100	1,146
Cash and cash equivalents	<b>24,258,405</b>	<b>25,646,337</b>	<b>95,637</b>	<b>5,826,445</b>
Less: ECL on cash and bank balances (5(ii))	(82,170)	(94,049)	(246)	(28,442)
Cash and cash equivalents - net of ECL	<b>24,176,235</b>	<b>25,552,288</b>	<b>95,391</b>	<b>5,798,003</b>

5(i) Included in balances with banks are balances of ₹ 15,231,810 (2024: ₹ 19,321,640) with commercial banks in Oman, India and other GCC Countries, which are denominated in US Dollars, Indian Rupee and various GCC currencies.

5(ii) The ECL amounted to ₹ 82,170 (2024: ₹ 94,049) as at 31 December 2025 resulting in ECL charge on group cash and bank balances of ₹ 11,879 (2024: ₹ 35,608) for the year ended 31 December 2025.

### 6. Bank Deposits

	Group		Parent Company	
	2025 (₹)	2024 (₹)	2025 (₹)	2024 (₹)
Deposits	143,625,874	139,209,334	3,505,000	25,033,352
Less: ECL on bank deposits	(100,621)	(142,101)	(8,278)	(18,286)
	<b>143,525,253</b>	<b>139,067,233</b>	<b>3,496,722</b>	<b>25,015,066</b>

6.1 Deposits are held with commercial banks in the Sultanate of Oman, United Arab Emirates, Kingdom of Saudi Arabia, the State of Kuwait and Kingdom of Bahrain, denominated in Rial Omani of ₹ 46,512,246 (2024: ₹ 55,221,210), UAE Dirhams of ₹ 54,814,096 (2024: ₹ 39,468,392), Saudi Riyal of ₹ 33,297,264 (2024: ₹ 40,335,986), Kuwaiti dinar of ₹ 3,269,359 (2024: ₹ 3,216,850) and Bahraini Dinar of ₹ 966,896 (2024: ₹ 966,896) and carry effective annual interest rates ranging between 3.25% to 6.50% per annum (2024: ranging between 1.75% to 6.50% per annum).

6.2 The ECL amounted to ₹ 100,621 (2024: ₹ 142,101) as at 31 December 2025 resulting in ECL release on bank deposits balances of ₹ 41,480 (2024: ₹ 43,572) for the year ended 31 December 2025.

#### 6.3 The maturities of deposits at the reporting date are as follows:

	Group		Parent Company	
	2025	2024	2025	2024
Over three months but less than or equal to one year from the date of placement	58,093,726	43,227,945	-	2,888,159
More than one year from the date of placement	85,532,148	95,981,389	3,505,000	22,145,193
	<b>143,625,874</b>	<b>139,209,334</b>	<b>3,505,000</b>	<b>25,033,352</b>

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 7 (a) Investment in securities

	Group		Parent Company	
	2025	2024	2025	2024
Investments carried at FVTPL (7(a)(i))	42,370,080	9,451,353	72,914	81,075
Investments carried at amortised cost (7(a)(ii))	39,619,003	60,861,649	-	192,885
Investment carried at FVOCI (7(a)(iii))	102,203,064	66,358,293	82,810	29,178,445
	<b>184,192,147</b>	<b>136,671,295</b>	<b>155,724</b>	<b>29,452,405</b>

#### 7 (a)(i) Investments carried at fair value through profit or loss (FVTPL)

GROUP	2025		2024	
	Fair value	Cost	Fair value	Cost
<b>Local - Quoted</b>				
Equity & mutual funds	9,599,713	4,564,864	61,140	35,864
Bonds	8,781,443	8,778,495	8,546,744	8,200,324
	18,381,156	13,343,359	8,607,884	8,236,188
<b>Foreign - Quoted</b>				
Equity & mutual funds	23,988,924	23,527,103	843,469	557,937
	23,988,924	23,527,103	843,469	557,937
<b>Total</b>	<b>42,370,080</b>	<b>36,870,462</b>	<b>9,451,353</b>	<b>8,794,125</b>

PARENT COMPANY	2025		2024	
	Fair value	Cost	Fair value	Cost
Foreign- Quoted				
Equity & mutual funds	72,914	46,725	81,075	46,086
<b>Total</b>	<b>72,914</b>	<b>46,725</b>	<b>81,075</b>	<b>46,086</b>

#### (i) Movement in investments carried at FVTPL :

	Group		Parent Company	
	2025	2024	2025	2024
At the beginning of the year	9,451,353	29,600,128	81,075	310,406
Additions during the year	43,012,212	-	-	-
Disposals during the year - net	(10,896,340)	(20,244,125)	-	(250,566)
Realised gain / (loss) on disposal (note 27)	312,076	(55,464)	-	13,711
Fair value changes -net (note 27)	189,444	150,814	(8,161)	7,524
Amortisation during the year	301,335	-	-	-
<b>At the end of the year</b>	<b>42,370,080</b>	<b>9,451,353</b>	<b>72,914</b>	<b>81,075</b>

### 7 (a)(ii) Investments carried at amortised cost

	Group	
	2025	2024
Bonds	39,629,739	60,894,090
Less: Expected credit losses on Investments carried at amortised cost	(10,736)	(32,441)
	<b>39,619,003</b>	<b>60,861,649</b>

The Company holds various corporates bonds having carrying interest rate of 1.6% to 6.75%p.a. (2024:1.45% to 7.00%p.a.). These bonds are held till maturity.

	Parent Company	
	2025	2024
Bonds	-	192,886
Less: Expected credit losses on Investments carried at amortised cost	-	(1)
	<b>-</b>	<b>192,885</b>

#### (i) Movement in investments carried at amortised cost:

	Group		Parent Company	
	2025	2024	2025	2024
At the beginning of the year	60,861,649	58,146,262	192,885	192,427
Portfolio transfer of assets and liabilities net of ECL	-	-	(192,386)	-
Additions during the year	6,173,244	10,583,406	-	-
Matured /sold during the year	(27,851,022)	(7,825,200)	-	-
Amortisation during the year	(402,962)	(39,260)	(500)	458
Realised profit on disposal-net (note 27)	816,389	77	-	-
Movement in expected credit losses	21,705	(3,636)	1	-
<b>At the end of the year</b>	<b>39,619,003</b>	<b>60,861,649</b>	<b>-</b>	<b>192,885</b>

The ECL amounted to ₺ 10,736 (2024: ₺ 32,441) as at 31 December 2025 resulting in ECL release on investments carried at amortised cost of ₺ 21,705 (2024: charge of ₺ 3,636) for the year ended 31 December 2025.

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 7 (a)(iii) Investment carried at fair value through other comprehensive income (FVOCI)

GROUP	2025		2024	
	Fair value ₹	Cost ₹	Fair value ₹	Cost ₹
<b>Local</b>				
Unquoted- Equity & mutual funds	363,288	71,429	71,429	71,429
Quoted- Equity & mutual funds	8,839,978	7,947,335	1,842,923	1,806,363
Quoted- Bonds	23,442,508	23,506,628	31,983,287	22,101,704
	32,645,774	31,525,392	33,897,639	23,979,496
<b>Foreign</b>				
Unquoted- Equity & mutual funds	7,469,821	637,772	6,278,477	637,772
Quoted- Equity & mutual funds	82,810	301,685	6,126,173	4,505,152
Quoted- Bonds	62,004,659	61,887,045	20,056,004	24,171,041
	69,557,290	62,826,502	32,460,654	29,313,965
<b>Local and Foreign</b>	<b>102,203,064</b>	<b>94,351,894</b>	<b>66,358,293</b>	<b>53,293,461</b>
<b>PARENT COMPANY</b>				
	2025		2024	
	Fair value ₹	Cost ₹	Fair value ₹	Cost ₹
<b>Foreign</b>				
Unquoted	-	442,500	-	442,500
Quoted	82,810	301,685	29,178,445	27,446,227
<b>Local and Foreign</b>	<b>82,810</b>	<b>744,185</b>	<b>29,178,445</b>	<b>27,888,727</b>

#### (i) Movement in investments carried at FVOCI:

	Group		Parent Company	
	2025 ₹	2024 ₹	2025 ₹	2024 ₹
At the beginning of the year	66,358,293	35,921,741	29,178,445	27,114,527
Portfolio transfer of assets and liabilities (note 38)	-	-	(34,561,999)	-
Additions during the year	61,788,972	40,865,683	9,072,750	4,240,400
Disposals during the year	(31,235,339)	(13,193,905)	(5,056,030)	(2,697,162)
Realised gain on disposal of Bonds (note 27)	1,353,418	602	737,867	-
Fair value change-net	3,937,720	2,764,172	711,777	520,680
<b>At the end of the year</b>	<b>102,203,064</b>	<b>66,358,293</b>	<b>82,810</b>	<b>29,178,445</b>

The Group does not hold any investment in which its holdings exceed 10% of the market value of its investment portfolio at 31 December 2025 and 31 December 2024.

The ECL amounted to ₹ 7,416 (2024: ₹ 29,706) as at 31 December 2025 resulting in ECL release on investments carried at FVOCI of ₹ 22,314 (2024: charge of ₹ 16,454) for the year ended 31 December 2025. Out of the quoted investments, ₹ 85,447,166 (2024: ₹ 60,659,153) pertains to debt securities and ₹ 8,922,788 (2024: ₹ 7,895,978) pertains to equity securities. Unquoted investments includes substantially equity investments.

### 7 (b) Investment in subsidiaries

GROUP	Country of Incorporation	2025		2024	
		Holding %	Carrying Value ₹	Holding %	Carrying Value ₹
(i) NLGIC Support Services Pvt. Ltd. (NSSPL)	India	100	399,122	100	341,244
(ii) Inayah TPA LLC	UAE	100	521,042	100	737,224
(iii) Liva Insurance BSC ( C )	Bahrain	100	138,409,295	100	102,083,898
(iv) Liva Insurance SAOC*	Oman	100	42,135,722	100	41,036,621
			<b>181,465,181</b>		<b>144,198,987</b>
<b>PARENT COMPANY</b>			2025	2024	
<b>Movement in investments in subsidiaries:</b>			₹	₹	
At 1 January			144,198,987	145,516,034	
Share of profit/ (loss) of subsidiaries			15,052,221	(1,891,659)	
Additional investment in subsidiary on portfolio transfer of assets and liabilities (note 38)			20,107,448	-	
Movement in other comprehensive income			2,384,521	802,432	
Investment in subsidiary transfer to Liva Insurance BSC			(268,770)	-	
Dividend from subsidiaries			-	(228,984)	
Exchange differences on translation of foreign operations			(9,226)	1,164	
<b>At the end of the year</b>			<b>181,465,181</b>	<b>144,198,987</b>	

\* Liva Group SAOG holds a 62.5% interest in Liva Insurance SAOC. The remaining 37.5% interest is held by Liva Insurance BSC (c), hence Liva Group SAOG effectively owns 100% of Liva Insurance SAOC.

- The Parent Company has a fully owned subsidiary in India since 2016. NSSPL is engaged in the business of services and undertake activities relating to back office and support services for transaction processing for the Group.
- In 2017 the Parent Company initially acquired a 49% shareholding in Inayah TPA LLC, a third party administration company in UAE and accounted it as an associate. The parent company acquired control over Inayah TPA LLC by entering into an arrangement to gain beneficial ownership of the balance 51% shareholding of the company. Management has concluded that the Parent Company controls Inayah TPA LLC.
- The Parent Company holds a controlling stake in Liva Insurance SAOC, having increased its ownership from 47.5% to 62.5% following an additional investment in 2023. The remaining 37.5% is held by Liva Insurance BSC (c), a wholly owned subsidiary of the Group.
- Effective from 1 October 2025, Liva Group SAOG completed an internal restructuring whereby the operations of its UAE branch (NLG UAE) were transferred to LIVA Insurance B.S.C (c)- UAE Branches, which is a branch of LIVA Insurance B.S.C, a Bahrain joint stock company and a subsidiary of Liva Group SAOG. This restructuring was undertaken to streamline operations within the Group. (note 38)

## Notes to the separate and consolidated financial statements

For the year ended 31 December 2025

### 8. Insurance Contract Assets and Liabilities

Group 2025	Liabilities for remaining coverage- PAA		Liabilities for remaining coverage- GMM		LIC for Contracts under GMM	LIC for Contracts under PAA		
	Excluding loss component	Loss component	Excluding loss component	Loss component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment	Total
Insurance contract liabilities as at 01 January 2025	55,346,657	2,581,760	10,416,093	111,551	3,248,780	120,440,545	6,436,730	198,582,116
Insurance contract assets as at 01 January 2025	(676,181)	-	-	-	-	461,225	10,806	(204,150)
<b>Net insurance contract liabilities as at 01 January 2025</b>	<b>54,670,476</b>	<b>2,581,760</b>	<b>10,416,093</b>	<b>111,551</b>	<b>3,248,780</b>	<b>120,901,770</b>	<b>6,447,536</b>	<b>198,377,966</b>
Insurance revenue	(403,896,156)	-	(4,366,380)	-	-	-	-	(408,262,536)
Insurance service expenses	73,817,681	(667,334)	(621,833)	290,728	3,538,526	273,604,964	(3,083,385)	346,879,347
Incurred claims and other expenses	-	-	-	(42,645)	2,907,764	290,533,414	2,388,974	295,787,507
Amortisation of insurance acquisition cash flows	73,817,681	-	33,049	-	-	-	-	73,850,730
Losses on onerous contracts	-	(352,627)	-	333,373	-	-	-	(19,254)
Reversals of losses on onerous contracts	-	(314,707)	-	-	-	(9,049,270)	(1,951,502)	(11,315,479)
Changes to liabilities for incurred claims	-	-	-	-	(24,120)	(7,879,180)	(3,520,857)	(11,424,157)
Investment components	-	-	(654,882)	-	654,882	-	-	-
Insurance service result before reinsurance contracts held	(330,078,475)	(667,334)	(4,988,213)	290,728	3,538,526	273,604,964	(3,083,385)	(61,383,189)
Effect of movements in exchange rates	-	-	843,441	7,818	26,204	5,000,550	346,938	6,224,951
Insurance finance expenses	(53,452)	(3,730)	-	-	-	(90,847)	(9,380)	(157,409)
<b>Total changes in the statement of profit or loss and OCI</b>	<b>(330,131,927)</b>	<b>(671,064)</b>	<b>(4,144,772)</b>	<b>298,546</b>	<b>3,564,730</b>	<b>278,514,667</b>	<b>(2,745,827)</b>	<b>(55,315,647)</b>
<b>Cash flows</b>								
Premiums received	427,540,139	-	4,900,660	-	-	-	-	432,440,799
Claims and other expenses paid	-	-	-	-	(2,446,300)	(279,659,092)	-	(282,105,392)
Insurance acquisition cash flows	(75,863,448)	-	(258,055)	-	-	416,187	-	(75,705,316)
Total cash flows	351,676,691	-	4,642,605	-	(2,446,300)	(279,242,905)	-	74,630,091
<b>Net insurance contract liabilities as at 31 December 2025</b>	<b>76,215,240</b>	<b>1,910,696</b>	<b>10,913,926</b>	<b>410,097</b>	<b>4,367,210</b>	<b>120,173,532</b>	<b>3,701,709</b>	<b>217,692,410</b>
Insurance contract liabilities as at 31 December 2025	76,548,327	1,910,696	10,913,926	410,097	4,367,210	120,014,578	3,693,799	217,858,633
Insurance contract assets as at 31 December 2025	(333,087)	-	-	-	-	158,954	7,910	(166,223)
<b>Net insurance contract liabilities as at 31 December 2025</b>	<b>76,215,240</b>	<b>1,910,696</b>	<b>10,913,926</b>	<b>410,097</b>	<b>4,367,210</b>	<b>120,173,532</b>	<b>3,701,709</b>	<b>217,692,410</b>

Parent Company 2025	Liabilities for remaining coverage- PAA		Liabilities for remaining coverage- GMM		LIC for Contracts under GMM	LIC for Contracts under PAA		
	Excluding loss component	Loss component	Excluding loss component	Loss component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment	Total
Insurance contract liabilities as at 01 January 2025	11,657,238	654,994	-	-	-	21,914,737	1,936,276	36,163,245
Insurance contract assets as at 01 January 2025	-	-	-	-	-	-	-	-
<b>Net insurance contract liabilities as at 01 January 2025</b>	<b>11,657,238</b>	<b>654,994</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,914,737</b>	<b>1,936,276</b>	<b>36,163,245</b>
Insurance revenue	(109,318,051)	-	-	-	-	-	-	(109,318,051)
Insurance service expenses	14,464,058	(352,627)	-	-	-	89,484,809	550,442	104,146,682
Incurred claims and other expenses	-	-	-	-	-	91,409,333	2,276,688	93,686,021
Amortisation of insurance acquisition cash flows	14,464,058	-	-	-	-	-	-	14,464,058
Losses on onerous contracts	-	(352,627)	-	-	-	-	-	(352,627)
Changes to liabilities for incurred claims	-	-	-	-	-	(1,924,524)	(1,726,246)	(3,650,770)
Insurance service result before reinsurance contracts held	(94,853,993)	(352,627)	-	-	-	89,484,809	550,442	(5,171,369)
Insurance finance expenses	-	-	-	-	-	502,346	76,389	578,735
Effect of movements in exchange rates	(66,360)	(3,730)	-	-	-	(124,753)	(11,022)	(205,865)
<b>Total changes in the statement of profit or loss and OCI</b>	<b>(94,920,353)</b>	<b>(356,357)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>89,862,402</b>	<b>615,809</b>	<b>(4,798,499)</b>
<b>Cash flows</b>								
Premiums received	110,747,644	-	-	-	-	-	-	110,747,644
Claims and other expenses paid	-	-	-	-	-	(82,808,006)	-	(82,808,006)
Insurance acquisition cash flows	(15,257,328)	-	-	-	-	-	-	(15,257,328)
Total cash flows	95,490,316	-	-	-	-	(82,808,006)	-	12,682,310
Other movements	-	-	-	-	-	-	-	-
Portfolio transfer of assets and liabilities	(12,227,201)	(298,637)	-	-	-	(28,969,133)	(2,552,085)	(44,047,056)
<b>Net insurance contract liabilities as at 31 December 2025</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Insurance contract liabilities as at 31 December 2025	-	-	-	-	-	-	-	-
Insurance contract assets as at 31 December 2025	-	-	-	-	-	-	-	-
<b>Net insurance contract liabilities as at 31 December 2025</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Notes to the separate and consolidated financial statements

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### 8. Insurance Contract Assets and Liabilities

Group 2024	Liabilities for remaining coverage- PAA		Liabilities for remaining coverage- GMM		LIC for Contracts under GMM	LIC for Contracts under PAA		
	Excluding loss component	Loss component	Excluding loss component	Loss component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment	Total
Insurance contract liabilities as at 01 January 2024	33,514,140	3,388,622	11,113,244	25,856	2,570,337	93,759,488	4,223,321	148,595,008
Insurance contract assets as at 01 January 2024	(1,327,403)	3	-	-	-	373,540	64,164	(889,696)
<b>Net insurance contract liabilities as at 01 January 2024</b>	<b>32,186,737</b>	<b>3,388,625</b>	<b>11,113,244</b>	<b>25,856</b>	<b>2,570,337</b>	<b>94,133,028</b>	<b>4,287,485</b>	<b>147,705,312</b>
Insurance revenue	(326,708,992)	-	(2,750,684)	-	-	-	-	(329,459,676)
Insurance service expenses	62,562,593	(806,865)	(401,808)	83,882	2,880,734	286,077,990	1,888,071	352,284,597
Incurred claims and other expenses	-	-	-	(10,347)	2,426,491	287,600,497	5,249,503	295,266,144
Amortisation of insurance acquisition cash flows	62,562,593	-	13,801	-	-	-	-	62,576,394
Losses on onerous contracts	-	122,445	-	94,229	-	-	-	216,674
Reversals of losses on onerous contracts	-	(929,310)	-	-	-	-	-	(929,310)
Changes to liabilities for incurred claims	-	-	-	-	38,634	(1,522,507)	(3,361,432)	(4,845,305)
Investment components	-	-	(415,609)	-	415,609	-	-	-
Insurance service result before reinsurance contracts held	(264,146,399)	(806,865)	(3,152,492)	83,882	2,880,734	286,077,990	1,888,071	22,824,921
Insurance finance expenses	-	-	573,688	1,813	23,588	1,168,468	271,980	2,039,537
<b>Total changes in the statement of profit or loss and OCI</b>	<b>(264,146,399)</b>	<b>(806,865)</b>	<b>(2,578,804)</b>	<b>85,695</b>	<b>2,904,322</b>	<b>287,246,458</b>	<b>2,160,051</b>	<b>24,864,458</b>
<b>Cash flows</b>								
Premiums received	348,582,634	-	2,125,477	-	-	-	-	350,708,111
Claims and other expenses paid	-	-	-	-	(2,225,879)	(260,477,716)	-	(262,703,595)
Insurance acquisition cash flows	(61,952,496)	-	(243,824)	-	-	-	-	(62,196,320)
Total cash flows	286,630,138	-	1,881,653	-	(2,225,879)	(260,477,716)	-	25,808,196
<b>Net insurance contract liabilities as at 31 December 2024</b>	<b>54,670,476</b>	<b>2,581,760</b>	<b>10,416,093</b>	<b>111,551</b>	<b>3,248,780</b>	<b>120,901,770</b>	<b>6,447,536</b>	<b>198,377,966</b>
Insurance contract liabilities as at 31 December 2024	55,346,657	2,581,760	10,416,093	111,551	3,248,780	120,440,545	6,436,730	198,582,116
Insurance contract assets as at 31 December 2024	(676,181)	-	-	-	-	461,225	10,806	(204,150)
<b>Net insurance contract liabilities as at 31 December 2024</b>	<b>54,670,476</b>	<b>2,581,760</b>	<b>10,416,093</b>	<b>111,551</b>	<b>3,248,780</b>	<b>120,901,770</b>	<b>6,447,536</b>	<b>198,377,966</b>

Parent Company 2024	Liabilities for remaining coverage- PAA		Liabilities for remaining coverage- GMM		LIC for Contracts under GMM	LIC for Contracts under PAA		
	Excluding loss component	Loss component	Excluding loss component	Loss component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment	Total
Insurance contract liabilities as at 01 January 2024	11,661,175	532,549	-	-	-	19,466,105	1,219,810	32,879,639
Insurance contract assets as at 01 January 2024	-	-	-	-	-	-	-	-
<b>Net insurance contract liabilities as at 01 January 2024</b>	<b>11,661,175</b>	<b>532,549</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,466,105</b>	<b>1,219,810</b>	<b>32,879,639</b>
Insurance revenue	(116,621,868)	-	-	-	-	-	-	(116,621,868)
Insurance service expenses	15,237,295	122,445	-	-	-	104,605,747	640,978	120,606,465
Incurred claims and other expenses	-	-	-	-	-	98,771,786	1,661,959	100,433,745
Amortisation of insurance acquisition cash flows	15,237,295	-	-	-	-	-	-	15,237,295
Losses on onerous contracts	-	122,445	-	-	-	-	-	122,445
Changes to liabilities for incurred claims	-	-	-	-	-	5,833,961	(1,020,981)	4,812,980
Insurance service result before reinsurance contracts held	(101,384,573)	122,445	-	-	-	104,605,747	640,978	3,984,597
Insurance finance expenses	-	-	-	-	-	149,897	75,488	225,385
<b>Total changes in the statement of profit or loss and OCI</b>	<b>(101,384,573)</b>	<b>122,445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>104,755,644</b>	<b>716,466</b>	<b>4,209,982</b>
<b>Cash flows</b>								
Premiums received	118,162,443	-	-	-	-	-	-	118,162,443
Claims and other expenses paid	-	-	-	-	-	(102,307,012)	-	(102,307,012)
Insurance acquisition cash flows	(16,781,807)	-	-	-	-	-	-	(16,781,807)
Total cash flows	101,380,636	-	-	-	-	(102,307,012)	-	(926,376)
<b>Net insurance contract liabilities as at 31 December 2024</b>	<b>11,657,238</b>	<b>654,994</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,914,737</b>	<b>1,936,276</b>	<b>36,163,245</b>
Insurance contract liabilities as at 31 December 2024	11,657,238	654,994	-	-	-	21,914,737	1,936,276	36,163,245
Insurance contract assets as at 31 December 2024	-	-	-	-	-	-	-	-
<b>Net insurance contract liabilities as at 31 December 2024</b>	<b>11,657,238</b>	<b>654,994</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,914,737</b>	<b>1,936,276</b>	<b>36,163,245</b>

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### 9. Additional Notes for GMM

#### 9.1 Reconciliation of the measurement components of insurance contract balances— applicable to contracts measured under the GMM only as follows:

Group 2025	Present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
<b>Insurance contracts issued</b>				
Opening insurance contract assets	-	-	-	-
Opening insurance contract liabilities	(1,375,017)	824,808	14,326,633	13,776,424
<b>Net balance as at 01 January</b>	<b>(1,375,017)</b>	<b>824,808</b>	<b>14,326,633</b>	<b>13,776,424</b>
CSM recognised in profit or loss for the services provided	-	-	(2,073,326)	(2,073,326)
Change in the risk adjustment for nonfinancial risk for the risk expired	-	(142,693)	-	(142,693)
Experience adjustments – relating to insurance service expenses	(385,592)	-	-	(385,592)
<b>Changes that relate to current service</b>	<b>(385,592)</b>	<b>(142,693)</b>	<b>(2,073,326)</b>	<b>(2,601,611)</b>
Changes in estimates that adjust the CSM	773,784	(47,114)	(726,670)	-
Changes in estimates that result in onerous contract losses or reversal of losses	23,582	(21,821)	-	1,761
Experience adjustments – arising from premiums received in the period that relate to future service	3,780,732	(259,447)	(3,322,075)	199,210
Contracts initially recognised in the period	(670,089)	155,068	620,427	105,406
<b>Changes that relate to future services</b>	<b>3,908,009</b>	<b>(173,314)</b>	<b>(3,428,318)</b>	<b>306,377</b>
Changes that relate to past service – Changes in the FCF relating to the LIC	1,091,322	44,954	-	1,136,276
<b>Changes that relate to past service</b>	<b>1,091,322</b>	<b>44,954</b>	<b>-</b>	<b>1,136,276</b>
Insurance service result	(9,070,470)	570,975	8,311,619	(187,876)
Finance expenses from insurance contracts issued	270,222	17,236	311,631	599,089
<b>Total amounts recognised in comprehensive income</b>	<b>(8,800,248)</b>	<b>588,211</b>	<b>8,623,250</b>	<b>411,213</b>
<b>Cash flows</b>				
Premiums received	4,900,660	-	-	4,900,660
Claims and other directly attributable expenses paid	(2,446,300)	-	-	(2,446,300)
Insurance acquisition cash flows paid	(258,055)	-	-	(258,055)
<b>Total cash flows</b>	<b>2,196,305</b>	<b>-</b>	<b>-</b>	<b>2,196,305</b>
<b>Net balance as at 31 December</b>	<b>5,508,237</b>	<b>610,557</b>	<b>9,572,439</b>	<b>15,691,233</b>
Closing insurance contract assets	-	-	-	-
<b>Closing insurance contract liabilities</b>	<b>5,508,237</b>	<b>610,557</b>	<b>9,572,439</b>	<b>15,691,233</b>

Group 2024	Present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
<b>Insurance contracts issued</b>				
Opening insurance contract assets	-	-	-	-
Opening insurance contract liabilities	7,769,457	236,597	5,703,383	13,709,437
<b>Net balance as at 01 January</b>	<b>7,769,457</b>	<b>236,597</b>	<b>5,703,383</b>	<b>13,709,437</b>
CSM recognised in profit or loss for the services provided	-	-	(2,148,460)	(2,148,460)
Change in the risk adjustment for nonfinancial risk for the risk expired	-	(43,930)	-	(43,930)
Experience adjustments – relating to insurance service expenses	1,090,111	-	-	1,090,111
<b>Changes that relate to current service</b>	<b>1,090,111</b>	<b>(43,930)</b>	<b>(2,148,460)</b>	<b>(1,102,279)</b>
Changes in estimates that adjust the CSM	800,627	321,152	(1,121,779)	-
Changes in estimates that result in onerous contract losses or reversal of losses	43,471	4,418	-	47,889
Experience adjustments – arising from premiums received in the period that relate to future service	(11,082,183)	238,566	10,897,137	53,520
Contracts initially recognised in the period	(673,868)	27,664	684,721	38,517
<b>Changes that relate to future services</b>	<b>(10,911,953)</b>	<b>591,800</b>	<b>10,460,079</b>	<b>139,926</b>
Changes that relate to past service – Changes in the FCF relating to the LIC	751,372	23,105	-	774,477
<b>Changes that relate to past service</b>	<b>751,372</b>	<b>23,105</b>	<b>-</b>	<b>774,477</b>
Insurance service result	(9,070,470)	570,975	8,311,619	(187,876)
Finance expenses from insurance contracts issued	270,222	17,236	311,631	599,089
<b>Total amounts recognised in comprehensive income</b>	<b>(8,800,248)</b>	<b>588,211</b>	<b>8,623,250</b>	<b>411,213</b>
<b>Cash flows</b>				
Premiums received	2,125,477	-	-	2,125,477
Claims and other directly attributable expenses paid	(2,225,879)	-	-	(2,225,879)
Insurance acquisition cash flows paid	(243,824)	-	-	(243,824)
<b>Total cash flows</b>	<b>(344,226)</b>	<b>-</b>	<b>-</b>	<b>(344,226)</b>
<b>Net balance as at 31 December</b>	<b>(1,375,017)</b>	<b>824,808</b>	<b>14,326,633</b>	<b>13,776,424</b>
Closing insurance contract assets	-	-	-	-
<b>Closing insurance contract liabilities</b>	<b>(1,375,017)</b>	<b>824,808</b>	<b>14,326,633</b>	<b>13,776,424</b>

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For the Year Ended 31 December 2025

### 9.2 Impact of contracts recognised for the period ended

Group 2025	Non-onerous contracts originated	Onerous contracts originated	Total
<b>Insurance contracts issued</b>			
<b>Estimates of the present value of future cash outflows</b>			
Insurance acquisition cash flows	107,711	14,130	121,841
Claims and other directly attributable expenses	2,086,748	472,296	2,559,044
<b>Total estimates of the present value of future cash outflows</b>	<b>2,194,459</b>	<b>486,426</b>	<b>2,680,885</b>
Estimates of the present value of future cash inflows	(2,942,313)	(408,661)	(3,350,974)
<b>Contracts initially recognised in the period</b>	<b>(747,854)</b>	<b>77,765</b>	<b>(670,089)</b>
Risk adjustment for non-financial risk	127,039	28,029	155,068
CSM	620,427	-	620,427
<b>Increase in insurance contract liabilities from contracts recognised in the year</b>	<b>(388)</b>	<b>105,794</b>	<b>105,406</b>
<b>Group 2024</b>			
<b>Insurance contracts issued</b>			
<b>Estimates of the present value of future cash outflows</b>			
Insurance acquisition cash flows	20,997	61,502	82,499
Claims and other directly attributable expenses	560,080	93,310	653,390
<b>Total estimates of the present value of future cash outflows</b>	<b>581,077</b>	<b>154,812</b>	<b>735,889</b>
Estimates of the present value of future cash inflows	(1,285,565)	(124,192)	(1,409,757)
<b>Contracts initially recognised in the period</b>	<b>(704,488)</b>	<b>30,620</b>	<b>(673,868)</b>
Risk adjustment for non-financial risk	19,767	7,897	27,664
CSM	684,721	-	684,721
<b>Increase in insurance contract liabilities from contracts recognised in the year</b>	<b>-</b>	<b>38,517</b>	<b>38,517</b>

"Liva has achieved a landmark moment surpassing USD 1 Billion in Gross Written Premium and serving more than 2 million customers. This signals the strength and scale of Liva's impact across our markets, reinforcing customer trust and the dedication of our people."

Dr. Dhafar Al Shanfari  
Group Chief Operating Officer

## Notes to the separate and consolidated financial statements

For the year ended 31 December 2025

### 10. Reinsurance Contract Assets and Liabilities

Group 2025	Assets for remaining coverage- PAA		Assets for remaining coverage- GMM		Amounts recoverable on incurred under GMM		Amounts recoverable on incurred claims under PAA		Total
	Excluding loss-recovery component	Loss-recovery component	Excluding loss-recovery component	Loss-recovery component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment		
Reinsurance contract assets as at 01 January 2025	(22,930,295)	218,984	(489,930)	1,570,473	3,751,287	91,270,981	2,058,725		75,450,225
Reinsurance contract liabilities as at 01 January 2025	(49,056,347)	152,327	-	-	-	28,343,255	404,720		(20,156,045)
<b>Net reinsurance contract assets as at 01 January 2025</b>	<b>(71,986,642)</b>	<b>371,311</b>	<b>(489,930)</b>	<b>1,570,473</b>	<b>3,751,287</b>	<b>119,614,236</b>	<b>2,463,445</b>		<b>55,294,180</b>
An allocation of reinsurance premiums	(74,392,632)	-	(2,330,437)	-	-	-	-		(76,723,069)
Amounts recoverable from reinsurers for incurred claims	-	(370,275)	(10,975)	222,347	1,677,432	28,280,905	(731,419)		29,068,015
Amounts recoverable for incurred claims and other expenses	-	-	-	(41,963)	1,289,320	43,001,994	503,319		44,752,670
Reinsurer's share of losses on onerous contracts	-	83,423	-	-	-	-	-		83,423
Reinsurer's share of reversals of losses on onerous contracts	-	(453,698)	(10,975)	264,310	-	(1,323,701)	123,194		(1,400,870)
Changes to amounts recoverable for incurred claims	-	-	-	-	388,112	(13,493,834)	(1,357,932)		(14,463,654)
Effect of changes in non-performance risk of reinsurers	-	-	-	-	-	96,446	-		96,446
Net income or (expense) from reinsurance contracts held	(74,392,632)	(370,275)	(2,341,412)	222,347	1,677,432	28,280,905	(731,419)		(47,655,054)
Reinsurance finance income	-	-	265,528	14,900	16,221	6,674,376	132,133		7,103,158
Effect of movements in exchange rates	225,597	(1,036)	-	-	-	(216,894)	(3,028)		4,639
<b>Total changes in the statement of comprehensive income</b>	<b>(74,167,035)</b>	<b>(371,311)</b>	<b>(2,075,884)</b>	<b>237,247</b>	<b>1,693,653</b>	<b>34,738,387</b>	<b>(602,314)</b>		<b>(40,547,257)</b>
<b>Cash flows</b>									
Premiums paid	44,247,428	-	490,753	-	-	-	-		44,738,181
Amounts received	(507)	-	-	-	(7,309)	(27,598,223)	-		(27,606,039)
<b>Total cash flows</b>	<b>44,246,921</b>	<b>-</b>	<b>490,753</b>	<b>-</b>	<b>(7,309)</b>	<b>(27,598,223)</b>	<b>-</b>		<b>17,132,142</b>
Other movements	(13,374)	-	-	-	-	41,676	1,001		29,303
<b>Net reinsurance contract assets as at 31 December 2025</b>	<b>(101,920,130)</b>	<b>1</b>	<b>(2,075,061)</b>	<b>1,807,720</b>	<b>5,437,631</b>	<b>126,796,076</b>	<b>1,862,132</b>		<b>31,908,369</b>
Reinsurance contract assets as at 31 December 2025	(15,065,869)	1	(2,075,061)	1,807,720	5,437,631	60,036,657	1,587,115		51,728,194
Reinsurance contract liabilities as at 31 December 2025	(86,854,261)	-	-	-	-	66,759,419	275,017		(19,819,825)
<b>Net reinsurance contract assets as at 31 December 2025</b>	<b>(101,920,130)</b>	<b>1</b>	<b>(2,075,061)</b>	<b>1,807,720</b>	<b>5,437,631</b>	<b>126,796,076</b>	<b>1,862,132</b>		<b>31,908,369</b>

Parent Company 2025	Assets for remaining coverage- PAA		Assets for remaining coverage- GMM		Amounts recoverable on incurred under GMM		Amounts recoverable on incurred claims under PAA		Total
	Excluding loss-recovery component	Loss-recovery component	Excluding loss-recovery component	Loss-recovery component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment		
Reinsurance contract assets as at 01 January 2025	(12,117,335)	29,595	-	-	-	12,923,955	201,468		1,037,683
Reinsurance contract liabilities as at 01 January 2025	(27,534,766)	152,327	-	-	-	25,191,194	330,939		(1,860,306)
<b>Net reinsurance contract assets as at 01 January 2025</b>	<b>(39,652,101)</b>	<b>181,922</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,115,149</b>	<b>532,407</b>		<b>(822,623)</b>
An allocation of reinsurance premiums	(25,049,782)	-	-	-	-	-	-		(25,049,782)
Amounts recoverable from reinsurers for incurred claims	-	(107,121)	-	-	-	21,994,956	129,708		22,017,543
Amounts recoverable for incurred claims and other expenses	-	-	-	-	-	23,458,150	614,970		24,073,120
Reinsurer's share of losses on onerous contracts	-	(107,121)	-	-	-	-	-		(107,121)
Reinsurer's share of reversals of losses on onerous contracts	-	-	-	-	-	(1,463,482)	(485,262)		(1,948,744)
Effect of changes in non-performance risk of reinsurers	-	-	-	-	-	288	-		288
Net income or (expense) from reinsurance contracts held	(25,049,782)	(107,121)	-	-	-	21,994,956	129,708		(3,032,239)
Reinsurance finance income	-	-	-	-	-	746,066	21,004		767,070
Effect of movements in exchange rates	225,724	(1,036)	-	-	-	(216,975)	(3,031)		4,682
<b>Total changes in the statement of comprehensive income</b>	<b>(24,824,058)</b>	<b>(108,157)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,524,047</b>	<b>147,681</b>		<b>(2,260,487)</b>
<b>Cash flows</b>									
Premiums paid	1,672,882	-	-	-	-	-	-		1,672,882
Amounts received	-	-	-	-	-	(673,621)	-		(673,621)
<b>Total cash flows</b>	<b>1,672,882</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(673,621)</b>	<b>-</b>		<b>999,261</b>
Other movements	-	-	-	-	-	-	-		-
Portfolio transfer of assets and liabilities	62,803,277	(73,765)	-	-	-	(59,965,575)	(680,088)		2,083,849
<b>Net reinsurance contract assets as at 31 December 2025</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
Reinsurance contract assets as at 31 December 2025	-	-	-	-	-	-	-		-
Reinsurance contract liabilities as at 31 December 2025	-	-	-	-	-	-	-		-
<b>Net reinsurance contract assets as at 31 December 2025</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>

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### 10. Reinsurance Contract Assets and Liabilities (Continued)

Group 2024	Assets for remaining coverage- PAA		Assets for remaining coverage- GMM		Amounts recoverable on incurred under GMM		Amounts recoverable on incurred claims under PAA		Total
	Excluding loss-recovery component	Loss-recovery component	Excluding loss-recovery component	Loss-recovery component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment		
Reinsurance contract assets as at 01 January 2024	(8,064,057)	155,132	276,764	1,506,347	2,701,649	31,256,016	841,120	28,672,971	
Reinsurance contract liabilities as at 01 January 2024	(30,758,786)	128,721	-	-	-	17,090,250	340,155	(13,199,660)	
<b>Net reinsurance contract assets as at 01 January 2024</b>	<b>(38,822,843)</b>	<b>283,853</b>	<b>276,764</b>	<b>1,506,347</b>	<b>2,701,649</b>	<b>48,346,266</b>	<b>1,181,275</b>	<b>15,473,311</b>	
An allocation of reinsurance premiums	(75,395,964)	-	(1,309,330)	-	-	-	-	(76,705,294)	
Amounts recoverable from reinsurers for incurred claims	-	87,457	(188)	60,474	1,321,199	91,207,277	1,209,785	93,886,004	
Amounts recoverable for incurred claims and other expenses	-	-	-	(6,665)	1,120,769	91,198,559	2,260,640	94,573,303	
Reinsurer's share of losses on onerous contracts	-	154,596	-	-	-	-	-	154,596	
Reinsurer's share of reversals of losses on onerous contracts	-	(67,139)	(188)	67,139	-	-	-	(188)	
Changes to amounts recoverable for incurred claims	-	-	-	-	200,430	148,893	(1,050,855)	(701,532)	
Effect of changes in non-performance risk of reinsurers	-	-	-	-	-	(140,175)	-	(140,175)	
Net income or (expense) from reinsurance contracts held	(75,395,964)	87,457	(1,309,518)	60,474	1,321,199	91,207,277	1,209,785	17,180,710	
Reinsurance finance income	-	-	136,996	3,652	14,443	(43,670)	72,385	183,806	
<b>Total changes in the statement of comprehensive income</b>	<b>(75,395,964)</b>	<b>87,457</b>	<b>(1,172,522)</b>	<b>64,126</b>	<b>1,335,642</b>	<b>91,163,607</b>	<b>1,282,170</b>	<b>17,364,516</b>	
<b>Cash flows</b>									
Premiums paid	42,232,165	-	405,828	-	-	-	-	42,637,993	
Amounts received	-	-	-	-	(286,004)	(19,895,637)	-	(20,181,641)	
Total cash flows	42,232,165	-	405,828	-	(286,004)	(19,895,637)	-	22,456,352	
<b>Net reinsurance contract assets as at 31 December 2024</b>	<b>(71,986,642)</b>	<b>371,311</b>	<b>(489,930)</b>	<b>1,570,473</b>	<b>3,751,287</b>	<b>119,614,236</b>	<b>2,463,445</b>	<b>55,294,180</b>	
Reinsurance contract assets as at 31 December 2024	(22,930,295)	218,984	(489,930)	1,570,473	3,751,287	91,270,981	2,058,725	75,450,225	
Reinsurance contract liabilities as at 31 December 2024	(49,056,347)	152,327	-	-	-	28,343,255	404,720	(20,156,045)	
<b>Net reinsurance contract assets as at 31 December 2024</b>	<b>(71,986,642)</b>	<b>371,311</b>	<b>(489,930)</b>	<b>1,570,473</b>	<b>3,751,287</b>	<b>119,614,236</b>	<b>2,463,445</b>	<b>55,294,180</b>	

Parent Company 2024	Assets for remaining coverage- PAA		Assets for remaining coverage- GMM		Amounts recoverable on incurred under GMM		Amounts recoverable on incurred claims under PAA		Total
	Excluding loss-recovery component	Loss-recovery component	Excluding loss-recovery component	Loss-recovery component	Estimates of present value of future cashflows	Estimates of present value of future cashflows	Risk Adjustment		
Reinsurance contract assets as at 01 January 2024	(6,191,223)	49,786	-	-	-	7,742,271	115,371	1,716,205	
Reinsurance contract liabilities as at 01 January 2024	(18,217,684)	126,323	-	-	-	16,879,671	233,181	(978,509)	
<b>Net reinsurance contract assets as at 01 January 2024</b>	<b>(24,408,907)</b>	<b>176,109</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24,621,942</b>	<b>348,552</b>	<b>737,696</b>	
An allocation of reinsurance premiums	(26,823,086)	-	-	-	-	-	-	(26,823,086)	
Amounts recoverable from reinsurers for incurred claims	-	5,813	-	-	-	26,191,532	163,016	26,360,361	
Amounts recoverable for incurred claims and other expenses	-	-	-	-	-	25,166,679	510,111	25,676,790	
Reinsurer's share of losses on onerous contracts	-	5,813	-	-	-	-	-	5,813	
Reinsurer's share of reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	
Changes to amounts recoverable for incurred claims	-	-	-	-	-	1,027,385	(347,095)	680,290	
Effect of changes in non-performance risk of reinsurers	-	-	-	-	-	(2,532)	-	(2,532)	
Net income or (expense) from reinsurance contracts held	(26,823,086)	5,813	-	-	-	26,191,532	163,016	(462,725)	
Reinsurance finance income	-	-	-	-	-	272,904	20,839	293,743	
<b>Total changes in the statement of comprehensive income</b>	<b>(26,823,086)</b>	<b>5,813</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,464,436</b>	<b>183,855</b>	<b>(168,982)</b>	
<b>Cash flows</b>									
Premiums paid	11,579,892	-	-	-	-	-	-	11,579,892	
Amounts received	-	-	-	-	-	(12,971,229)	-	(12,971,229)	
Total cash flows	11,579,892	-	-	-	-	(12,971,229)	-	(1,391,337)	
<b>Net reinsurance contract assets as at 31 December 2024</b>	<b>(39,652,101)</b>	<b>181,922</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,115,149</b>	<b>532,407</b>	<b>(822,623)</b>	
Reinsurance contract assets as at 31 December 2024	(12,117,335)	29,595	-	-	-	12,923,955	201,468	1,037,683	
Reinsurance contract liabilities as at 31 December 2024	(27,534,766)	152,327	-	-	-	25,191,194	330,939	(1,860,306)	
<b>Net reinsurance contract (liabilities)</b>	<b>(39,652,101)</b>	<b>181,922</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,115,149</b>	<b>532,407</b>	<b>(822,623)</b>	

## Notes to the separate and consolidated financial statements

For the year ended 31 December 2025

### 11. Additional Notes for GMM

#### 11.1 Reconciliation of the measurement components of reinsurance contract balances – applicable to contracts measured under the GMM only as follows:

Group 2025	Present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
<b>Reinsurance contracts issued</b>				
Opening insurance contract assets	1,810,689	608,631	2,412,511	4,831,831
Opening insurance contract liabilities	-	-	-	-
<b>Net balance as at 01 January</b>	<b>1,810,689</b>	<b>608,631</b>	<b>2,412,511</b>	<b>4,831,831</b>
CSM recognised in profit or loss for the services provided	-	-	(866,680)	(866,680)
Change in the risk adjustment for nonfinancial risk for the risk expired	-	(89,053)	-	(89,053)
Experience adjustments – relating to incurred claims and other directly attributable expenses recovery	(1,409,358)	-	-	(1,409,358)
<b>Changes that relate to current service</b>	<b>(1,409,358)</b>	<b>(89,053)</b>	<b>(866,680)</b>	<b>(2,365,091)</b>
Changes in estimates that adjust the CSM	95,837	(30,593)	(65,245)	(1)
Changes in estimates that do not adjust the CSM	35,232	(18,889)	-	16,343
Contracts initially recognised in the period	(329,873)	75,593	327,768	73,488
Experience adjustments – arising from premiums received in the period that relate to future service	486,131	(214,563)	(108,063)	163,505
<b>Changes that relate to future services</b>	<b>287,327</b>	<b>(188,452)</b>	<b>154,460</b>	<b>253,335</b>
Changes that relate to past service – Changes in the FCF relating to incurred claims recovery	1,637,428	32,695	-	1,670,123
<b>Changes that relate to past service</b>	<b>1,637,428</b>	<b>32,695</b>	<b>-</b>	<b>1,670,123</b>
Net income / (expenses) from reinsurance contracts held	515,397	(244,810)	(712,220)	(441,633)
Finance expenses from insurance contracts issued	121,125	39,664	135,860	296,649
<b>Total amounts recognised in comprehensive income</b>	<b>636,522</b>	<b>(205,146)</b>	<b>(576,360)</b>	<b>(144,984)</b>
<b>Cash flows</b>				
Premiums paid net of ceding commissions and other directly attributable expenses paid	405,828	-	-	490,753
Recoveries from reinsurance	(7,309)	-	-	(7,309)
<b>Total cash flows</b>	<b>483,444</b>	<b>-</b>	<b>-</b>	<b>483,444</b>
<b>Net balance as at 31 December</b>	<b>2,930,654</b>	<b>403,485</b>	<b>1,836,151</b>	<b>5,170,290</b>
Closing reinsurance contract assets	2,930,654	403,485	1,836,151	5,170,290
Closing reinsurance contract liabilities	-	-	-	-

Group 2024	Present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
<b>Reinsurance contracts issued</b>				
Opening insurance contract assets	3,433,787	116,579	934,394	4,484,760
Opening insurance contract liabilities	-	-	-	-
<b>Net balance as at 01 January</b>	<b>3,433,787</b>	<b>116,579</b>	<b>934,394</b>	<b>4,484,760</b>
Portfolio transfer of assets and liabilities	-	-	(533,934)	(533,934)
CSM recognised in profit or loss for the services provided	-	-	(533,934)	(533,934)
Change in the risk adjustment for nonfinancial risk for the risk expired	-	(14,202)	-	(14,202)
Experience adjustments – relating to incurred claims and other directly attributable expenses recovery	(481,857)	-	-	(481,857)
<b>Changes that relate to current service</b>	<b>(481,857)</b>	<b>(14,202)</b>	<b>(533,934)</b>	<b>(1,029,993)</b>
Changes in estimates that adjust the CSM	1,523,828	328,347	(1,852,175)	-
Changes in estimates that do not adjust the CSM	20,384	1,187	-	21,571
Contracts initially recognised in the period	(259,135)	11,261	271,079	23,205
Experience adjustments – arising from premiums received in the period that relate to future service	(3,652,948)	141,922	3,533,201	22,175
<b>Changes that relate to future services</b>	<b>(2,367,871)</b>	<b>482,717</b>	<b>1,952,105</b>	<b>66,951</b>
Changes that relate to past service – Changes in the FCF relating to incurred claims recovery	1,019,999	15,197	-	1,035,196
<b>Changes that relate to past service</b>	<b>1,019,999</b>	<b>15,197</b>	<b>-</b>	<b>1,035,196</b>
Net income / (expenses) from reinsurance contracts held	(1,829,729)	483,713	1,418,171	72,155
Finance expenses from insurance contracts issued	86,807	8,339	59,945	155,091
<b>Total amounts recognised in comprehensive income</b>	<b>(1,742,922)</b>	<b>492,052</b>	<b>1,478,116</b>	<b>227,246</b>
<b>Cash flows</b>				
Premiums paid net of ceding commissions and other directly attributable expenses paid	405,828	-	-	405,828
Recoveries from reinsurance	(286,004)	-	-	(286,004)
<b>Total cash flows</b>	<b>119,824</b>	<b>-</b>	<b>-</b>	<b>119,824</b>
<b>Net balance as at 31 December</b>	<b>1,810,689</b>	<b>608,631</b>	<b>2,412,510</b>	<b>4,831,830</b>
Closing insurance contract assets	1,810,689	608,631	2,412,510	4,831,830
Closing insurance contract liabilities	-	-	-	-

## Notes to the separate and consolidated financial statements

For the year ended 31 December 2025

### 11.2 Impact of contracts recognised for the year ended

Group 2025	Contracts initiated without loss-recovery component	Contracts initiated with loss-recovery component	Total
<b>Reinsurance contracts held</b>			
Estimates of the present value of future cash inflows	150,838	1,626,490	1,777,328
Estimates of the present value of future cash outflows	(152,297)	(1,295,158)	(1,447,455)
Risk adjustment for non-financial risk	(8,190)	(67,403)	(75,593)
CSM	(63,839)	(263,929)	(327,768)
<b>Increase in reinsurance contract assets from contracts recognised in the year</b>	<b>(73,488)</b>	<b>-</b>	<b>(73,488)</b>

Group 2024	Contracts initiated without loss-recovery component	Contracts initiated with loss-recovery component	Total
<b>Reinsurance contracts held</b>			
Estimates of the present value of future cash inflows	3,145	655,594	658,739
Estimates of the present value of future cash outflows	(8,387)	(391,217)	(399,604)
Risk adjustment for non-financial risk	(275)	(10,986)	(11,261)
CSM	(17,688)	(253,391)	(271,079)
<b>Increase in reinsurance contract assets from contracts recognised in the year</b>	<b>(23,205)</b>	<b>-</b>	<b>(23,205)</b>

### 12. Expected Recognition of the Contractual Service Margin

12 (a) An analysis of the expected recognition of the CSM remaining at the end of the reporting period for contracts not measured under PAA, in profit or loss is provided in the following table (number of years until expected to be recognised).

Group	1 year	2 year	3 year	4 year	5 year	> 6 year	Total
<b>31 December 2025</b>							
Total CSM for insurance contracts issued	1,614,211	1,365,942	1,145,799	962,127	804,710	3,679,650	9,572,439
Total CSM for reinsurance contracts held	(433,050)	(323,238)	(242,550)	(183,320)	(129,420)	(524,573)	(1,836,151)
<b>Total</b>	<b>1,181,161</b>	<b>1,042,704</b>	<b>903,249</b>	<b>778,807</b>	<b>675,290</b>	<b>3,155,077</b>	<b>7,736,288</b>

Group	1 year	2 year	3 year	4 year	5 year	> 6 year	Total
<b>31 December 2024</b>							
Total CSM for insurance contracts issued	2,057,618	1,836,427	1,628,878	1,428,811	1,245,902	6,128,997	14,326,633
Total CSM for reinsurance contracts held	(504,852)	(409,948)	(313,438)	(252,111)	(199,652)	(732,509)	(2,412,510)
<b>Total</b>	<b>1,552,766</b>	<b>1,426,479</b>	<b>1,315,440</b>	<b>1,176,700</b>	<b>1,046,250</b>	<b>5,396,488</b>	<b>11,914,123</b>

12 (b) Details of the measurement components of insurance and reinsurance contract balances measured under both PAA and GMM as follows:

	Group 2025			Parent Company 2025		
	PAA	GMM	Total	PAA	GMM	Total
Insurance contract assets	166,223	-	166,223	-	-	-
Insurance contract liabilities	(202,167,400)	(15,691,233)	(217,858,633)	-	-	-
Reinsurance contract assets	46,557,905	5,170,289	51,728,194	-	-	-
Reinsurance contract liabilities	(19,819,825)	-	(19,819,825)	-	-	-
	<b>(175,263,097)</b>	<b>(10,520,944)</b>	<b>(185,784,041)</b>	<b>-</b>	<b>-</b>	<b>-</b>

	Group 2025			Parent Company 2025		
	PAA	GMM	Total	PAA	GMM	Total
Insurance contract assets	204,150	-	204,150	-	-	-
Insurance contract liabilities	(184,805,690)	(13,776,426)	(198,582,116)	(36,163,245)	-	(36,163,245)
Reinsurance contract assets	70,618,394	4,831,831	75,450,225	1,037,683	-	1,037,683
Reinsurance contract liabilities	(20,156,045)	-	(20,156,045)	(1,860,306)	-	(1,860,306)
	<b>(134,139,191)</b>	<b>(8,944,595)</b>	<b>(143,083,786)</b>	<b>(36,985,868)</b>	<b>-</b>	<b>(36,985,868)</b>

\*During the year 2025, the Parent Company has transferred all insurance related assets and liabilities of UAE branch portfolio to Liva Insurance BSC (c).

## Notes to the separate and consolidated financial statements

For the year ended 31 December 2025

### 13. Other Receivables and Prepayment

	Group		Parent Company	
	2025	2024	2025	2024
Other receivables	15,269,041	14,700,190	5,288,163	2,581,017
Accrued interest	7,546,123	6,229,708	64,379	919,190
	<b>22,815,164</b>	<b>20,929,898</b>	<b>5,352,542</b>	<b>3,500,207</b>
Provision for doubtful debts	(109,430)	(109,430)	(109,430)	(109,430)
Expected credit losses of other receivables	(43,885)	(28,368)	(72)	(594)
	<b>22,661,849</b>	<b>20,792,100</b>	<b>5,243,040</b>	<b>3,390,183</b>

### 14. Loans to Policyholders

Loans to policyholders are generally advanced at 90% of the cash value of the respective policies and carry an annual effective rate of interest of 9.5% (2024: 9.5%). The loans are secured against the cash values of the respective policies, and do not have specific repayment terms.

### 15. Restrictions on Transfer of Assets

In accordance with the law governing the operation of insurance companies within the Sultanate of Oman, the Group has identified to the Financial Services Authority certain specific bank deposits, investments and loans to policyholders included in the separate and consolidated statement of financial position of **₹ 79,794,521** (2024: **₹ 77,968,656**). The Group can transfer these assets with the prior approval of the Financial Services Authority. The Group has provided bank guarantee of **₹ 50,000** (2024: **₹ 50,000**) to the Oman Unified Bureau for the Orange Card which is secured by a fixed deposit.

In accordance with the law governing the operation of insurance companies within the United Arab Emirates, State of Kuwait, Kingdom of Saudi Arabia and Kingdom of Bahrain the Group has identified to the Central Bank of the United Arab Emirates, The Ministry of Commerce and Industry, Kuwait, Saudi Central Bank and Central Bank of Bahrain respectively, fixed deposits of **₹ 1,693,119** (2024: **₹ 1,764,418**), **₹ 3,270,395** (2024: **₹ 3,216,850**), **₹ 4,106,667** (2024: **₹ 4,520,003**) and **₹ 165,861** (2024: **₹ 157,078**) which can be used by the Group with the prior approval of the respective authorities.

"We believe progress starts with protection. In 2025, we strengthened the foundations that allow us to fulfil that commitment – empowering individuals, families, and businesses across the GCC to thrive with confidence."

David Healy  
Group Chief Executive Officer

## Notes to the separate and consolidated financial statements

### For the Year Ended 31 December 2025

#### 16. Property and Equipment

Group 2025	Land and Building	Right-of-use asset	Motor Vehicles	Furniture and equipment	Computer equipment	Work-in-Progress	Total
<b>Cost</b>							
At 1 January 2025	3,997,888	4,955,862	312,688	5,575,963	10,604,002	28,494	25,474,897
Additions	-	651,504	-	324,739	305,889	229,283	1,511,415
Disposals/Reclassification and write offs	-	(238)	(15,910)	148	(422,617)	(64,494)	(503,111)
<b>At 31 December 2025</b>	<b>3,997,888</b>	<b>5,607,128</b>	<b>296,778</b>	<b>5,900,850</b>	<b>10,487,274</b>	<b>193,283</b>	<b>26,483,201</b>
<b>Accumulated depreciation</b>							
At 1 January 2025	540,501	3,407,444	306,601	4,149,204	9,028,436	-	17,432,186
Charge for the year	85,092	746,691	3,679	403,498	687,856	-	1,926,816
Disposals and write offs	-	441	(15,946)	(118)	(300,942)	-	(316,565)
<b>At 31 December 2025</b>	<b>625,593</b>	<b>4,154,576</b>	<b>294,334</b>	<b>4,552,584</b>	<b>9,415,350</b>	<b>-</b>	<b>19,042,437</b>
<b>Net book amount</b>							
<b>At 31 December 2025</b>	<b>3,372,295</b>	<b>1,452,552</b>	<b>2,444</b>	<b>1,348,266</b>	<b>1,071,924</b>	<b>193,283</b>	<b>7,440,764</b>
<b>Group 2024</b>							
<b>Cost</b>							
At 1 January 2024	3,997,888	4,292,225	312,688	4,411,768	9,980,217	256,562	23,251,348
Additions	-	668,482	-	1,168,227	623,785	373,933	2,834,427
Disposals and write offs	-	(4,845)	-	(4,032)	-	(602,001)	(610,878)
<b>At 31 December 2024</b>	<b>3,997,888</b>	<b>4,955,862</b>	<b>312,688</b>	<b>5,575,963</b>	<b>10,604,002</b>	<b>28,494</b>	<b>25,474,897</b>
<b>Accumulated depreciation</b>							
At 1 January 2024	455,409	2,844,541	302,950	3,863,389	8,148,715	-	15,615,004
Charge for the year	85,092	562,903	3,651	289,847	879,721	-	1,821,214
Disposals and write offs	-	-	-	(4,032)	-	-	(4,032)
<b>At 31 December 2024</b>	<b>540,501</b>	<b>3,407,444</b>	<b>306,601</b>	<b>4,149,204</b>	<b>9,028,436</b>	<b>-</b>	<b>17,432,186</b>
<b>Net book amount</b>							
<b>At 31 December 2024</b>	<b>3,457,387</b>	<b>1,548,418</b>	<b>6,087</b>	<b>1,426,759</b>	<b>1,575,566</b>	<b>28,494</b>	<b>8,042,711</b>

Parent Company 2025	Land and Building	Right-of-use asset	Motor Vehicles	Furniture and equipment	Computer equipment	Total
<b>Cost</b>						
At 1 January 2025	3,799,175	68,135	47,677	273,734	805,654	4,994,375
Portfolio transfer of assets and liabilities	-	(68,135)	(47,677)	(80,827)	(537,279)	(733,918)
Additions	-	-	-	8,318	1,718	10,036
Disposals and write offs	-	-	-	-	(118,017)	(118,017)
<b>At 31 December 2025</b>	<b>3,799,175</b>	<b>-</b>	<b>-</b>	<b>201,225</b>	<b>152,076</b>	<b>4,152,476</b>
<b>Accumulated depreciation</b>						
At 1 January 2025	529,850	29,201	47,676	88,410	498,503	1,193,640
Portfolio transfer of assets and liabilities	84,372	21,776	-	40,243	28,736	175,127
Charge for the year	-	(50,977)	(47,676)	(76,417)	(505,742)	(680,812)
Disposals and write offs	-	-	-	-	(14,849)	(14,849)
<b>At 31 December 2025</b>	<b>614,222</b>	<b>-</b>	<b>-</b>	<b>52,236</b>	<b>6,648</b>	<b>673,106</b>
<b>Net book amount</b>						
<b>At 31 December 2025</b>	<b>3,184,953</b>	<b>-</b>	<b>-</b>	<b>148,989</b>	<b>145,428</b>	<b>3,479,370</b>
<b>Parent Company 2024</b>						
<b>Cost</b>						
At 1 January 2024	3,799,175	-	47,677	80,827	566,592	4,494,271
Additions	-	68,135	-	192,907	239,062	500,104
<b>At 31 December 2024</b>	<b>3,799,175</b>	<b>68,135</b>	<b>47,677</b>	<b>273,734</b>	<b>805,654</b>	<b>4,994,375</b>
<b>Accumulated depreciation</b>						
At 1 January 2024	445,478	-	47,676	72,881	435,929	1,001,964
Charge for the year	84,372	29,201	-	15,529	62,574	191,676
<b>At 31 December 2024</b>	<b>529,850</b>	<b>29,201</b>	<b>47,676</b>	<b>88,410</b>	<b>498,503</b>	<b>1,193,640</b>
<b>Net book amount</b>						
<b>At 31 December 2024</b>	<b>3,269,325</b>	<b>38,934</b>	<b>1</b>	<b>185,324</b>	<b>307,151</b>	<b>3,800,735</b>

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### 17. Intangible Assets (including Goodwill)

	Group		Parent Company	
	2025	2024	2025	2024
Intangible Assets (note 17.1)	2,426,786	2,712,997	208,177	231,773
Goodwill	24,864,231	24,864,231	-	-
	<b>27,291,017</b>	<b>27,577,228</b>	<b>208,177</b>	<b>231,773</b>

#### 17.1 Movement in Intangible assets

	Group		Parent Company	
	2025	2024	2025	2024
<b>Cost</b>				
At 1 January	4,946,660	4,781,992	373,349	373,349
Additions/Reclassification	838,949	164,668	-	-
<b>At 31 December</b>	<b>5,785,609</b>	<b>4,946,660</b>	<b>373,349</b>	<b>373,349</b>
<b>Accumulated depreciation</b>				
At 1 January	2,233,663	1,338,326	141,576	117,980
Charge for the year	1,125,160	895,337	23,596	23,596
<b>At 31 December</b>	<b>3,358,823</b>	<b>2,233,663</b>	<b>165,172</b>	<b>141,576</b>
<b>Net book amount</b>				
<b>At 31 December</b>	<b>2,426,786</b>	<b>2,712,997</b>	<b>208,177</b>	<b>231,773</b>

Upon completion of purchase price allocation for the acquisition of Inayah TPA LLC, intangible assets amounting to OMR 373,349 have been recognized by the Group. The useful life of the intangible assets arising from acquisition of Inayah TPA LLC were assessed by the Group and based on the assessment, the Group has amortised the intangible assets by OMR 23,596 (2024: OMR 23,596) which has been accounted during the period.

#### Impairment testing

At the reporting date, the Group performed an impairment assessment of the Cash Generating Unit ("CGU") by determining its recoverable amount using a value-in-use model. The valuation was derived from discounted cash flow projections prepared from Board approved financial budgets covering a five-year

forecast horizon. Key assumptions included a terminal growth rate of 2% (2024: 3.1%) and a discount rate of 10.63% (2024: 10.59%), which is consistent with the long-term average growth rate for the insurance industry. Based on this assessment, management concluded that no impairment of the CGU was required for the year.

In accordance with the disclosure requirements of IAS 36 the Group performed sensitivity analyses on the key assumptions used in the value-in-use calculations of the CGU. A rise in the discount rate beyond 10.63% (an increase of 7.88 percent) and a reduction in the long-term growth rate to 1.5% percent would result in the carrying amount exceeding the recoverable amount, assuming all other assumptions remain unchanged.

### 18. Share Capital

	2025	2024	2025	2024
	Number of shares	Number of shares	OMR	OMR
Authorised – shares of OMR 0.100 each (2024: OMR 0.100 each)	1,000,000,000	1,000,000,000	100,000,000	100,000,000
Issued and fully paid – shares of OMR 0.100 each (2024: OMR 0.100 each)	265,000,000	265,000,000	265,000,000	265,000,000
Issued and fully paid – shares of OMR 0.320 each (2024: OMR 0.320 each)*	133,374,342	133,374,342	42,513,902	42,513,902
<b>Share capital</b>	<b>398,374,342</b>	<b>398,374,342</b>	<b>69,013,902</b>	<b>69,013,902</b>

\* The issued share capital amounting to OMR 42,513,902 is net of share capital issuance cost amounting to OMR 165,888.

#### Major shareholders

Shareholders of the Company who own 10% or more of the Company's shares, whether in their name, or through a nominee account, and the number of shares they hold are as follows:

	2025	2024
Oman International Development and Investment Company SAOG 48.858% (2024: 48.858%)	194,635,357	194,635,357
Riyad Bank 14.348% (2024: 14.348%)	57,160,436	57,160,436
	251,795,793	251,795,793

#### 19. Legal Reserve

As required by the Commercial Companies Law of the Sultanate of Oman, 10% of the profit for the year has to be transferred to a legal reserve until such legal reserve amounts to, at least, one third of the company's share capital. The reserve is not available for distribution.

#### 20. Contingency Reserve

In accordance with article 10 (bis) (2)(c) and 10 (bis) (3)(b) of Regulations for Implementing Insurance Companies Law (Ministerial Order 5/80), as amended, 10% of the net outstanding claims in case of the general insurance business amounting to OMR Nil (2024: Nil) and 1% of the life assurance premiums for the year in case of life insurance business amounting to OMR Nil (2024: Nil) at the reporting date is transferred from retained earnings to a contingency reserve. The Parent Company may discontinue this transfer when the reserve equals to the issued share capital. No dividend shall be declared in any year until the deficit in the reserve is covered from the retained profits. The reserves shall not be used except by prior approval of the Financial Services Authority.

#### 21 (a) Revaluation Reserve

The revaluation reserve relates to revaluation of the land and building. As at 31 December 2025, the fair value of OMR 3.5 million is based on an independent valuation performed by a qualified external valuer. The fair value is not materially different from the carrying amount, and therefore no adjustment to the carrying value has been recorded.

#### 21 (b) Mandatory Convertible Bonds

In the Annual General Meeting of the Company on 27 March 2024, the Company declared non cash dividends by issuing OMR 4,700,000 in the form of mandatory convertible bonds having a face value of 0.100 per bond, that are convertible into new ordinary shares at the end of the third year from the date of issue being 14 April 2024 ("Issue Date"). The bonds bear interest at a fixed rate of 6% per annum, payable at the discretion of the company semi-annually, commencing on 14 October 2024 until the conversion date. The bonds are unsecured and subordinated and not guaranteed by the Group.

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 22. Bank Borrowings

	Group		Parent Company	
	2025	2024	2025	2024
Short term loan	–	6,292,000	–	–
Long term loan	62,015,796	62,943,997	62,015,796	44,643,997
<b>Total</b>	<b>62,015,796</b>	<b>69,235,997</b>	<b>62,015,796</b>	<b>44,643,997</b>
<b>Movement in Bank borrowings</b>				
At the beginning of the year	69,235,997	71,706,010	44,643,997	71,706,010
Proceeds from loans and borrowings	68,299,361	28,451,000	62,240,333	–
Amortised processing fees for long term loan net	267,825	223,845	267,825	223,845
Repayment of loans and borrowings	(75,787,387)	(31,144,858)	(45,136,359)	(27,285,858)
<b>At the end of the year</b>	<b>62,015,796</b>	<b>69,235,997</b>	<b>62,015,796</b>	<b>44,643,997</b>

The finance cost for availing long term loans was at floating market rate of interest. Rate of interest for the long term loans outstanding as at 31 December 2025 was 5.35% (2024: 5.81%). The long term loan rates are subject to reset based on market prevailing rates and the agreed reset clause with the lender. Long-term loans are secured by pledge of investment and investment in subsidiaries.

During the year 2025, the Group also availed short term loans from commercial banks. As at 31 December 2025, there is no outstanding short-term loan. The finance cost for availing short term loans was at floating market rate of interest.

#### The maturity profile of Bank borrowings net of unamortised processing fees and including interest payable is as follows:

	Group		Parent Company	
	2025	2024	2025	2024
Due within one year	4,825,101	19,172,260	4,825,101	9,467,024
Due in more than one year	71,010,630	60,673,906	71,010,630	41,865,223
	<b>75,835,731</b>	<b>79,846,166</b>	<b>75,835,731</b>	<b>51,332,247</b>

### 23. Other Liabilities

	Group		Parent Company	
	2025	2024	2025	2024
Accrued expenses	6,666,366	4,728,852	1,957,198	1,304,368
Other payables	7,211,889	8,029,348	11,207,104	24,878,769
Employees' end of service benefits	4,810,591	4,527,045	389,370	718,529
Lease liabilities	1,439,933	1,488,678	–	28,875
	<b>20,128,779</b>	<b>18,773,923</b>	<b>13,553,672</b>	<b>26,930,541</b>

#### 23.1 Movement in the liability for Employees' end of service benefits is as follows:

	Group		Parent Company	
	2025	2024	2025	2024
At 1 January	4,527,045	4,191,545	718,529	432,463
Portfolio transfer of liabilities	–	–	(308,137)	–
Charge for the year (note 30)	1,030,466	1,202,762	288,192	397,992
Paid during the year	(758,932)	(867,262)	(309,214)	(111,926)
Remeasurement gain on end-of-service benefits	12,012	–	–	–
<b>At 31 December</b>	<b>4,810,591</b>	<b>4,527,045</b>	<b>389,370</b>	<b>718,529</b>

### 24. Contingent Liabilities

#### 24.1 Contingencies

At 31 December 2025, there were contingent liabilities in respect of guarantees issued by commercial banks on behalf of the Group of **₹ 469,951** (2024: **₹ 272,955**) given in the normal course of business from which it is anticipated that no material liabilities will arise.

The Group has provided a bank guarantee to the Financial Services Authority of **₹ 300,000** (2024: **₹ 300,000**) to comply with the requirements of Article 51 of the Insurance Companies Law of the Sultanate of Oman.

As required under Article 50 of United Arab Emirates Federal Decree-Law No. (48) of 2023 regarding the regulation of insurance Activities, the Branches have placed Bank guarantee of **₹ 21,785,765** (2024: **₹ 21,808,286**) to the CBUAE. This guarantee is against lien on Fixed deposits of the Branches.

#### 24.2 Legal claims

The Group, is subject to litigation in the normal course of its business. The Group, based on independent legal advice, does not believe that the outcome of the court cases will have a material impact on its separate and consolidated income or financial position.

### 25. Net Assets Per Share

Net assets per share are calculated by dividing the net assets attributable to the Company at the year-end by the number of shares outstanding at the year end as follows:

	Group		Parent Company	
	2025	2024	2025	2024
Net assets (₹)	117,191,723	101,634,979	119,960,753	104,410,254
Number of shares outstanding at 31 December	398,374,342	398,374,342	398,374,342	398,374,342
<b>Net assets per share (₹)</b>	<b>0.294</b>	<b>0.255</b>	<b>0.301</b>	<b>0.262</b>

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 26. Insurance Service Result

Group	2025			2024		
	GMM	PAA	Total	GMM	PAA	Total
<b>Insurance revenue</b>						
Contracts not measured under the PAA						
Amounts relating to the changes in the LRC						
- Expected incurred claims and other expenses after loss component allocation	2,119,792	-	2,119,792	545,436	-	545,436
- Change in the risk adjustment for non-financial risk for the risk expired after loss component allocation	140,214	-	140,214	42,988	-	42,988
- CSM recognised in profit or loss for the services provided	2,073,326	-	2,073,326	2,148,460	-	2,148,460
Insurance acquisition cash flows recovery	33,048	-	33,048	13,800	-	13,800
Insurance revenue from contracts not measured under the PAA	4,366,380	-	4,366,380	2,750,684	-	2,750,684
Insurance revenue from contracts measured under the PAA	-	403,896,156	403,896,156	-	326,708,992	326,708,992
<b>Total insurance revenue</b>	<b>4,366,380</b>	<b>403,896,156</b>	<b>408,262,536</b>	<b>2,750,684</b>	<b>326,708,992</b>	<b>329,459,676</b>
<b>Insurance service expenses</b>						
Incurring claims and other directly attributable expenses	(2,865,119)	(292,922,388)	(295,787,507)	(2,416,144)	(292,850,000)	(295,266,144)
Changes that relate to past service - adjustments to the LIC	24,120	11,400,037	11,424,157	(38,634)	4,883,939	4,845,305
Reversals of losses on onerous contracts	-	352,627	352,627	-	(122,445)	(122,445)
Losses on onerous contracts	(333,373)	11,315,479	10,982,106	(94,229)	929,310	835,081
Insurance acquisition cash flows amortization	(33,049)	(73,817,681)	(73,850,730)	(13,801)	(62,562,593)	(62,576,394)
<b>Total insurance service expenses</b>	<b>(3,207,421)</b>	<b>(343,671,926)</b>	<b>(346,879,347)</b>	<b>(2,562,808)</b>	<b>(349,721,789)</b>	<b>(352,284,597)</b>
<b>Net income (expenses) from reinsurance contracts held</b>						
Reinsurance expenses - contracts not measured under the PAA						
Amounts relating to the changes in the remaining coverage						
- Expected claims and other expenses recovery	(1,377,318)	-	(1,377,318)	(761,381)	-	(761,381)
- Changes in the risk adjustment recognised for the risk expired	(86,440)	-	(86,440)	(14,015)	-	(14,015)
- CSM recognised for the services received	(866,679)	-	(866,679)	(533,934)	-	(533,934)
Reinsurance expenses - contracts not measured under the PAA	(2,330,437)	-	(2,330,437)	(1,309,330)	-	(1,309,330)
Reinsurance expenses - contracts measured under the PAA	-	(74,392,632)	(74,392,632)	-	(75,395,964)	(75,395,964)
<b>Total reinsurance expense</b>	<b>(2,330,437)</b>	<b>(74,392,632)</b>	<b>(76,723,069)</b>	<b>(1,309,330)</b>	<b>(75,395,964)</b>	<b>(76,705,294)</b>
<b>Amounts recoverable from reinsurers for incurred claims</b>						
Claims recovered	1,500,692	-	1,500,692	286,003	-	1,381,485
Changes that relate to past service - adjustments to incurred claims	388,112	-	388,112	1,095,482	-	1,095,482
Amounts recoverable from reinsurers for incurred claims - contracts not measured under the PAA	1,888,804	-	1,888,804	1,381,485	-	1,381,485
Amounts recoverable from reinsurers for incurred claims - contracts measured under the PAA	-	27,179,211	27,179,211	-	92,504,519	92,504,519
Total net income from reinsurance contracts held	1,888,804	27,179,211	29,068,015	1,381,485	92,504,519	93,886,004
<b>Total insurance service result</b>	<b>717,326</b>	<b>13,010,809</b>	<b>13,728,135</b>	<b>260,031</b>	<b>(5,904,242)</b>	<b>(5,644,211)</b>

Parent Company	2025			2024		
	GMM	PAA	Total	GMM	PAA	Total
<b>Insurance revenue</b>						
Contracts not measured under the PAA						
Amounts relating to the changes in the LRC						
- Expected incurred claims and other expenses after loss component allocation	-	-	-	-	-	-
- Change in the risk adjustment for non-financial risk for the risk expired after loss component allocation	-	-	-	-	-	-
- CSM recognised in profit or loss for the services provided	-	-	-	-	-	-
Insurance acquisition cash flows recovery	-	-	-	-	-	-
Insurance revenue from contracts not measured under the PAA	-	-	-	-	-	-
Insurance revenue from contracts measured under the PAA	-	109,318,051	109,318,051	-	116,621,868	116,621,868
<b>Total insurance revenue</b>	<b>-</b>	<b>109,318,051</b>	<b>109,318,051</b>	<b>-</b>	<b>116,621,868</b>	<b>116,621,868</b>
<b>Insurance service expenses</b>						
Incurring claims and other directly attributable expenses	-	(93,686,021)	(93,686,021)	-	(100,433,745)	(100,433,745)
Changes that relate to past service - adjustments to the LIC	-	3,650,770	3,650,770	-	(4,812,980)	(4,812,980)
Reversals of losses on onerous contracts	-	352,627	352,627	-	(122,445)	(122,445)
Losses on onerous contracts	-	-	-	-	-	-
Insurance acquisition cash flows amortization	-	(14,464,058)	(14,464,058)	-	(15,237,295)	(15,237,295)
<b>Total insurance service expenses</b>	<b>-</b>	<b>(104,146,682)</b>	<b>(104,146,682)</b>	<b>-</b>	<b>(120,606,465)</b>	<b>(120,606,465)</b>
<b>Net income (expenses) from reinsurance contracts held</b>						
Reinsurance expenses - contracts not measured under the PAA						
Amounts relating to the changes in the remaining coverage						
- Expected claims and other expenses recovery	-	-	-	-	-	-
- Changes in the risk adjustment recognised for the risk expired	-	-	-	-	-	-
- CSM recognised for the services received	-	-	-	-	-	-
Reinsurance expenses - contracts not measured under the PAA	-	-	-	-	-	-
Reinsurance expenses - contracts measured under the PAA	-	(25,049,782)	(25,049,782)	-	(26,823,086)	(26,823,086)
<b>Total reinsurance expense</b>	<b>-</b>	<b>(25,049,782)</b>	<b>(25,049,782)</b>	<b>-</b>	<b>(26,823,086)</b>	<b>(26,823,086)</b>
<b>Amounts recoverable from reinsurers for incurred claims</b>						
Claims recovered	-	-	-	-	-	-
Changes that relate to past service - adjustments to incurred claims	-	-	-	-	-	-
Amounts recoverable from reinsurers for incurred claims - contracts not measured under the PAA	-	-	-	-	-	-
Amounts recoverable from reinsurers for incurred claims - contracts measured under the PAA	-	22,017,543	22,017,543	-	26,360,361	26,360,361
Total net income from reinsurance contracts held	-	22,017,543	22,017,543	-	26,360,361	26,360,361
<b>Total insurance service result</b>	<b>-</b>	<b>2,139,130</b>	<b>2,139,130</b>	<b>-</b>	<b>(4,447,322)</b>	<b>(4,447,322)</b>

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 27. Investment Income – Net

	Group		Parent Company	
	2025	2024	2025	2024
Interest income on bank deposits and other investments	7,345,543	7,699,940	1,105,894	1,341,031
Interest income on bonds, net of amortisation charge	6,818,349	6,177,873	1,062,101	1,297,332
Interest income on loans to policy holders	3,827	4,315	-	-
Dividend income	488,694	424,957	273,527	345,395
Net unrealised gain on investment carried at FVTPL	189,444	150,814	(8,161)	7,524
Net realised gain / (loss) on disposal of investments carried at fair value through profit or loss	312,076	(55,464)	-	13,711
Net realised loss on investment carried at FVOCI-debt instruments	1,353,418	602	737,867	-
Net realised gain on disposal of investment carried at amortised cost	816,389	77	-	-
	<b>17,327,740</b>	<b>14,403,114</b>	<b>3,171,228</b>	<b>3,004,993</b>
Investment acquisition cost and portfolio management fees	(192,568)	(93,790)	(27,420)	(72,541)
Investment Income recognised in the Profit and Loss	17,135,172	14,309,324	3,143,808	2,932,452
Investment Income recognised in the OCI	3,897,909	2,293,143	3,297,056	1,186,855
<b>Total Investment Income</b>	<b>21,033,081</b>	<b>16,602,467</b>	<b>6,440,864</b>	<b>4,119,307</b>

#### Insurance finance income / (expenses) from insurance contracts issued-GMM Portfolios-net of reinsurance

Interest accreted to insurance contracts				
Interest accreted to CSM	(611,592)	(251,686)	-	-
Interest expense on last period PV to P&L	204,616	(188,736)	-	-
Interest expense on last period PV for Incurred claims PAA to P&L	(6,602)	(6,009)	-	-
Interest expense on RA to P&L	(13,752)	(5,802)	-	-
Interest Expense on Risk Adj for Incurred Claims PAA to P&L	(3,387)	(3,093)	-	-
<b>(A) ----&gt;</b>	<b>(430,717)</b>	<b>(455,326)</b>	<b>-</b>	<b>-</b>

#### Effect of differences between current rates and locked-in rates when measuring changes in estimates

Diff in change in estimate on incep and last val disc rate on PV to P&L	(103,559)	20,144	-	-
<b>(B) ----&gt;</b>	<b>(103,559)</b>	<b>20,144</b>	<b>-</b>	<b>-</b>

#### Effect of changes in interest rates and other financial assumptions

Effect of change in discount rate on PV to P&L	-	(8,774)	-	-
Effect of change in discount rate on PV to Incurred claims to P&L	(46,544)	(41)	-	-
Effect of change in discount rate on RA to P&L	6	-	-	-
Effect of change in discount rate on RA to Incurred claims to P&L	-	-	-	-
<b>(C) ----&gt;</b>	<b>(46,538)</b>	<b>(8,817)</b>	<b>-</b>	<b>-</b>

#### Insurance finance income / (expenses) from insurance contracts issued – GMM Portfolios-net of reinsurance (D = A+B+C)

	<b>(580,814)</b>	<b>(443,999)</b>	<b>-</b>	<b>-</b>
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#### Insurance finance income / (expenses) from insurance contracts issued – PAA Portfolios –net of reinsurance

##### Interest accreted to insurance contracts– PAA Portfolios

Interest accreted to insurance contracts using current financial assumptions	(1,885,130)	(1,210,963)	(556,657)	285,746
Interest accreted to insurance contracts using locked-in rate	4,541,078	-	738,373	-
Due to changes in interest rates and other financial assumptions	(1,196,927)	(200,769)	6,619	(217,388)
<b>Insurance finance income / (expenses) from insurance contracts issued – PAA Portfolios (E) ----&gt;</b>	<b>1,459,021</b>	<b>(1,411,732)</b>	<b>188,335</b>	<b>68,358</b>

<b>Insurance finance income / (expenses) from insurance contracts issued – GMM+PAA Portfolios (D+E)issued-GMM Portfolios (D = A+B+C)</b>	<b>878,207</b>	<b>(1,855,731)</b>	<b>188,335</b>	<b>68,358</b>
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##### Represented by:

<b>Amounts recognised in profit or loss</b>	<b>878,207</b>	<b>(1,855,731)</b>	<b>188,335</b>	<b>68,358</b>
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### 28. Other Operating Income

	Group		Parent Company	
	2025	2024	2025	2024
Miscellaneous income	727,637	2,464,908	69,965	2,256,727
Exchange gain	9,930	8,469	(5,229)	14,335
	<b>737,567</b>	<b>2,473,377</b>	<b>64,736</b>	<b>2,271,062</b>

### 29. Finance Cost

	Group		Parent Company	
	2025	2024	2025	2024
Interest on Long term loan	4,546,017	3,817,524	3,650,356	2,925,694
Interest on Short term loan and others	322,149	460,157	31,352	210,047
Finance cost on lease	51,585	67,004	499	1,443
	<b>4,919,751</b>	<b>4,344,685</b>	<b>3,682,207</b>	<b>3,137,184</b>

### 30. General, Administrative and Selling Expenses

	Group		Parent Company	
	2025	2024	2025	2024
Commission expense	44,723,590	36,238,354	12,085,383	11,954,013
Third Party Administration fees	2,455,783	2,328,435	3,947,334	3,704,012
Wages, salaries and other benefits	21,237,801	20,186,297	3,181,915	4,296,227
Rent and utility expenses	2,253,322	1,788,582	220,973	63,243
Depreciation (note 16)	1,926,816	1,821,214	175,127	191,676
Director's remuneration and sitting fees	524,680	230,575	325,200	28,600
Professional and consultants fees	6,924,300	5,440,782	1,347,036	388,558
Information Technology and related expenses	4,886,271	4,109,995	149,233	157,776
Company registration and membership costs	433,471	481,622	300,803	479,161
Social security benefits	824,282	641,869	51,639	39,842
Employees' end of service benefits (note 23.1)	1,030,466	1,202,762	288,192	397,992
Advertisement and publicity	1,420,211	1,257,638	52,257	8,198
Recruitment and training expenses	37,760	194,932	16,923	43,237
Amortisation of Intangible Assets (note 17)	1,125,160	895,337	23,596	23,596
Other expenses and fees	4,573,478	4,330,252	193,715	528,654
	<b>94,377,391</b>	<b>81,148,646</b>	<b>22,359,326</b>	<b>22,304,785</b>

#### Above General, administrative and selling expenses have been classified as following:

	Group		Parent Company	
	2025	2024	2025	2024
Insurance acquisition costs (part of Insurance service expenses)	72,925,413	58,059,576	16,644,373	18,149,420
Claims handling expenses and Administrative costs (part of Insurance Service expenses)	10,310,047	12,578,076	1,734,691	967,649
Non Attributable Expenses	11,141,931	10,510,994	3,980,262	3,187,716
	<b>94,377,391</b>	<b>81,148,646</b>	<b>22,359,326</b>	<b>22,304,785</b>

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

### 31. Corporate Tax

	Group		Parent Company	
	2025	2024	2025	2024
<b>Statement of profit or loss</b>				
<b>Current tax</b>				
- Current tax	1,430,765	981,529	198,236	-
- Additional provision / adjustment relating to prior years	(130,926)	-	-	-
- Deferred tax	973,001	(1,542,059)	(10,444)	(771,557)
	<b>2,272,840</b>	<b>(560,530)</b>	<b>187,792</b>	<b>(771,557)</b>
<b>Current liability</b>				
<b>Corporate tax payable</b>	<b>3,963,139</b>	<b>7,168,025</b>	<b>28,031</b>	<b>28,031</b>
<b>Non-current asset</b>				
<b>Deferred tax asset</b>	<b>1,877,351</b>	<b>2,236,808</b>	<b>1,414,647</b>	<b>1,111,539</b>
<b>Movement for Corporate tax payable is as follows:</b>				
At 1 January	7,168,025	7,022,765	28,031	28,031
Charge for the year	1,629,001	981,529	198,236	-
Paid during the year	(4,770,192)	(969,442)	-	-
Refund / other adjustment	(63,695)	133,173	(198,236)	-
<b>At 31 December</b>	<b>3,963,139</b>	<b>7,168,025</b>	<b>28,031</b>	<b>28,031</b>

#### Reconciliation of Corporate tax expenses

The tax rate applicable to the Parent Company is 15% (2024: 15%). For the purpose of determining the tax expense for the year, the accounting profit has been adjusted for tax purposes. Adjustments for tax purposes include items relating to both income and expense.

The following is the reconciliation of Corporate taxes calculated at the applicable tax rate with the Corporate tax expenses:

	Group		Parent Company	
	2025	2024	2025	2024
<b>Profit before Corporate tax</b>	<b>16,487,810</b>	<b>(5,577,797)</b>	<b>12,957,918</b>	<b>(7,392,363)</b>
Corporate tax as per rates mentioned above	2,350,367	(836,670)	1,943,688	(1,108,854)
Non-deductible expenses	273,356	205,214	-	1,859
Tax exempt revenue	(246,429)	204,782	(1,796,588)	8,442
Additional provision relating to prior years	21,333	-	-	-
Others	(125,787)	(133,856)	40,692	326,996
<b>Tax expense for the year</b>	<b>2,272,840</b>	<b>(560,530)</b>	<b>187,792</b>	<b>(771,557)</b>

#### Status of tax assessment

The Parent Company's tax assessments up to tax year 2020 have been completed by the tax authorities. The assessment for tax years 2021 and 2022 is in process. The management believes that any tax assessed, if any, in respect of the unassessed tax years would not be material to the separate and consolidated financial position of the Group as at 31 December 2025.

### Deferred tax

2025	Group			Parent Company		
	At 1 January	Movement during the year	As on 31 December	At 1 January	Movement during the year	As on 31 December
Amortisation of goodwill	(17,041)	1,735	(15,306)	(17,041)	1,735	(15,306)
Provision for doubtful debts	264,827	4,882	269,709	211,898	4,882	216,780
Depreciation and revaluation of property and equipment	1,759	(12,679)	(10,920)	(80,643)	(1,011)	(81,654)
Current year tax losses	2,018,196	(967,209)	1,050,987	1,257,160	4,568	1,261,728
Unrealised loss on FVTPL	(4,198)	270	(3,928)	(4,198)	270	(3,928)
Revaluation reserve	(62,179)	-	(62,179)	(62,179)	-	(62,179)
	<b>2,201,364</b>	<b>(973,001)</b>	<b>1,228,363</b>	<b>1,304,997</b>	<b>10,444</b>	<b>1,315,441</b>
Fair value through other comprehensive income reserve	35,444	613,544	648,988	(193,458)	292,664	99,206
<b>Net deferred tax asset</b>	<b>2,236,808</b>	<b>(359,457)</b>	<b>1,877,351</b>	<b>1,111,539</b>	<b>303,108</b>	<b>1,414,647</b>
<b>2024</b>						
Amortisation of goodwill	(18,776)	1,735	(17,041)	(18,776)	1,735	(17,041)
Provision for doubtful debts	263,911	916	264,827	210,982	916	211,898
Depreciation and revaluation of property and equipment	21,572	(19,813)	1,759	(51,364)	(29,279)	(80,643)
Current year tax losses	459,615	1,558,581	2,018,196	459,615	797,545	1,257,160
Unrealised loss on FVTPL	(4,838)	640	(4,198)	(4,838)	640	(4,198)
Revaluation reserve	(62,179)	-	(62,179)	(62,179)	-	(62,179)
	<b>659,305</b>	<b>1,542,059</b>	<b>2,201,364</b>	<b>533,440</b>	<b>771,557</b>	<b>1,304,997</b>
Fair value through other comprehensive income reserve	(141,926)	177,370	35,444	(141,926)	(51,532)	(193,458)
<b>Net deferred tax asset</b>	<b>517,379</b>	<b>1,719,429</b>	<b>2,236,808</b>	<b>391,514</b>	<b>720,025</b>	<b>1,111,539</b>

Deferred tax asset / liability has been computed at the tax rate of 15% (2024: 15%).

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On 31 December 2024, Oman issued Royal Decree No. 70/2024, introducing global minimum tax rules aligned with the OECD Base Erosion and Profit Shifting (BEPS) Pillar Two framework. Under Pillar Two, multinational enterprise (MNE) groups with consolidated annual revenues exceeding EUR 750 million in at least two of the preceding four years are required to be subject to a minimum effective tax rate of 15% in each jurisdiction in which they operate. The enacted legislation includes the Domestic Minimum Top-up Tax (DMTT) and the Income Inclusion Rule (IIR), both of which apply to fiscal years beginning on or after 1 January 2025.

OECD has also issued additional guidance on providing administrative ease to companies impacted by Pillar Two which allows for exceptions to calculating and paying top-up taxes if they meet certain safe harbour reliefs utilizing data obtained from the Company's Country-by-Country (CbC) Report. This exception is applicable for a transitional period which is the first three years of GloBE Rules implementation (i.e. 2024-2026). Liva Group SAOG adheres to the CbC Report filing requirements and anticipates benefiting from the Transitional CbC Safe Harbour (TCSH) relief.

For Oman Jurisdiction, the Group did not recognize any current tax expense related to Pillar two income taxes, on the basis that the effective tax rate of the Group in Oman jurisdiction exceeds the minimum threshold of 15%.

For UAE jurisdiction, the Group recognized current tax expense of <sup>₹</sup>0.3 million (USD 1.3 million) in respect of Pillar Two income taxes. This amount is included within income tax expense in the consolidated statement of profit or loss.

In accordance with the mandatory temporary exception under the amendments to IAS 12, the Group has not recognised deferred tax assets or liabilities arising from Pillar Two taxes in these financial statements.

The Group continues to monitor legislative developments across relevant jurisdictions and will update its disclosures as required in future reporting periods.

## 32. Earnings Per Share

### Basic and diluted

Earnings per share are calculated by dividing the profit for the year attributable to equity holders of the Parent Company by the weighted average number of shares outstanding during the year as follows:

Group and Parent Company	2025	2024
Profit / (loss) for the year	12,770,126	(6,620,806)
Number of shares outstanding at 31 December	398,374,342	398,374,342
47,000,000 mandatory convertible bonds into ordinary shares (one ordinary share for every three bonds held)	15,666,667	15,666,667
Weighted average number of ordinary shares	414,041,009	414,041,009
Basic and diluted (loss)/ earnings per share	0.031	(0.016)

The bonds will mature after 3 years from the date of issuance and will be converted into ordinary shares (note 21(b)).

## 33. Related Party Transactions

These represent transactions with related parties defined in IAS 24-'Related Party Disclosures' as well as defined under Ninth Principle: Rules for Related Party Transactions in Code of Corporate Governance for Public Listed Companies issued by Financial Services Authority, Sultanate of Oman.

The Company is a subsidiary of Oman International Development and Investment Company SAOG (OMINVEST). The Group has entered into these transactions with related parties which were made on the same terms, as those prevailing at the same time for comparable transactions with third parties.

\*Other related parties includes List of any companies/enterprises held by the director or his First Degree Relatives either jointly or severally at minimum of 25% of voting rights; as well as enterprises the director has the right to direct their resolutions or have significant control thereof.

Transactions with related parties of the Parent Company or holders of 10% or more of the Parent company's shares or their family members included in the separate and consolidated statements of profit or loss and other comprehensive income and separate and consolidated statement of financial position are as follows:

## 33.1 Group

Group 2025	Total	Major shareholders	Directors and Management Personnel	Subsidiaries and associates of major shareholder	Management Personnel	Other related parties
	₹	₹	₹	₹	₹	₹
<b>Consolidated statement of profit or loss and other comprehensive income</b>						
Gross insurance premium	8,661,680	1,108,671	-	3,129,839	-	4,423,170
Insurance claims expense	6,208,175	635,482	-	1,855,998	-	3,716,695
Interest income on deposits	2,056,898	517,851	-	1,539,047	-	-
Bonds Interest & Dividend Income	652,543	341,760	-	270,257	-	40,526
Other Income	322,419	-	-	-	-	322,419
Other expense	219,779	-	-	68,243	-	151,536
Commission expense	1,283,926	105,849	-	-	-	1,178,077
Interest Expense	2,915,625	-	-	2,846,534	-	69,091
Director sitting fees – Subsidiaries	30,488	-	30,488	-	-	-
Director sitting fees	25,200	-	25,200	-	-	-
Directors' remuneration – Subsidiaries	168,992	-	168,992	-	-	-
Directors' remuneration	300,000	-	300,000	-	-	-
<b>Other Transactions:</b>						
Short term loan repayments – net	1,992,000	-	-	1,992,000	-	-
Long term loan repayments – net	63,436,360	-	-	63,436,360	-	-
Maturity / liquidation of Bonds	945,000	-	-	945,000	-	-
Placement of Fixed Deposit	14,746,002	-	-	13,889,988	-	856,014
Maturity / liquidation of fixed deposit	12,385,000	-	-	12,385,000	-	-
Increase in bank balances	814,820	-	-	814,820	-	-
Decrease in bank balances	4,510,867	-	-	4,138,829	-	372,038
<b>Consolidated statement of financial position:</b>						
Payable to Directors	602,143	-	602,143	-	-	-
Claims payable	4,207,509	164,195	-	2,981,500	-	1,061,814
Commission payable	451,331	-	-	5,367	-	445,964
Payable to related parties	1,727	-	-	-	-	1,727
Receivable from related parties	46,752	22,668	-	4,310	15,196	4,578
Bank balances	6,018,421	4,363,231	-	1,655,190	-	-
Fixed deposits balances	30,944,031	9,388,867	-	21,555,164	-	-
Insurance premium receivable	825,241	87,812	-	194,782	-	542,647
Investment in Bonds	14,807,832	5,375,716	-	8,118,228	-	1,313,888
Accrued interest receivable	1,825,041	787,659	-	1,037,382	-	-

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

Group 2024	Total	Major shareholders	Directors and Management Personnel	Subsidiaries and associates of major shareholder	Management Personnel	*Other related parties
	₹	₹	₹	₹	₹	₹
<b>Consolidated statement of profit or loss and other comprehensive income</b>						
Gross insurance premium	4,287,872	533,334	-	2,262,432	-	1,492,106
Insurance claims expense	5,118,173	1,227,590	-	2,507,991	-	1,382,592
Interest income on deposits	2,979,441	886,116	-	1,657,555	-	435,770
Bonds Interest & Dividend Income	1,391,851	330,819	-	854,857	-	206,175
Other Income	13,064	-	-	13,064	-	-
Other expense	285,106	-	-	226,833	-	58,273
Commission expense	829,825	24,537	-	6,815	-	798,473
Interest Expense	4,206,467	-	-	4,004,451	-	202,016
Director sitting fees – Subsidiaries	32,555	-	32,555	-	-	-
Director sitting fees	28,600	-	28,600	-	-	-
Directors' remuneration – Subsidiaries	169,420	-	169,420	-	-	-
Directors' remuneration	-	-	-	-	-	-
<b>Other Transactions:</b>						
Short term loan (Net of repayments)	26,292,000	-	-	10,192,000	-	16,100,000
Long term loan repayment	14,085,858	-	-	14,085,858	-	-
Investment in Bonds	8,538,357	3,162,040	-	5,376,317	-	-
Maturity / liquidation of Bonds	7,925,950	3,162,040	-	4,754,004	-	9,906
Placement of Fixed Deposit	64,302,818	39,967,818	-	16,335,000	-	8,000,000
Maturity / liquidation of fixed deposit	58,305,823	37,370,823	-	12,935,000	-	8,000,000
Increase in bank balances	4,587,435	-	-	1,861,495	-	2,725,940
Decrease in bank balances	6,646,106	-	-	6,646,106	-	-
<b>Consolidated statement of financial position:</b>						
Payable to Directors	315,371	-	315,371	-	-	-
Claims payable	4,178,220	1,148,370	-	2,502,184	-	527,666
Commission payable	1,150,268	-	-	5,367	-	1,144,901
Payable to related parties	14,482	-	-	14,482	-	-
Receivable from related parties	385,658	-	-	358,674	14,756	12,228
Short Term Loan payable	6,292,000	-	-	1,992,000	-	4,300,000
Long Term Loan payable	63,436,360	-	-	63,436,360	-	-
Bank balances	9,435,309	234,799	-	6,102,532	-	3,097,978
Fixed deposits balances	49,268,115	12,302,951	-	28,965,164	-	8,000,000
Insurance premium receivable	623,007	61,350	-	206,893	-	354,764
Investment in Bonds	15,832,753	5,168,800	-	7,942,743	-	2,721,210
Accrued interest receivable	1,649,724	369,805	-	1,173,617	-	106,302

### 33.1 Parent Company

Parent Company 2025	Total	Major shareholders	Directors	Subsidiaries and associates of major shareholder	Management Personnel	*Other related parties
	₹	₹	₹	₹	₹	₹
<b>Separate statement of profit or loss and other comprehensive income</b>						
Interest income on deposits	153,212	-	-	153,212	-	-
Interest Expense	1,950,573	-	-	1,950,573	-	-
Director sitting fees	25,200	-	25,200	-	-	-
Directors' remuneration	300,000	-	300,000	-	-	-
<b>Other Transactions:</b>						
Long Term Loan repayment	45,136,359	-	-	45,136,359	-	-
Maturity / liquidation of Bonds	5,400,000	-	-	5,400,000	-	-
Decrease in bank balances	3,610,225	-	-	3,238,187	-	372,038
<b>Separate statement of financial position:</b>						
Payable to Directors	325,000	-	325,000	-	-	-
Receivable from related parties	15,196	-	-	-	15,196	-
Bank balances	43,669	-	-	43,669	-	-
Fixed deposits balances	305,000	-	-	305,000	-	-
Accrued interest receivable	33,168	-	-	33,168	-	-

During January to December 2025, subsidiary in India (NSSPL) has charged the parent company service fees of ₹ 845,780 (2024: ₹ 858,504). The Parent Company has accounted NSSPL share of profit from subsidiary of ₹ 67,103 (2024: ₹ 106,197). Carrying value of investment as on 31 December 2025 is ₹ 399,122 (2024: ₹ 341,244).

The Parent Company has accounted Liva Insurance BSC (c) share of profit from subsidiary of ₹ 14,779,656 (2024: loss of ₹ 3,899,025). Carrying value of investment as on 31 December 2025 is ₹ 138,409,295 (2024: ₹ 102,083,898).

The Parent Company has accounted share of profit for Liva Insurance SAOC of ₹ 152,874 (2024: profit of ₹ 2,886,710). Carrying value of investment as on 31 December 2025 is ₹ 42,135,722 (2024: ₹ 41,036,621).

During January to December 2025, subsidiary –Inayah TPA LLC in UAE has charged the parent company service fees of ₹ 1,132,937 (2024: ₹ 943,872). The Parent Company has accounted Inayah share of profit from subsidiary of ₹ 52,588 (2024: ₹ 44,947). Carrying value of investment as on 31 December 2025 is ₹ 521,042 (2024: ₹ 737,224).

## Notes to the separate and consolidated financial statements

For the Year Ended 31 December 2025

Parent Company 2024	Total	Major shareholders	Directors and Management Personnel	Subsidiaries and associates of major shareholder	Management Personnel	*Other related parties
	₹	₹	₹	₹	₹	₹
<b>Separate statement of profit or loss and other comprehensive income</b>						
Interest income on deposits	273,197	-	-	273,197	-	-
Other Income	13,064	-	-	13,064	-	-
Interest Expense	3,130,355	-	-	3,124,625	-	5,730
Director sitting fees	28,600	-	28,600	-	-	-
<b>Other Transactions:</b>						
Short term loan (Net of repayments)	20,000,000	-	-	8,200,000	-	11,800,000
Long term loan repayment	14,085,858	-	-	14,085,858	-	-
Maturity / liquidation of Bonds	1,305,000	-	-	1,305,000	-	-
Placement of Fixed Deposit	5,400,000	-	-	5,400,000	-	-
Increase in bank balances	1,132,348	-	-	1,132,348	-	-
<b>Separate statement of financial position:</b>						
Payable to Directors	31,119	-	31,119	-	-	-
Payable to related parties	14,482	-	-	14,482	-	-
Receivable from related parties	306,671	-	-	291,915	14,756	-
Long Term Loan payable	45,136,360	-	-	45,136,360	-	-
Bank balances	3,653,894	-	-	3,281,856	-	372,038
Fixed deposits balances	5,705,000	-	-	5,705,000	-	-
Insurance premium receivable	2,768	2,768	-	-	-	-
Accrued interest receivable	215,499	-	-	215,499	-	-

During the year, subsidiary in India (NSSPL) has charged the parent company service fees of ₹ 858,504. The Parent Company has accounted NSSPL Share of Profit from subsidiary of ₹ 106,197. Carrying value of investment as on 31.12.2024 is ₹ 341,244.

The Parent Company has accounted Liva Insurance BSC (c) share of loss from subsidiary of ₹ 3,899,025. Carrying value of investment as on 31.12.2024 is ₹ 102,083,898.

The Parent Company has accounted share of profit for Liva Insurance SAOC of ₹ 2,886,710. Carrying value of investment as on 31.12.2024 is ₹ 41,036,621.

During the year, subsidiary – Inayah TPA LLC in UAE has charged the parent company service fees of ₹ 943,872. The Parent Company has accounted Inayah Share of Profit from subsidiary of ₹ 44,947. Carrying value of investment as on 31.12.2024 is ₹ 737,224, it's related intangibles are ₹ 243,571.

### 33.2 Compensation of key management personnel

The remuneration of members of key management personnel during the year (salaries, incentives, fees, allowances and other statutory payments) was as follows:

	Group		Parent Company	
	2025	2024	2025	2024
	₹	₹	₹	₹
Short-term benefits	1,516,499	1,442,657	1,516,499	1,442,657
Employees' end of service benefits and leave salary accrual	224,186	82,414	224,186	82,414
	<b>1,740,685</b>	<b>1,525,071</b>	<b>1,740,685</b>	<b>1,525,071</b>
Number of key management personnel	8	9	8	9

Outstanding balances at the year end arise in the normal course of business.

## Notes to the separate and consolidated financial statements

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### 34. Operating Segment

The Group's operating businesses are organised and managed separately according to the nature of the activities and services provided, with each segment representing a strategic business unit that offers different services.

The following table presents insurance revenue and profit information for the year ended 31 December 2025 and 2024 and asset and liability information regarding business segments for the year ended 31 December 2025 and December 2024.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that have been allocated on a reasonable basis.

#### Primary reporting format – business segments

Group 2025	Life and Medical	General	Total
Insurance revenue	218,978,730	189,283,806	408,262,536
Insurance service expense	(211,129,664)	(135,749,683)	(346,879,347)
<b>Insurance service result before reinsurance contracts held</b>	<b>7,849,066</b>	<b>53,534,123</b>	<b>61,383,189</b>
Allocation of reinsurance premiums	(42,736,726)	(33,986,343)	(76,723,069)
Amounts recoverable from reinsurers for incurred claims	34,157,274	(5,089,259)	29,068,015
<b>Net expense from reinsurance contracts held</b>	<b>(8,579,452)</b>	<b>(39,075,602)</b>	<b>(47,655,054)</b>
<b>Insurance service result</b>	<b>(730,386)</b>	<b>14,458,521</b>	<b>13,728,135</b>
Insurance finance expenses for insurance contracts issued	(1,985,891)	(4,239,060)	(6,224,951)
Reinsurance finance income for reinsurance contracts held	3,225,504	3,877,654	7,103,158
<b>Net financial result</b>	<b>1,239,613</b>	<b>(361,406)</b>	<b>878,207</b>
Investment income – net			17,135,172
Expected credit losses on financial assets			70,411
<b>Total investment income</b>			<b>17,205,583</b>
<b>Net insurance and investment result</b>			<b>31,811,925</b>
Other operating income – net			737,567
Finance Cost			(4,919,751)
Non Attributable Expenses			(11,141,931)
<b>Profit before tax</b>			<b>16,487,810</b>
Corporate tax			(2,272,840)
<b>Profit for the year</b>			<b>14,214,970</b>

Group 2024	Life and Medical	General	Total
Insurance revenue	167,954,461	161,505,215	329,459,676
Insurance service expense	(167,396,585)	(184,888,012)	(352,284,597)
<b>Insurance service result before reinsurance contracts held</b>	<b>557,876</b>	<b>(23,382,797)</b>	<b>(22,824,921)</b>
Allocation of reinsurance premiums	(32,910,139)	(43,795,155)	(76,705,294)
Amounts recoverable from reinsurers for incurred claims	31,217,018	62,668,986	93,886,004
<b>Net expense from reinsurance contracts held</b>	<b>(1,693,121)</b>	<b>18,873,831</b>	<b>17,180,710</b>
<b>Insurance service result</b>	<b>(1,135,245)</b>	<b>(4,508,966)</b>	<b>(5,644,211)</b>
Insurance finance expenses for insurance contracts issued	(1,019,668)	(1,019,869)	(2,039,537)
Reinsurance finance income for reinsurance contracts held	413,858	(230,052)	183,806
<b>Net financial result</b>	<b>(605,810)</b>	<b>(1,249,921)</b>	<b>(1,855,731)</b>
Investment income – net			14,309,324
Expected credit losses on financial assets			(4,877)
<b>Total investment income</b>			<b>14,304,447</b>
<b>Net insurance and investment result</b>			<b>6,804,505</b>
Other operating income – net			2,473,377
Finance Cost			(4,344,685)
Non Attributable Expenses			(10,510,994)
<b>Loss before tax</b>			<b>(5,577,797)</b>
Corporate tax			560,530
<b>Loss for the year</b>			<b>(5,017,267)</b>

#### Segment assets and liabilities

	31 December 2025			31 December 2024		
	Life and Medical	General	Total	Life	General	Total
Segment assets	152,978,348	310,104,559	463,082,907	146,020,263	289,602,149	435,622,412
Segment liabilities	107,852,080	215,934,092	323,786,172	142,273,777	171,642,329	313,916,106

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### Primary reporting format – Geographic Information – Group

The Group operates in five geographic locations in the Middle East, with the major ones being Oman, UAE, and Saudi Arabia. The businesses are organised and managed separately, with each segment representing a strategic business unit.

The following table presents insurance revenue and profit information for the year ended 31 December 2025 and 2024 and asset and liability information regarding business segments for the year ended 31 December 2025 and 2024.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that have been allocated on a reasonable basis.

2025	Oman	UAE	Saudi Arabia	Other geographies	Oman-Parent	Adjustments and eliminations	Total
	₹	₹	₹	₹	₹	₹	₹
Insurance revenue	89,653,170	253,253,877	59,036,233	6,319,256	-	-	408,262,536
Insurance service expense	(80,583,545)	(214,559,669)	(46,739,764)	(4,996,369)	-	-	(346,879,347)
<b>Insurance service result before reinsurance contracts held</b>	<b>9,069,625</b>	<b>38,694,208</b>	<b>12,296,469</b>	<b>1,322,887</b>	-	-	<b>61,383,189</b>
Allocation of reinsurance premiums	(11,757,000)	(49,437,479)	(13,847,591)	(1,680,999)	-	-	(76,723,069)
Amounts recoverable from reinsurers for incurred claims	678,329	25,190,818	2,096,491	1,102,377	-	-	29,068,015
<b>Net expense from reinsurance contracts held</b>	<b>(11,078,671)</b>	<b>(24,246,661)</b>	<b>(11,751,100)</b>	<b>(578,622)</b>	-	-	<b>(47,655,054)</b>
<b>Insurance service result</b>	<b>(2,009,046)</b>	<b>14,447,547</b>	<b>545,369</b>	<b>744,265</b>	-	-	<b>13,728,135</b>
Investment income – net	6,729,847	5,540,453	3,585,736	278,093	1,001,043	-	17,135,172
Share of Profit from Subsidiaries	-	-	-	-	15,052,221	(15,052,221)	-
Expected credit losses on financial assets	48,463	(7,137)	-	1,232	27,853	-	70,411
<b>Total investment income</b>	<b>6,778,310</b>	<b>5,533,316</b>	<b>3,585,736</b>	<b>279,325</b>	<b>16,081,117</b>	<b>(15,052,221)</b>	<b>17,205,583</b>
Insurance finance expenses for insurance contracts issued	(2,547,066)	(3,134,649)	(470,508)	(72,728)	-	-	(6,224,951)
Reinsurance finance income for reinsurance contracts held	993,402	5,822,969	142,206	144,581	-	-	7,103,158
<b>Net financial result</b>	<b>(1,553,664)</b>	<b>2,688,320</b>	<b>(328,302)</b>	<b>71,853</b>	-	-	<b>878,207</b>
<b>Net insurance and investment result</b>	<b>3,215,600</b>	<b>22,669,183</b>	<b>3,802,803</b>	<b>1,095,443</b>	<b>16,081,117</b>	<b>(15,052,221)</b>	<b>31,811,925</b>
Other operating income – net	346,660	128,350	195,477	14,296	52,784	-	737,567
Finance cost	(1,203,999)	(20,755)	-	(13,289)	(3,681,708)	-	(4,919,751)
Non Attributable Expenses	(2,531,952)	(4,245,408)	(846,591)	(423,103)	(2,579,631)	(515,246)	(11,141,931)
<b>Profit before tax</b>	<b>(173,691)</b>	<b>18,531,370</b>	<b>3,151,689</b>	<b>673,347</b>	<b>9,872,562</b>	<b>(15,567,467)</b>	<b>16,487,810</b>
Corporate tax	111,245	(2,353,417)	(257,951)	(67,776)	295,059	-	(2,272,840)
<b>Profit for the year</b>	<b>(62,446)</b>	<b>16,177,953</b>	<b>2,893,738</b>	<b>605,571</b>	<b>10,167,621</b>	<b>(15,567,467)</b>	<b>14,214,970</b>
<b>Segment assets</b>	<b>141,929,000</b>	<b>242,844,185</b>	<b>108,517,977</b>	<b>10,435,593</b>	<b>195,558,252</b>	<b>(236,202,100)</b>	<b>463,082,907</b>
<b>Segment liabilities</b>	<b>83,486,310</b>	<b>83,122,331</b>	<b>59,194,856</b>	<b>5,691,041</b>	<b>75,597,499</b>	<b>16,694,135</b>	<b>323,786,172</b>

2024	Oman	UAE	Saudi Arabia	Other geographies	Oman-Parent	Adjustments and eliminations	Total
	₹	₹	₹	₹	₹	₹	₹
Insurance revenue	78,014,258	199,029,343	45,802,463	6,613,612	-	-	329,459,676
Insurance service expense	(68,765,929)	(240,454,908)	(36,241,015)	(6,822,745)	-	-	(352,284,597)
<b>Insurance service result before reinsurance contracts held</b>	<b>9,248,329</b>	<b>(41,425,565)</b>	<b>9,561,448</b>	<b>(209,133)</b>	-	-	<b>(22,824,921)</b>
Allocation of reinsurance premiums	(9,214,953)	(56,126,327)	(9,848,706)	(1,515,308)	-	-	(76,705,294)
Amounts recoverable from reinsurers for incurred claims	4,176,279	85,634,050	2,823,792	1,251,883	-	-	93,886,004
<b>Net expense from reinsurance contracts held</b>	<b>(5,038,674)</b>	<b>29,507,723</b>	<b>(7,024,914)</b>	<b>(263,425)</b>	-	-	<b>17,180,710</b>
<b>Insurance service result</b>	<b>4,209,655</b>	<b>(11,917,842)</b>	<b>2,536,534</b>	<b>(472,558)</b>	-	-	<b>(5,644,211)</b>
Investment income – net	5,741,217	4,718,986	3,207,223	296,450	345,448	-	14,309,324
Share of loss from subsidiaries	-	-	-	-	(1,891,659)	1,891,659	-
Expected credit losses on financial assets	(8,831)	17,430	(205)	266	(13,537)	-	(4,877)
<b>Total investment income</b>	<b>5,732,386</b>	<b>4,736,416</b>	<b>3,207,018</b>	<b>296,716</b>	<b>(1,559,748)</b>	<b>1,891,659</b>	<b>14,304,447</b>
Insurance finance expenses for insurance contracts issued	(1,206,909)	(547,142)	(258,523)	(26,963)	-	-	(2,039,537)
Reinsurance finance income for reinsurance contracts held	(39,154)	192,656	53,108	(22,804)	-	-	183,806
<b>Net financial result</b>	<b>(1,246,063)</b>	<b>(354,486)</b>	<b>(205,415)</b>	<b>(49,767)</b>	-	-	<b>(1,855,731)</b>
<b>Net insurance and investment result</b>	<b>8,695,978</b>	<b>(7,535,912)</b>	<b>5,538,137</b>	<b>(225,609)</b>	<b>(1,559,748)</b>	<b>1,891,659</b>	<b>6,804,505</b>
Other operating income – net	(9,313)	8,342	209,645	1,983	2,262,720	-	2,473,377
Finance cost	(1,191,674)	2,235	-	(19,505)	(3,135,741)	-	(4,344,685)
Non Attributable Expenses	(1,622,625)	(5,283,320)	(2,310,325)	(377,375)	(402,103)	(515,246)	(10,510,994)
<b>Loss before tax</b>	<b>5,872,366</b>	<b>(12,808,655)</b>	<b>3,437,457</b>	<b>(620,506)</b>	<b>(2,834,872)</b>	<b>1,376,413</b>	<b>(5,577,797)</b>
Corporate tax	(717,307)	1,153,311	(225,880)	(28,876)	379,282	-	560,530
<b>Loss for the year</b>	<b>5,155,059</b>	<b>(11,655,344)</b>	<b>3,211,577</b>	<b>(649,382)</b>	<b>(2,455,590)</b>	<b>1,376,413</b>	<b>(5,017,267)</b>
<b>Segment assets</b>	<b>157,363,600</b>	<b>213,699,091</b>	<b>104,425,460</b>	<b>9,885,789</b>	<b>157,894,445</b>	<b>(207,645,973)</b>	<b>435,622,412</b>
<b>Segment liabilities</b>	<b>113,592,257</b>	<b>115,770,249</b>	<b>59,372,839</b>	<b>7,961,163</b>	<b>54,851,904</b>	<b>(37,632,306)</b>	<b>313,916,106</b>

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### For the Year Ended 31 December 2025

#### Primary reporting format – Geographic Information – Parent Company

2025	Oman	UAE	Total
	₹	₹	₹
Insurance revenue	-	109,318,051	109,318,051
Insurance service expense	-	(104,146,682)	(104,146,682)
<b>Insurance service result before reinsurance contracts held</b>	-	<b>5,171,369</b>	<b>5,171,369</b>
Allocation of reinsurance premiums	-	(25,049,782)	(25,049,782)
Amounts recoverable from reinsurers for incurred claims	-	22,017,543	22,017,543
<b>Net expense from reinsurance contracts held</b>	-	<b>(3,032,239)</b>	<b>(3,032,239)</b>
<b>Insurance service result</b>	-	<b>2,139,130</b>	<b>2,139,130</b>
Investment income – net	1,001,043	2,142,765	3,143,808
Share of Profit from Subsidiaries	15,052,221	-	15,052,221
Expected credit losses on financial assets	27,853	4,304	32,157
<b>Total investment income</b>	<b>16,081,117</b>	<b>2,147,069</b>	<b>18,228,186</b>
Insurance finance expenses for insurance contracts issued	-	(225,385)	(225,385)
Reinsurance finance income for reinsurance contracts held	-	293,743	293,743
<b>Net financial result</b>	-	<b>68,358</b>	<b>68,358</b>
<b>Net insurance and investment result</b>	<b>16,081,117</b>	<b>4,474,534</b>	<b>20,555,651</b>
Other operating income – net	52,784	11,952	64,736
Finance cost	(3,681,708)	(499)	(3,682,207)
Non Attributable Expenses	(2,579,631)	(1,400,631)	(3,980,262)
<b>(Loss) / profit before tax</b>	<b>9,872,562</b>	<b>3,085,356</b>	<b>12,957,918</b>
Corporate tax	295,059	(482,851)	(187,792)
<b>(Loss) / profit for the year</b>	<b>10,167,621</b>	<b>2,602,505</b>	<b>12,770,126</b>
<b>Segment assets</b>	<b>195,558,252</b>	-	<b>195,558,252</b>
<b>Segment liabilities</b>	<b>75,597,499</b>	-	<b>75,597,499</b>

2024	Oman	UAE	Total
	₹	₹	₹
Insurance revenue	-	116,621,868	116,621,868
Insurance service expense	-	(120,606,465)	(120,606,465)
<b>Insurance service result before reinsurance contracts held</b>	-	<b>(3,984,597)</b>	<b>(3,984,597)</b>
Allocation of reinsurance premiums	-	(26,823,086)	(26,823,086)
Amounts recoverable from reinsurers for incurred claims	-	26,360,361	26,360,361
<b>Net expense from reinsurance contracts held</b>	-	<b>(462,725)</b>	<b>(462,725)</b>
<b>Insurance service result</b>	-	<b>(4,447,322)</b>	<b>(4,447,322)</b>
Investment income – net	345,448	2,587,004	2,932,452
Share of Profit from Subsidiaries	(1,891,659)	-	(1,891,659)
Expected credit losses on financial assets	(13,537)	13,183	(354)
<b>Total investment income</b>	<b>(1,559,748)</b>	<b>2,600,187</b>	<b>1,040,439</b>
Insurance finance expenses for insurance contracts issued	-	(225,385)	(225,385)
Reinsurance finance income for reinsurance contracts held	-	293,743	293,743
<b>Net financial result</b>	-	<b>68,358</b>	<b>68,358</b>
<b>Net insurance and investment result</b>	<b>(1,559,748)</b>	<b>(1,778,777)</b>	<b>(3,338,525)</b>
Other operating income – net	2,262,720	8,342	2,271,062
Finance cost	(3,135,741)	(1,443)	(3,137,184)
Non Attributable Expenses	(402,103)	(2,785,613)	(3,187,716)
<b>Loss before tax</b>	<b>(2,834,872)</b>	<b>(4,557,491)</b>	<b>(7,392,363)</b>
Corporate tax	379,282	392,275	771,557
<b>Loss for the year</b>	<b>(2,455,590)</b>	<b>(4,165,216)</b>	<b>(6,620,806)</b>
<b>Segment assets</b>	<b>157,894,445</b>	<b>56,141,929</b>	<b>214,036,374</b>
<b>Segment liabilities</b>	<b>54,851,904</b>	<b>54,774,216</b>	<b>109,626,120</b>

## Notes to the separate and consolidated financial statements

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### 35. Risk Management

#### 35.1 Underwriting and financial risk management

Risk taking is integral to the business model of the Group. The Group has developed and implemented a risk management structure that is designed to identify, assess, control and monitor the risks associated with its business. Adhering to this structure, the Group aims to meet its obligations to policyholders and other customers and creditors, manage its capital efficiently and comply with applicable laws and regulations.

The Group's Board and Risk Committee has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board and Risk Committee is responsible for defining, installing and monitoring the risk management organisation in order to ensure its control systems are effective. The Board and Audit Committee approves all risk management policies as well as the quantitative and qualitative elements of the Group's risk appetite and tolerance framework.

The Group manages its assets and liabilities within an ALM framework that has been developed to achieve long-term investment returns in excess of its obligations under insurance and investment contracts. Within the ALM framework, the Group periodically produces reports at operating segment and product levels that are circulated to the Group's key management personnel. The principal technique of the Group's ALM is to match assets to liabilities arising from insurance and investment contracts by product line.

The Group's ALM is integrated with the management of the financial risks associated with the Group's other classes of financial assets and liabilities not directly associated with insurance and investment contract liabilities.

The following tables reconcile the consolidated balance sheet to the investment classes and product lines used in the Group's ALM framework:

Group	2025			2024		
	Life and Medical	General	Total	Life and Medical	General	Total
<b>Investments</b>						
Cash and cash equivalents	9,525,603	14,650,632	24,176,235	7,629,653	17,922,635	25,552,288
Government bonds and Corporate bonds	62,404,129	71,443,484	133,847,613	44,506,505	76,941,179	121,447,684
Bank deposits	36,658,242	106,867,011	143,525,253	40,465,280	98,601,953	139,067,233
Equity securities	21,773,617	28,570,917	50,344,534	7,046,171	8,177,440	15,223,611
<b>Total investment assets and cash and cash equivalents</b>	<b>130,361,591</b>	<b>221,532,044</b>	<b>351,893,635</b>	<b>99,647,609</b>	<b>201,643,207</b>	<b>301,290,816</b>
<b>Insurance contract balances</b>						
Insurance contract assets	-	166,223	166,223	-	204,150	204,150
Reinsurance contract assets	13,722,325	38,005,869	51,728,194	6,900,423	68,549,802	75,450,225
Insurance contract liabilities	(85,523,843)	(132,334,790)	(217,858,633)	(60,529,412)	(138,052,704)	(198,582,116)
Reinsurance contract liabilities	(4,919,172)	(14,900,653)	(19,819,825)	(2,166,238)	(17,989,807)	(20,156,045)
<b>Total insurance contract balances</b>	<b>(76,720,690)</b>	<b>(109,063,351)</b>	<b>(185,784,041)</b>	<b>(55,795,227)</b>	<b>(87,288,559)</b>	<b>(143,083,786)</b>
<b>Other assets and liabilities</b>						
Other assets	8,894,432	50,400,423	59,294,855	39,472,231	19,204,990	58,677,221
Other liabilities	(17,409,065)	(6,682,853)	(24,091,918)	(18,252,485)	(7,689,463)	(25,941,948)
Bank borrowings	-	(62,015,796)	(62,015,796)	(61,325,642)	(7,910,355)	(69,235,997)
<b>Total other assets and liabilities</b>	<b>(8,514,633)</b>	<b>(18,298,226)</b>	<b>(26,812,859)</b>	<b>(40,105,896)</b>	<b>3,605,172</b>	<b>(36,500,724)</b>

#### 35.1.1 Underwriting risk management

Underwriting risk comprises insurance risk, policyholder persistency risk and expense risk. The Group manages its underwriting risk based on the underwriting policy as approved by the Board and Audit Committee. The Risk Management team monitors the adequate application of the policy and reviews the trends in pricing, loss ratios and underwriting risks. The Risk Management team is also involved in decisions made by the Board and Audit Committee on underwriting, pricing and market strategy.

The risk under insurance contracts is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random; however, it can be predicted with a certain disclosed level of reliability.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Group faces under its insurance contracts is that the actual claims and benefit payments exceed the carrying amount of the insurance contract liabilities. This could occur because the frequency or severity of claims and benefits or the amount of future expenses are greater than estimated. Insurance events are random, and the actual number and amount of claims and benefits will vary from year to year from the level established using statistical techniques. The goal of the statistical methods is to minimise the deviation of actual figures from the expected figures.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability of the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected by a change in any subset of the portfolio. The Group has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and to achieve a sufficiently large population of risks within each of these categories to reduce the variability of the expected outcome.

Factors that aggravate insurance risk include lack of risk diversification in terms of type and amount of risk covered.

#### Long-term insurance contracts (individual life and credit life portfolios)

##### (a) Frequency and severity of claims

For contracts where death is the insured risk, the most significant factors that could increase the overall frequency of claims are epidemics or widespread changes in lifestyle, such as eating, smoking and exercise habits, resulting in earlier or more claims than expected. Given that the Group's portfolio is small, large individual claims may also significantly impact the gross loss ratio.

At present, these risks do not vary significantly in relation to the location of the risk insured by the Group. However, undue concentration by amounts could have an impact on the severity of benefit payments on a portfolio basis. For contracts with fixed and guaranteed benefits and fixed future premiums, there are no mitigating terms and conditions that reduce the insurance risk accepted.

The Group also manages mortality and disability risks through its underwriting strategy and reinsurance arrangements. The underwriting strategy is intended to ensure that the risks underwritten are well diversified in terms of type of risk and the level of insured benefits. Medical selection is also included in the Group's underwriting procedures with premiums varied to reflect the health condition and family medical history of the applicants.

##### (b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for long-term insurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and the variability in contract holder behaviour especially with respect to continued payment of premiums. The Group uses international mortality tables or reinsurance risk premium rates as estimates of mortality, given the absence of any published tables for insured lives in Oman.

In carrying out the liability adequacy test the Group uses estimates of the pattern of discontinuance of policies based on its experience in the past. The Group regularly measures and monitors the pattern of lapses and persistency.

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### Short-duration life insurance contracts

#### (a) Frequency and severity of claims

These contracts are mainly issued to:

- Employers, providing cover against death, disability or (in the case of group medical policies) health of their employees.
- Financial institutions, providing cover against death of their borrowers.

In the case of group life contracts issued to employers, the risk is affected by the nature of the industry in which the employer operates. The risk of death and disability will vary by industry. Undue concentration of risk by industry will therefore increase the risk of a change in the underlying average mortality or morbidity of employees in a given industry, with significant effects on the overall insurance risk.

For short term group life and group credit life contracts the Group guarantees the premium rate for a period of one year and has a right to change these rates thereafter. In such contracts it therefore minimises its exposure to mortality risk. Mortality risk includes risk of death due to epidemics.

Insurance risk under disability contracts is also dependent on economic conditions in the industry. Historical data indicates that recession and unemployment in an industry will increase the number of claims for disability benefits as well as reducing the rate of recovery from disability.

The Group attempts to manage this risk through its underwriting, claims handling and reinsurance policy.

#### (b) Sources of uncertainty in the estimation of future claim payments

Other than for the testing of the adequacy of the liability representing the unexpired risk at the reporting date, there is no need to estimate mortality rates or morbidity rates for future years because these contracts have short duration.

### Underwriting risk management – Health and General Insurance

The frequency and severity of claims can be affected by several factors. The most significant are the level of awards for morbidity risk (e.g. health recovery and incapacity for work) and the number of cases coming to court, especially for bodily injuries. This can be summarised as legislation risk. The amount of awards and the time for court settlement is set by the legislation. The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts.

The Group manages these risks through its underwriting strategy (two of the techniques that are pivotal for automobile insurance are product pricing and portfolio segmentation), adequate reinsurance arrangements and proactive claims handling. The objective of the underwriting strategy is to ensure that the underwritten risks are well diversified in terms of type and amount of risk. The variability of risks is improved by the careful selection and implementation of underwriting strategies, which are designed to ensure that risks are diversified in terms of type of risk and level of insured benefits.

The Group has limited its exposure by imposing maximum claim amounts on certain contracts as well as using reinsurance arrangements in order to limit its exposure to aggregate amount of claims (e.g. third party liability claims). The effect of such reinsurance arrangements is that the Group should not suffer total insurance losses above a certain level.

Underwriting limits are in place to enforce appropriate risk selection criteria. For example, the Group has the right not to renew individual policies, to re-price the risk on renewal, to impose deductibles and to reject the payment of a fraudulent claim. Claims payment limits are always included to cap the amount payable on occurrence of the insured event.

Insurance contracts also entitle the Group to pursue third parties for payment of some or all costs (for example, subrogation).

The Group has specialised claims units dealing with the mitigation of risks surrounding known claims. This unit investigates and adjusts all material or suspicious claims. The claims are reviewed individually at least annually and adjusted to reflect the latest information on the underlying facts, current law, contractual terms and conditions and other factors. The Group actively manages and pursues early settlements of claims to reduce its exposure to unpredictable developments.

#### 35.1.2 Expense risk

Expense risk is the risk of unexpected increases in policy maintenance, claim handling and other costs relating to fulfilment of insurance contracts. The risk is managed through budgeting and periodic cost evaluations.

#### 35.1.3 Methods used and assumptions made

Methods used and assumptions made for insurance liabilities assessment are disclosed in note 4.

### 35.2 Claims development table

The tables below show the gross and net estimates of cumulative claims at the end of the initial accident year and how these have developed over time. The cumulative claims paid represents the cumulative claims paid for each accident year in the subsequent

years. The current year provision for each accident year is calculated as the estimate of cumulative claims at the end of the current year less the cumulative claims paid.

Claims development table of past three years – Group	Accident Year				Total
	2022 and Prior	2023	2024	2025	
<b>Gross</b>					
<b>Estimate of cumulative claims</b>					
At the end of accident year	736,474,561	145,707,806	165,780,794	193,370,485	193,370,485
One year later	745,680,456	102,724,337	193,725,315	–	193,725,315
Two year later	681,688,979	150,610,624	–	–	150,610,624
Three year later	1,048,800,995	–	–	–	1,048,800,995
Current estimate of incurred claims	1,048,800,995	150,610,624	193,725,315	193,370,485	1,586,507,419
Cumulative payments to date	(1,042,991,139)	(144,960,290)	(165,370,491)	(106,124,406)	(1,459,446,326)
<b>Liability recognised</b>	<b>5,809,856</b>	<b>5,650,334</b>	<b>28,354,824</b>	<b>87,246,079</b>	<b>127,061,093</b>
Risk Adjustment					4,026,942
Discounting					(2,830,466)
Claims Debtors and Creditors					(15,118)
<b>Total LIC included in the statement of financial position</b>					<b>128,242,451</b>
<b>Net</b>					
<b>Estimate of cumulative claims</b>					
At the end of accident year	539,914,462	126,241,069	87,005,722	168,133,405	168,133,405
One year later	549,740,404	87,972,779	130,372,228	–	130,372,228
Two year later	507,249,699	136,075,961	–	–	136,075,961
Three year later	866,080,607	–	–	–	866,080,607
Current estimate of incurred claims	866,080,607	136,075,961	130,372,228	168,133,405	1,300,662,201
Cumulative payments to date	(862,883,481)	(131,173,650)	(117,856,005)	(99,018,839)	(1,210,931,975)
<b>Liability recognised</b>	<b>3,197,126</b>	<b>4,902,311</b>	<b>12,516,223</b>	<b>69,114,566</b>	<b>89,730,226</b>
Risk Adjustment					1,960,595
Discounting					(1,439,743)
Claims Debtors and Creditors					(96,104,466)
<b>Total LIC less AIC included in the statement of financial position</b>					<b>(5,853,388)</b>

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### 35.3 Financial risk management

#### Market risk management and exposures

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, or its issuer, or factors affecting all securities traded in the market.

The Group is exposed to market risk with respect to its investments. The Group limits market risk by maintaining a diversified portfolio and by continuous monitoring of developments in international and local equity and bond markets. In addition, the Group actively monitors the key factors that affect stock and bond market movements, including analysis of the operational and financial performance of investees. Market risk comprises three types of risk: market interest rates (interest rate risk), market prices (equity price risk) and foreign exchange rates (currency risk).

Group and Parent Company	2025			2024		
	Principal Outstanding	Rate Change	Impact	Principal Outstanding	Rate Change	Impact
Short Term loan	-	1%	-	692,360	1%	692,360
Long Term loan	62,015,796	1%	620,158	62,943,997	1%	585,060
<b>Total</b>	<b>62,015,796</b>		<b>620,158</b>	<b>69,235,997</b>		<b>692,360</b>

#### 35.3.1 Interest rate risk

The Group has availed long and short term loans which are on floating interest risk and is thereby exposed to interest rate risk. Change of interest rate on loans availed will have the following impact on the Group's results.

The Group invests in securities and has deposits that are subject to interest rate risk. The Group's bank deposits of ₹ 143,625,874 (2024: ₹ 139,209,334) carry fixed rate of interest and therefore, are exposed to repricing risk at maturity. The Group holds subordinated

interest bearing investments at FVTPL and FVOCI with face value of ₹ 101,644,459 (2024: ₹ 78,693,585) which are subject to interest rate reset as per below table.

Year of Reset	2025			Year of Reset	2024		
	Face Value	Rate Change	Impact		Face Value	Rate Change	Impact on profit
<b>Group</b>				<b>Group</b>			
Year 2026	11,738,451	1%	117,385	Year 2024	-	1%	-
Year 2027	8,417,389	1%	84,174	Year 2025	10,217,836	1%	102,178
2028 to 2054	113,577,009	1%	1,135,770	2026 to 2052	68,476,022	1%	684,760
<b>Total</b>	<b>133,732,849</b>		<b>1,337,329</b>	<b>Total</b>	<b>78,693,858</b>		<b>786,938</b>
<b>Parent Company</b>				<b>Parent Company</b>			
Year 2026	-	1%	-	Year 2024	-	1%	-
Year 2027	-	1%	-	Year 2025	1,342,786.00	1%	13,428
2028 to 2054	-	1%	-	2026 to 2052	22,743,747	1%	-
<b>Total</b>	<b>-</b>		<b>-</b>	<b>Total</b>	<b>24,086,533</b>		<b>13,428</b>

An interest rate sensitivity analysis of investment assets and insurance and reinsurance contract assets and liabilities by product lines is included in table below:

	Rate Change	2025		2024	
		Exposure	Impact	Exposure	Impact
<b>Group</b>					
<b>Insurance and reinsurance contract assets</b>					
Insurance contract assets and liabilities	1%	217,692,410	49,665	198,377,966	(366,328)
Reinsurance contract assets and liabilities	1%	31,908,369	(70,175)	55,294,180	272,045
Debt instruments at FVOCI and amortised cost	1%	133,732,849	1,337,328	78,693,858	786,939
<b>Parent Company</b>					
<b>Insurance and reinsurance contract assets</b>					
Insurance contract assets and liabilities	1%	-	-	36,163,245	245,958
Reinsurance contract assets and liabilities	1%	-	-	822,623	(6,991)
Debt instruments at FVOCI and amortised cost	1%	-	-	24,086,533	-

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### 35.3.2 Financial Instruments price risk

Financial Instruments price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether these changes are caused by factors specific to the individual security, or its issuer, or factors affecting all securities in the market.

The Group is exposed to market risk with respect to its investments. The Group limits financial instruments price risk by maintaining a diversified portfolio and by continuous monitoring of the market. Various regulatory limits for exposure to single issuer or equity are followed to minimise risk. In addition, the Group monitors actively the key factors that affect stock market movements.

29% (2024: 54%) of the Group's investments at the reporting date are within the Sultanate of Oman.

The following table demonstrates the sensitivity of the investment income to reasonably possible changes in equity prices, with all other variables held constant. The effect of 10% decreases in equity prices is expected to be equal and opposite to the effect of the increases shown.

	Effect on equity		Effect on profit	
	2025	2024	2025	2024
<b>Group</b>				
Financial instruments at FVTPL	-	-	4,237,008	945,135
Financial instruments at FVOCI	10,220,306	6,635,829	-	-
<b>Parent Company</b>				
Financial instruments at FVTPL	-	-	7,291	8,108
Financial instruments at FVOCI	8,281	2,917,845	-	-

### 35.3.3 Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group enters into major agreements in Rial Omani, UAE Dirhams, Saudi Riyal, Bahraini Dinars and US Dollars. As GCC currencies are pegged to the US Dollar, balances in US Dollars are not considered to represent significant currency risk.

64% (2024: 62%) of the Group's deposits and cash and bank balances are denominated in foreign currencies, mainly US Dollars, Saudi Riyal and UAE Dirhams. The Group's investments carried at FVTPL and FVOCI amounting to ~~₹~~ 92,896,060 (2024: ~~₹~~ 40,765,385) are denominated in currencies other than Rial Omani.

### 35.3.4 Credit risk

Credit risk is the risk of financial loss resulting from a counterparty's failure to meet their contractual obligations. The Group has significant credit risk arising from investments, insurance contract assets and reinsurance contract assets as described below.

The following policies and procedures are in place to mitigate the Group's exposure to credit risk:

- The Group only enters into insurance and reinsurance contracts with recognised, credit worthy third parties.
- The Group's investments carried at amortised cost and debt securities carried at FVOCI are managed by the investment officer in accordance with the investment policy established by the Board of Directors.
- The Group's loan to policy holders is secured against the cash values of the respective policies.
- The Group seeks to limit its credit risk with respect to customers by setting credit limits for individual customers or intermediaries and monitoring outstanding receivables. Insurance receivables comprise a large number of customers in Oman, UAE, Kuwait, Saudi and Bahrain.
- The Group's bank balances are maintained with a range of international and local banks which are approved by the Board of Directors.
- Other receivables are not considered past due.

	2025				2024			
	High grade (Rated A and above)	Standard grade (Rated below A upto B)	Not rated	Total	High grade (Rated A and above)	Standard grade (Rated below A upto B)	Not rated	Total
<b>Group</b>								
Cash and cash equivalents	13,855,608	10,225,236	95,391	24,176,235	16,146,626	9,405,662	-	25,552,288
Bank Deposits	68,485,280	71,543,251	3,496,722	143,525,253	74,649,740	64,417,493	-	139,067,233
Financial instruments at FVTPL	33,588,637	8,781,443	-	42,370,080	-	904,609	-	904,609
Financial instruments at FVOCI	51,889,511	50,313,553	-	102,203,064	27,526,728	41,099,832	6,278,477	74,905,037
Financial instruments at amortised cost	32,423,573	7,195,430	-	39,619,003	48,673,730	12,187,919	-	60,861,649
Loans to policyholders	-	-	23,874	23,874	-	-	28,374	28,374
Insurance contract assets	-	97,847	68,376	166,223	13,371	-	190,779	204,150
Reinsurance contract assets	26,385,812	25,342,382	-	51,728,194	60,495,854	-	14,954,371	75,450,225
Other receivables (excluding prepayments)	-	-	20,499,232	20,499,232	-	6,262,766	22,778,481	29,041,247
<b>Total credit risk exposure</b>	<b>226,628,421</b>	<b>173,499,142</b>	<b>24,183,595</b>	<b>424,311,158</b>	<b>227,506,049</b>	<b>134,278,281</b>	<b>44,230,482</b>	<b>406,014,812</b>
<b>Parent Company</b>								
Cash and cash equivalents	-	95,391	-	95,391	5,695,913	102,090	-	5,798,003
Bank Deposits	-	3,496,722	-	3,496,722	18,657,762	6,357,304	-	25,015,066
Debt instruments at FVTPL	-	72,914	-	72,914	-	81,075	-	81,075
Debt instruments at FVOCI	-	82,810	-	82,810	22,944,081	6,234,364	-	29,178,445
Debt instruments at amortised cost	-	-	-	-	192,885	-	-	192,885
Loans to policyholders	-	-	-	-	-	-	-	-
Insurance contract assets	-	-	-	-	-	-	-	-
Reinsurance contract assets	-	-	-	-	1,037,683	-	-	1,037,683
Other receivables (excluding prepayments)	-	-	4,928,605	4,928,605	-	700,472	2,437,076	3,137,548
<b>Total credit risk exposure</b>	<b>48,528,324</b>	<b>3,747,837</b>	<b>4,928,605</b>	<b>8,676,442</b>	<b>48,528,324</b>	<b>13,475,305</b>	<b>2,437,076</b>	<b>64,440,705</b>

### 35.3.5 Reinsurance risk

Consistent with other insurance companies, in order to minimise financial exposure arising from large claims, the Group, in the normal course of business, enters into contracts with other parties for reinsurance purposes. Such reinsurance arrangements provide for greater diversification of business, allow management to control exposure to potential losses arising from large risks including Catastrophic events, and provide additional capacity for growth. A significant portion of the reinsurance is effected under treaty and facultative placements including excess-of-loss reinsurance contracts.

To minimise credit risk on reinsurance counterparties, the Group evaluates the financial condition of its reinsurers. The Group primarily deals with reinsurers as mandated under the board approved Group Reinsurance Policy.

The Group places business only with reinsurers having a minimum rating of "BBB" from Standard & Poor's or "B+" from A.M. Best except regional reinsurers.

Reinsurance ceded contracts do not relieve the Group from its obligations to policyholders and as a result the Group remains liable for the portion of outstanding claims reinsured to the extent that the reinsurer fails to meet the obligations under the reinsurance agreements. The Group's reinsurance contract assets risk exposure based on rating of reinsurers is shown in table provided in note 36.3 Credit risk.

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#### 35.3.6 Debt securities and bank deposits

The Group limits its exposure to credit risk by investing only in liquid debt securities and only with counterparties that have a credit rating from recognized credit rating agencies.

The Group monitors changes in credit risk by tracking published external credit ratings to determine whether published ratings remain up to date and to assess whether there has been a significant increase in credit risk at the reporting date that has not been reflected in published ratings. The Group supplements this by reviewing changes in bond yields together with available press and regulatory information about issuers.

12-month and lifetime probabilities of default are based on historical data supplied by Rating Agency

Moody's for each credit rating. Loss given default (LGD) parameters are described in detail in note 3- Key sources of estimation uncertainty.

#### Balances at bank and bank deposits

The Group held balances at bank and bank deposits with banks and financial institution counterparties, which are rated A1 to Baa3, based on Moody's ratings.

The Group has used both simplified and generalized approach. For Bank Deposits and debt securities, the generalized approach has been used and for the other portfolios, the simplified approach was used. Under the generalized approach the counterparties are required to be classified in stages based on the significant increase in credit risk however, under the simplified approach, no staging is done and lifetime expected credit losses are calculated for all the counterparties.

Group 2025	Stage 1	Stage 2	Assets/ ECL under simplified approach	Total
	⌊	⌊	⌊	⌊
<b>Exposure (carrying value) subject to ECL at 1 January 2025</b>				
Due from banks and deposits	139,209,334	-	25,608,436	164,817,770
Financial investments - Debt	102,619,004	-	-	102,619,004
Other receivables	-	-	6,623,667	6,623,667
<b>Movement in the exposure (carrying value) subject to ECL during the year</b>				
Due from banks and deposits	24,594,582	-	(21,549,541)	3,045,041
Financial investments - Debt	13,756,075	-	23,898	13,779,973
Other receivables	-	-	6,496,449	6,496,449
<b>Exposure (carrying value) subject to ECL at 31 December 2025</b>				
Due from banks and deposits	163,803,916	-	4,058,895	167,862,811
Financial investments - Debt	116,375,079	-	23,898	116,398,977
Other receivables	-	-	13,120,116	13,120,116
<b>Opening balance of ECL as at 1 January 2025</b>				
Due from banks and deposits	142,101	-	94,049	236,150
Financial investments - Debt	62,147	-	-	62,147
Other receivables	-	-	28,368	28,368
<b>ECL as at 1 January 2025</b>	<b>204,248</b>	<b>-</b>	<b>122,417</b>	<b>326,665</b>
<b>Charge for the year (net)</b>				
Due from banks and deposits	(41,480)	-	(11,879)	(53,359)
Financial investments - Debt	(44,019)	-	24	(43,995)
Other receivables	-	-	15,517	15,517
<b>ECL charge for the year (net)</b>	<b>(85,499)</b>	<b>-</b>	<b>3,662</b>	<b>(81,837)</b>
<b>Closing balance of ECL as at 31 December 2025</b>				
Due from banks and deposits	100,621	-	82,170	182,791
Financial investments - Debt	18,128	-	24	18,152
Other receivables	-	-	43,885	43,885
<b>ECL as at 31 December 2025</b>	<b>118,749</b>	<b>-</b>	<b>126,079</b>	<b>244,828</b>

Parent Company 2025	Stage 1	Stage 2	Assets/ ECL under simplified approach	Total
	⌊	⌊	⌊	⌊
<b>Exposure (carrying value) subject to ECL at 1 January 2025</b>				
Due from banks and deposits	25,033,352	-	5,825,299	30,858,651
Financial investments - Debt	23,136,967	-	-	23,136,967
Other receivables	-	-	1,434,173	1,434,173
<b>Movement in the exposure (carrying value) subject to ECL during the year</b>				
Due from banks and deposits	(21,528,352)	-	(5,729,762)	(27,258,114)
Financial investments - Debt	(23,136,967)	-	-	(23,136,967)
Other receivables	-	-	891,983	891,983
<b>Exposure (carrying value) subject to ECL at 31 December 2025</b>				
Due from banks and deposits	3,505,000	-	95,537	3,600,537
Financial investments - Debt	-	-	-	-
Other receivables	-	-	2,326,156	2,326,156
<b>Opening balance of ECL as at 1 January 2025</b>				
Due from banks and deposits	18,286	-	28,442	46,728
Financial investments - Debt	2,280	-	-	2,280
Other receivables	-	-	594	594
<b>ECL as at 1 January 2025</b>	<b>20,566</b>	<b>-</b>	<b>29,036</b>	<b>49,602</b>
<b>Charge for the year (net)</b>				
Due from banks and deposits	(10,008)	-	(28,196)	(38,204)
Financial investments - Debt	(2,280)	-	-	(2,280)
Other receivables	-	-	(522)	(522)
<b>ECL charge for the year (net)</b>	<b>(12,288)</b>	<b>-</b>	<b>(28,718)</b>	<b>(41,006)</b>
<b>Closing balance of ECL as at 31 December 2025</b>				
Due from banks and deposits	8,278	-	246	8,524
Financial investments - Debt	-	-	-	-
Other receivables	-	-	72	72
<b>ECL as at 31 December 2025</b>	<b>8,278</b>	<b>-</b>	<b>318</b>	<b>8,596</b>

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Group 2024	Stage 1	Stage 2	Assets/ ECL under simplified approach	Total
	€	€	€	€
<b>Exposure (carrying value) subject to ECL at 1 January 2024</b>				
Due from banks and deposits	122,938,827	-	54,019,269	176,958,096
Financial investments - Debt	85,166,733	-	-	85,166,733
Other receivables	-	-	6,549,478	6,549,478
<b>Movement in the exposure (carrying value) subject to ECL during the year</b>				
Due from banks and deposits	16,270,507	-	(28,410,833)	(12,140,326)
Financial investments - Debt	17,452,271	-	-	17,452,271
Other receivables	-	-	74,189	74,189
<b>Exposure (carrying value) subject to ECL at 31 December 2024</b>				
Due from banks and deposits	139,209,334	-	25,608,436	164,817,770
Financial investments - Debt	102,619,004	-	-	102,619,004
Other receivables	-	-	6,623,667	6,623,667
<b>Opening balance of ECL as at 1 January 2024</b>				
Due from banks and deposits	185,673	-	58,441	244,114
Financial investments - Debt	42,057	-	-	42,057
Other receivables	-	-	35,617	35,617
<b>ECL as at 1 January 2024</b>	<b>227,730</b>	<b>-</b>	<b>94,058</b>	<b>321,788</b>
<b>Charge for the year (net)</b>				
Due from banks and deposits	(43,572)	-	35,608	(7,964)
Financial investments - Debt	20,090	-	-	20,090
Other receivables	-	-	(7,249)	(7,249)
<b>ECL charge for the year (net)</b>	<b>(23,482)</b>	<b>-</b>	<b>28,359</b>	<b>4,877</b>
<b>Closing balance of ECL as at 31 December 2024</b>				
Due from banks and deposits	142,101	-	94,049	236,150
Financial investments - Debt	62,147	-	-	62,147
Other receivables	-	-	28,368	28,368
<b>ECL as at 31 December 2024</b>	<b>204,248</b>	<b>-</b>	<b>122,417</b>	<b>326,665</b>

Parent Company 2024	Stage 1	Stage 2	Assets/ ECL under simplified approach	Total
	€	€	€	€
<b>Exposure (carrying value) subject to ECL at 1 January 2024</b>				
Due from banks and deposits	19,196,267	-	11,306,524	30,502,791
Financial investments - Debt	10,656,273	-	-	10,656,273
Other receivables	-	-	1,359,984	1,359,984
<b>Movement in the exposure (carrying value) subject to ECL during the year</b>				
Due from banks and deposits	5,837,085	-	(5,481,225)	355,860
Financial investments - Debt	12,480,694	-	-	12,480,694
Other receivables	-	-	74,189	74,189
<b>Exposure (carrying value) subject to ECL at 31 December 2024</b>				
Due from banks and deposits	25,033,352	-	5,825,299	30,858,651
Financial investments - Debt	23,136,967	-	-	23,136,967
Other receivables	-	-	1,434,173	1,434,173
<b>Opening balance of ECL as at 1 January 2024</b>				
Due from banks and deposits	22,912	-	22,797	45,709
Financial investments - Debt	2,218	-	-	2,218
Other receivables	-	-	1,321	1,321
<b>ECL as at 1 January 2024</b>	<b>25,130</b>	<b>-</b>	<b>24,118</b>	<b>49,248</b>
<b>Charge for the year (net)</b>				
Due from banks and deposits	(4,626)	-	5,645	1,019
Financial investments - Debt	62	-	-	62
Other receivables	-	-	(727)	(727)
<b>ECL charge for the year (net)</b>	<b>(4,564)</b>	<b>-</b>	<b>4,918</b>	<b>354</b>
<b>Closing balance of ECL as at 31 December 2024</b>				
Due from banks and deposits	18,286	-	28,442	46,728
Financial investments - Debt	2,280	-	-	2,280
Other receivables	-	-	594	594
<b>ECL as at 31 December 2024</b>	<b>20,566</b>	<b>-</b>	<b>29,036</b>	<b>49,602</b>

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### 35.4 Liquidity risk management

Liquidity risk is the risk that the Group will not be able to meet its commitments associated with financial liabilities when they fall due. The Group's liquidity management process, as carried out within the Group and monitored by the Group, includes day-to-day funding, managed by monitoring future cash flows to ensure that requirements can be met, maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cash flows. Liquidity risk is also a significant consideration when the Group evaluates its overall ALM profile. Liquidity requirements are monitored on monthly basis and management ensures that sufficient liquid funds are available to meet any commitments as they arise. The Group considers

their liquidity position to be satisfactory and also has committed overdraft and short term loan facilities of ~~€~~ NIL as at 31 December 2025 (2024: ~~€~~ 6,292,000) as well as the Group is in a position to generate cash by way of selling quoted investments or liquidating bank deposits in case of urgent cash requirements.

The Group maintains sufficient cash and cash equivalents to cater its day to day working capital needs.

The table below summarises the maturities of the principal position of the Group's financial assets and financial liabilities at the reporting date, based on contractual payment dates.

Group 2025	Less than one year <del>€</del>	More than one year <del>€</del>	No fixed term <del>€</del>	Total <del>€</del>
<b>Financial liabilities</b>				
Insurance contract liabilities	186,264,777	31,593,856	-	217,858,633
Reinsurance contract liabilities	18,767,349	1,052,476	-	19,819,825
Bank borrowings	1,556,008	60,459,788	-	62,015,796
Other liabilities (excluding contractual staff benefits)	18,343,738	4,588,608	-	22,932,346
<b>Total financial liabilities</b>	<b>224,931,872</b>	<b>97,694,728</b>	<b>-</b>	<b>322,626,600</b>
<b>Financial assets</b>				
Cash and bank balances	24,176,235	-	-	24,176,235
Bank deposits	114,096,672	29,428,581	-	143,525,253
Insurance contract assets	100,166	66,057	-	166,223
Reinsurance contract assets	44,748,452	6,979,741	-	51,728,193
Other receivables (excluding prepayments and advances)	14,112,469	1,605,986	4,780,777	20,499,232
Investment carried at fair value through profit or loss	10,913,892	-	19,264,111	30,178,003
Investments carried at amortised cost	9,494,679	42,316,503	-	51,811,182
Investment carried at FVOCI	3,809,981	56,355,218	41,746,006	101,911,205
Loans to policyholders	-	-	23,874	23,874
<b>Total financial assets</b>	<b>221,452,546</b>	<b>136,752,086</b>	<b>65,814,768</b>	<b>424,019,400</b>
<b>Parent Company 2025</b>				
<b>Financial liabilities</b>				
Insurance contract liabilities	-	-	-	-
Reinsurance contract liabilities	-	-	-	-
Bank borrowings	1,556,008	60,459,788	-	62,015,796
Other liabilities (excluding contractual staff benefits)	13,164,302	-	-	13,164,302
<b>Total financial liabilities</b>	<b>14,720,310</b>	<b>60,459,788</b>	<b>-</b>	<b>75,180,098</b>
<b>Financial assets</b>				
Cash and bank balances	95,391	-	-	95,391
Bank deposits	-	3,496,722	-	3,496,722
Insurance contract assets	-	-	-	-
Reinsurance contract assets	-	-	-	-
Other receivables (excluding prepayments and advances)	-	-	4,928,605	4,928,605
Investment carried at fair value through profit or loss	72,914	-	-	72,914
Investments carried at amortised cost	-	-	-	-
Investment carried at FVOCI	-	-	82,810	82,810
Loans to policyholders	-	-	-	-
<b>Total financial assets</b>	<b>168,305</b>	<b>3,496,722</b>	<b>5,011,415</b>	<b>8,676,442</b>

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Group 2024	Less than one year	More than one year	No fixed term	Total
<b>Financial liabilities</b>				
Insurance contract liabilities	143,440,139	55,141,977	-	198,582,116
Reinsurance contract liabilities	10,048,726	10,107,319	-	20,156,045
Bank borrowings	15,680,504	53,555,493	-	69,235,997
Other liabilities (excluding contractual staff benefits)	19,628,306	2,346,955	-	21,975,261
<b>Total financial liabilities</b>	<b>188,797,675</b>	<b>121,151,744</b>	<b>-</b>	<b>309,949,419</b>
<b>Financial assets</b>				
Cash and bank balances	25,552,288	-	-	25,552,288
Bank deposits	91,919,757	47,147,476	-	139,067,233
Insurance contract assets	242,773	(38,623)	-	204,150
Reinsurance contract assets	68,015,099	7,435,126	-	75,450,225
Other receivables (excluding prepayments)	19,921,968	3,508,246	5,611,033	29,041,247
Investment carried at fair value through profit or loss	904,609	-	-	904,609
Investments carried at amortised cost	11,107,365	49,754,284	-	60,861,649
Investment carried at FVOCI	-	25,598,371	49,306,666	74,905,037
Loans to policyholders	-	-	28,374	28,374
<b>Total financial assets</b>	<b>217,663,859</b>	<b>133,404,880</b>	<b>54,946,073</b>	<b>406,014,812</b>
<b>Parent Company 2024</b>				
<b>Financial liabilities</b>				
Insurance contract liabilities	31,348,948	4,814,297	-	36,163,245
Reinsurance contract liabilities	2,877,484	(1,017,178)	-	1,860,306
Bank borrowings	7,101,004	37,542,993	-	44,643,997
Other liabilities (excluding contractual staff benefits)	26,212,012	-	-	26,212,012
<b>Total financial liabilities</b>	<b>67,539,448</b>	<b>41,340,112</b>	<b>-</b>	<b>108,879,560</b>
<b>Financial assets</b>				
Cash and bank balances	5,798,003	-	-	5,798,003
Bank deposits	25,015,066	-	-	25,015,066
Insurance contract assets	-	-	-	-
Reinsurance contract assets	465,005	572,678	-	1,037,683
Other receivables (excluding prepayments)	2,868,777	-	268,770	3,137,547
Investment carried at fair value through profit or loss	81,075	-	-	81,075
Investments carried at amortised cost	-	192,885	-	192,885
Investment carried at FVOCI	-	-	29,178,445	29,178,445
Loans to policyholders	-	-	-	-
<b>Total financial assets</b>	<b>34,227,926</b>	<b>765,563</b>	<b>29,447,215</b>	<b>64,440,704</b>

\* Bank deposits of ₺ 143,625,874 (2024: ₺ 139,481,288) also include bank deposits which have maturity date of more than one year amounting to ₺ 85,532,148 (2024: ₺ 61,020,988) as these are highly liquid in nature and can liquidated on demand whenever required.

### 35.5 Liquidity risks – Maturity analysis

The following tables present the maturity analyses of the cashflows from the portfolios of insurance contracts issued that are liabilities and portfolios of reinsurance contracts held that are liabilities for each

of the first five years after the reporting date and in aggregate beyond the first five years based on present value of future cashflows:

Group 2025	Up to 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Total
<b>GMM portfolios (PVFC for LFRC)</b>							
Insurance contract liabilities	1,093,182	564,167	619,835	178,637	132,534	(1,229,863)	1,358,492
Reinsurance contract liabilities (held)	(612,416)	(359,389)	(231,496)	(147,170)	(82,017)	335,509	(1,096,979)
	<b>480,766</b>	<b>204,778</b>	<b>388,339</b>	<b>31,467</b>	<b>50,517</b>	<b>(894,354)</b>	<b>261,513</b>
<b>PVFC for LFIC of all portfolios:</b>							
Insurance contract liabilities	102,705,562	17,585,103	3,537,860	1,379,624	599,374	494,524	126,302,047
Reinsurance contract liabilities (held)	3,939,067	(24,871)	(2,519)	(1,388)	(239)	(2)	3,910,048
	<b>106,644,629</b>	<b>17,560,232</b>	<b>3,535,341</b>	<b>1,378,236</b>	<b>599,135</b>	<b>494,522</b>	<b>130,212,095</b>
<b>Group 2024</b>							
<b>GMM portfolios (PVFC for LFRC)</b>							
Insurance contract liabilities	179,007	(236,188)	(365,631)	(131,149)	(408,289)	(3,605,677)	(4,567,927)
Reinsurance contract liabilities (held)	(166,284)	(114,324)	(69,463)	(30,540)	6,294	769,756	395,439
	<b>12,723</b>	<b>(350,512)</b>	<b>(435,094)</b>	<b>(161,689)</b>	<b>(401,995)</b>	<b>(2,835,921)</b>	<b>(4,172,488)</b>
<b>PVFC for LFIC of all portfolios:</b>							
Insurance contract liabilities	121,011,651	16,767,217	4,115,612	1,847,415	995,213	562,640	145,299,748
Reinsurance contract liabilities (held)	2,215,743	36,148	-	-	-	-	2,251,891
	<b>123,227,394</b>	<b>16,803,365</b>	<b>4,115,612</b>	<b>1,847,415</b>	<b>995,213</b>	<b>562,640</b>	<b>147,551,639</b>
<b>Parent Company 2025</b>							
<b>PVFC for LFIC of all portfolios:</b>							
Insurance contract liabilities	-	-	-	-	-	-	-
Reinsurance contract liabilities (held)	-	-	-	-	-	-	-
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Parent Company 2024</b>							
<b>PVFC for LFIC of all portfolios:</b>							
Insurance contract liabilities	19,036,717	1,861,377	1,082,038	896,202	581,085	393,592	23,851,011
Reinsurance contract liabilities (held)	97,926	-	-	-	-	-	97,926
	<b>19,134,643</b>	<b>1,861,377</b>	<b>1,082,038</b>	<b>896,202</b>	<b>581,085</b>	<b>393,592</b>	<b>23,948,937</b>

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### 35.6 Underwriting risk concentration

The table below presents the concentration of underwriting risk by geography and by business types. The benefits insured figures are shown gross and net of reinsurance contracts.

Group	2025			2024		
	Insurance Contracts	Reinsurance contracts held	Net	Insurance Contracts	Reinsurance contracts held	Net
	=	=	=	=	=	=
<b>Geographic concentration</b>						
Oman	62,459,027	(7,361,345)	55,097,682	53,755,295	(9,198,420)	44,556,875
UAE	106,492,032	(20,755,415)	85,736,617	106,600,946	(43,061,787)	63,539,159
Kuwait	1,844,405	(189,754)	1,654,651	2,365,039	(470,356)	1,894,683
Bahrain	850,167	(89,209)	760,958	855,974	33,230	889,204
KSA	46,046,779	(3,512,646)	42,534,133	34,800,712	(2,596,847)	32,203,865
	<b>217,692,410</b>	<b>(31,908,369)</b>	<b>185,784,041</b>	<b>198,377,966</b>	<b>(55,294,180)</b>	<b>143,083,786</b>
<b>Business Type Concentration</b>						
Life – Long term	22,141,678	(11,604,103)	10,537,575	13,776,426	(4,831,832)	8,944,594
Life – Short term	785,141	(555,418)	229,723	1,168,715	(383,371)	785,344
Health	62,597,024	3,356,368	65,953,392	45,584,271	481,016	46,065,287
General	132,168,567	(23,105,216)	109,063,351	137,848,554	(50,559,993)	87,288,561
	<b>217,692,410</b>	<b>(31,908,369)</b>	<b>185,784,041</b>	<b>198,377,966</b>	<b>(55,294,180)</b>	<b>143,083,786</b>
<b>Parent</b>						
	=	=	=	=	=	=
<b>Geographic concentration</b>						
Oman	-	-	-	-	-	-
UAE	-	-	-	36,163,245	822,623	36,985,868
Kuwait	-	-	-	-	-	-
	-	-	-	<b>36,163,245</b>	<b>822,623</b>	<b>36,985,868</b>
<b>Business Type Concentration</b>						
Life – Long term	-	-	-	-	-	-
Life – Short term	-	-	-	-	(383,371)	785,344
Health	-	-	-	34,994,530	1,205,994	36,200,524
General	-	-	-	-	-	-
	-	-	-	<b>36,163,245</b>	<b>822,623</b>	<b>36,985,868</b>

### 35.7 Governance framework

The primary objective of the Group's risk and financial management framework is to protect the Group's shareholders from events that hinder the sustainable achievement of financial performance objectives, including failing to exploit opportunities. Key management recognises the critical importance of having efficient and effective risk management systems in place.

The Group has established a risk management function with clear terms of reference from the board of directors, its committees and the associated executive management committees. This is supplemented with a clear organisational structure with documented delegated authorities and responsibilities from the board of directors to executive management committees and senior managers. Further, a Group policy framework which sets out the risk profiles for the Group, risk management, control and business conduct standards for the Group's operations has been put in place. Each policy has a member of senior management charged with overseeing compliance with the policy throughout the Group.

The Board of Directors approves the Group's risk management policies and meets regularly to approve any commercial, regulatory and organisational requirements of such policies. These policies define the Group's identification of risk and its interpretation, limit structure to ensure the appropriate quality and diversification of assets, align underwriting and reinsurance strategy to the corporate goals, and specify reporting requirements.

### 35.8 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and benefit other stakeholders. The management's policy is to maintain a strong capital base so as to maintain creditor and market confidence and to sustain future development of the business.

The Group manages its capital structure and may make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

#### Capital management framework

##### Regulatory framework

Regulators are primarily interested in protecting the rights of the policyholder and monitor them closely to ensure that the Group is satisfactorily managing affairs for their benefit. At the same time, the regulators are also interested in ensuring that the Group maintains an appropriate solvency position to meet unforeseen liabilities arising from economic shocks or natural disasters.

The operations of the Group within the Sultanate of Oman are subject to regulatory requirements of the Sultanate of Oman. Such regulations not only prescribe approval and monitoring of activities, but also impose certain restrictive provisions such as solvency requirements and assignment of deposits to minimise the risk of default and insolvency on the part of the insurance companies to meet unforeseen liabilities as they arise. The Group's policy is to deal only with reputed and highly rated reinsurers.

In accordance with the Insurance Companies Law In accordance with the Insurance Companies Law of the Sultanate of Oman, the Group is required to maintain a minimum solvency margin at the reporting date in compliance with the solvency requirements. The Group has met these requirements for the financial year 2025.

Insurance Authority for United Arab Emirates has also issued financial regulations during 2015 which prescribe requirements for accounting, reporting, investments and solvency requirements. These regulations are to be implemented over a time frame of one to three years. The Group has met these requirements for the financial year 2025.

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### Approach to capital management

The Group seeks to optimise the structure and sources of capital to ensure that it consistently maximises returns to the shareholders and policyholders.

The Group's approach to managing capital involves managing assets, liabilities and risks in a coordinated way, assessing shortfalls between reported and required capital levels (by each regulated entity) on a regular basis and taking appropriate actions to influence the capital position of the Group in the light of changes in economic conditions and risk characteristics.

The primary source of capital used by the Group is equity shareholders' funds. The capital requirements are routinely forecast on a periodic basis, and assessed against both the forecast available capital and the expected internal rate of return including risk and sensitivity analyses.

The Group has a surplus over the required solvency margin as per the Insurance Group Law.

### 35.9 Other risk management disclosures

The methods used and assumptions made for insurance liabilities assessment are disclosed in note 4. A sensitivity analysis relating to underwriting risk variables is disclosed in note 4.2. Equity risk exposures and investment asset credit risk exposures and sensitivity analysis relating to interest rate and equity risk variables is disclosed in note 36.3.

## 36. Fair Values

Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction.

The fair values of the Group's financial assets and liabilities are not materially different from their carrying values as of the reporting date.

### Fair value measurements recognised in the statement of financial position

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, the Group grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial instruments recorded at fair value	Level 1	Level 2	Level 3	Total
<b>2025</b>				
Investments carried at FVTPL and FVOCI	137,020,513	82,810	7,469,821	144,573,144
<b>2024</b>				
Investments carried at FVTPL and FVOCI	69,094,661	73,117	6,641,868	75,809,646

## 37. Comparative Information

Parents's results for the year ended 31 December 2025 excludes insurance business in UAE branch for the last quarter 2025 as the branch was transferred to its fully owned subsidiary in Bahrain, Liva Insurance BSC (C) dated 1 October 2025. Consequently, comparative amounts for the statement of comprehensive income, statement of changes in equity, statement of cash flows and related notes are not entirely comparable. Certain comparative information has been represented to confirm to the current year information.

### 38. Transfer of Parent's UAE insurance related assets and liabilities to Liva Insurance BSC (C)

On 1 October 2025, Liva Group SAOG completed an internal restructuring whereby the operations of its UAE branch (NLG UAE) were transferred to LIVA Insurance B.S.C (c) – UAE Branches, which is a branch of LIVA Insurance B.S.C (c), a Bahrain joint stock company and a subsidiary of Liva Group SAOG. This restructuring was undertaken to streamline operations within the Group.

The transfer was approved by the Central Bank of the UAE on 10 January 2025 and by the Central Bank of Bahrain on 14 July 2025. The transfer included all assets, liabilities, contracts, and obligations of the Dubai branch. The legal transfer was completed on 1 October 2025.

As this transaction occurred between entities under common control, it has been accounted for using the predecessor accounting method at book values as at 30 September 2025. No goodwill has been recognized at the Group level.

LIVA Insurance B.S.C will issue shares equal in value to the net assets transferred as at 30 September 2025, in accordance with the predecessor accounting method applied for this common-control transaction. The share issuance represents the capital contribution by Liva Group SAOG to LIVA Insurance B.S.C in settlement of the net asset transfer.

Assets and Liabilities Transfer to Liva Insurance BSC (C) as on 1 October 2025	
<b>Assets</b>	
Cash and cash balances	8,649,430
Bank deposits	21,309,473
Investments carried at amortised cost	192,386
Investments at Fair value through other comprehensive income	34,561,999
Reinsurance contract assets	1,191,948
Other receivables and prepayments	4,840,517
Property and Equipment	53,106
Deferred tax asset	42,127
<b>Total Assets Transferred</b>	<b>70,840,986</b>
<b>Liabilities</b>	
Insurance contract liabilities	(44,047,056)
Reinsurance contract liabilities	(3,422,353)
Accounts Payables and other liabilities	(2,955,992)
Retirement benefit obligation	(308,137)
<b>Total Liabilities Transferred</b>	<b>(50,733,538)</b>
<b>Consideration from Liva Insurance BSC (c)</b>	<b>20,107,448</b>

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### 39. Proposed Merger

Liva Insurance Company SJSC, a subsidiary of Liva Group SAOG, signed a non-binding Memorandum of Understanding (the “MOU”) with Malath Cooperative Insurance on 21 August 2024 (corresponding to 17 Safar 1446H) to evaluate a potential merger between the two companies (the “Proposed Transaction”). Liva Insurance Company SJSC announced the appointment of SNB Capital as its financial advisor in connection with this proposed merger.

On 2 December 2024, both Companies agreed, on a non-binding and preliminary basis, that the Potential Merger structure will be through merging Liva (as the merged company) into Malath (as the merging company), noting that the Potential Merger is under consideration and no binding agreement has been reached to date on the Potential Merger and the structure.

On 20 August 2025 (corresponding to 26 Safar 1447H), both Companies announced that they agreed to extend the MOU for an additional six months, under the same previous terms and conditions. During this period, both companies have been updating the technical, financial, legal, and actuarial due diligence and engage in non-binding discussions on the terms and conditions of the Proposed Transaction. Both companies will then sign a binding agreement after which the Potential Merger will be subject to the approvals of the Insurance Authority, the Capital Market Authority and the Saudi Exchange, as well as obtaining the requisite approvals of the shareholders of both companies.





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